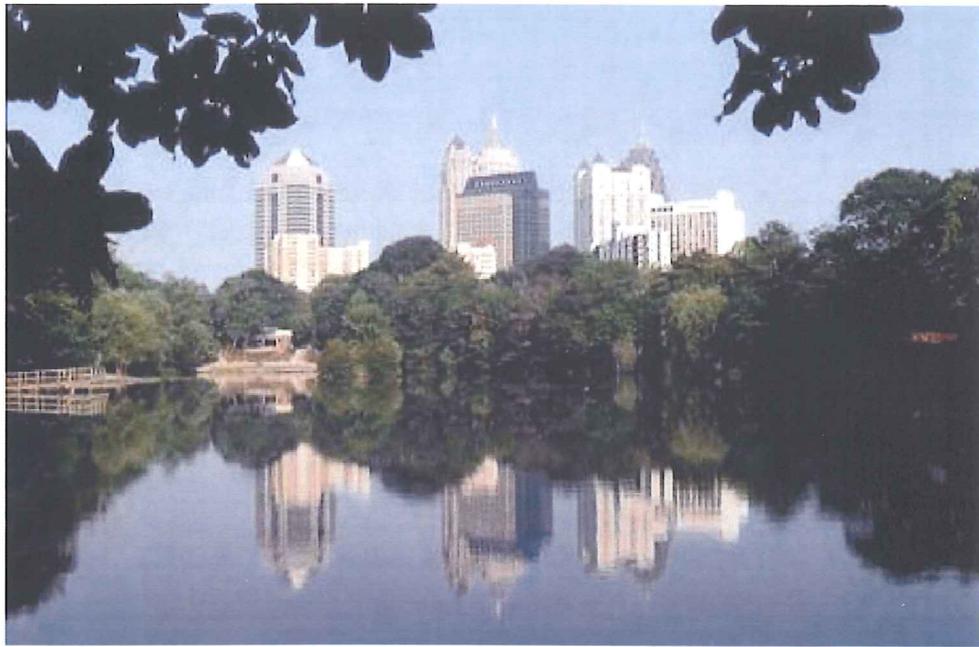


# **COMPREHENSIVE ANNUAL FINANCIAL REPORT**



## **FULTON COUNTY, GEORGIA**

**FISCAL YEAR ENDED  
DECEMBER 31, 2010**

Prepared Under Authority Granted by  
The Board of Commissioners of Fulton County

# **INTRODUCTORY SECTION**

# **FULTON COUNTY, GEORGIA COMPREHENSIVE ANNUAL FINANCIAL REPORT**

Fiscal Year Ended December 31, 2010

Prepared pursuant to authority granted by the Board of Commissioners of  
Fulton County, Georgia

7001 Fulton County Government Center

Atlanta, Georgia 30303

**Patrick J. O'Connor, Director of Finance, CPA, CPFO**

**Sharon L. Whitmore, Assistant Director of Finance, CPA, CPFO**

**Ray H. Turner, Controller, CPA**

**Hakeem Oshikoya, Budget Manager, CPA, CGFM**

**Sabrina McTier, Financial Systems Manager, CPA, CGFM**

**Tammy Goebeler, Certified Treasury Professional, CTP**

**Angela Ash, Grant Administrator, CPA**

FULTON COUNTY, GEORGIA

Comprehensive Annual Financial Report

Year ended December 31, 2010

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# FULTON COUNTY, GEORGIA

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**FULTON COUNTY  
GEORGIA  
2010**

**BOARD OF COMMISSIONERS OF FULTON COUNTY**

John H. Eaves, Chair  
William “Bill” Edwards, Vice Chair  
Nancy A. Boxill, Commissioner  
Emma I. Darnell, Commissioner  
Tom Lowe, Commissioner  
Robert L. (Robb) Pitts, Commissioner  
Lynne Riley, Commissioner

**Clerk of Commission**

Mark Massey

**County Manager**

Zachary L. Williams

**County Attorney**

David Ware

**Director of Finance and Budget Officer**

Patrick J. O’Connor

**Purchasing Agent**

Cecil Moore

**Tax Commissioner**

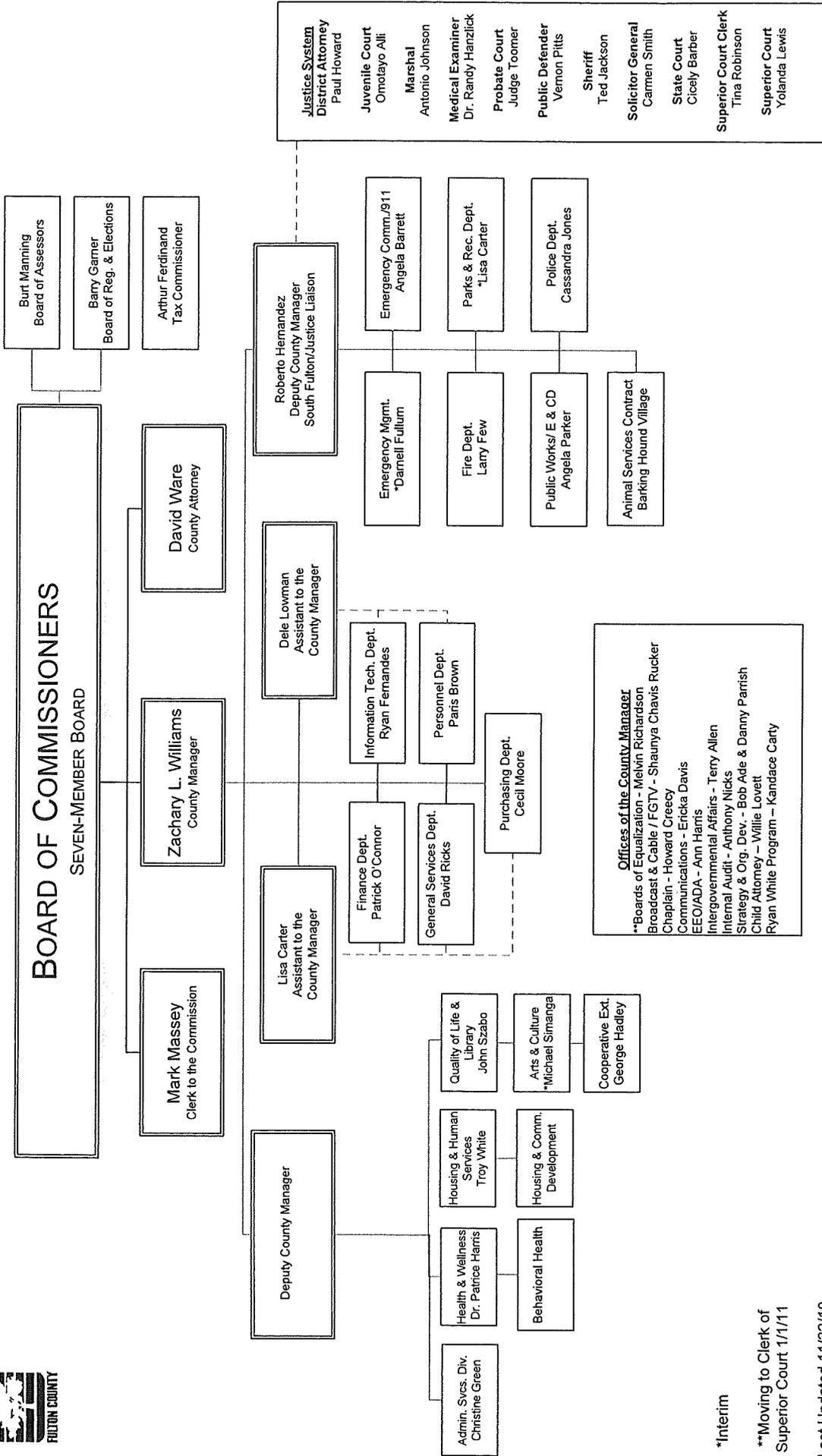
Dr. Arthur Ferdinand

**County Auditor**

PJC Group, LLC



# FULTON COUNTY GOVERNMENT ORGANIZATIONAL STRUCTURE



\*Interim

\*\*Moving to Clerk of Superior Court 1/1/11

Last Updated 11/22/10

# **LETTER OF TRANSMITTAL**



June 30, 2011

To the Board of Commissioners,  
County Manager, and  
Citizens of Fulton County, Georgia

The Comprehensive Annual Financial Report of Fulton County, Georgia (the “County”), for the fiscal year ended December 31, 2010, is hereby submitted. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the County. To the best of our knowledge and belief, the enclosed data is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the County. All disclosures necessary to enable the reader to gain an understanding of the County financial activities are included.

### **Profile of the Government**

The County is the central county in the Atlanta Metropolitan Area and the most populous county in Georgia. The estimated population of the County as of 2010 U.S. Census Bureau was 920,581. Fulton is the most populous county in the State of Georgia with approximately 10% of the entire State’s population. Originally created in 1853 by the Georgia General Assembly and enlarged in 1931 by the absorption of two adjacent counties, the County encompasses 523 square miles. The City of Atlanta occupies about 131.4 square miles, or about 25% of the County, and accounts for approximately half of its population. The thirteen other incorporated cities located in the County are: Alpharetta, Chattahoochee Hills, College Park, East Point, Fairburn, Hapeville, Johns Creek, Milton, Mountain Park, Palmetto, Roswell, Sandy Springs and Union City. Urban and suburban areas associated with Atlanta, Hapeville, East Point, Sandy Springs and College Park are located in the central section of the County; suburban areas associated with Alpharetta, Roswell, Johns Creek and Milton are located in the northern section of the County, and agricultural areas remain in the extreme ends of the 75-mile distance from the northern to the southern boundaries.

The County provides a full range of services to these citizens including a comprehensive court system, a full range of public health and human services and facilities, and library services. The unincorporated section of Fulton County comprised a portion of the southern end of Fulton County, and is additionally provided police and fire protection, street and road construction and maintenance, parks and recreational facilities, building inspection and code enforcement services. These separate services are financed through the County's South Fulton Special Taxing District Fund, which has an independent millage rate from the County's General Fund, which finances operations for County wide activities.

The financial impact of 2006 and 2007 incorporations affected the original 2005 County Special Service District, and additional State legislation required the County to account for revenues and expenditures by "sub-districts" beginning in fiscal 2006. Two northern sub-districts had to remit residual funds in 2008 to newly incorporated cities that occupy their geographic areas based on State legislation, and no significant activity remains for these sub-districts. The South Fulton tax district for the southern portion of unincorporated Fulton County is active, is shown as a major fund, and will continue as citizens voted to not incorporate this section of Fulton County in 2008.

The Georgia State Legislature created the Board of County Commissioners in 1880 and in 1973 and 1974 amended the Board to its current seven members. The Board constitutes the governing authority for the County (Ga. Law 1880, page 500). The power of Home Rule was granted to the County by amendment to the Georgia Constitution in 1982. Five of the seven positions are elected by geographic districts and two are elected county-wide. One of the two county-wide positions is designated, by election, as the chairperson of the Board of Commissioners. Members are part-time and serve concurrent four-year terms. A County Manager implements the Board's policies, administers the county government, appoints department heads, and supervises approximately 5,000 full-time employees.

The financial statements, schedules, and statistical tables included in this report pertain to all functions and funds directly under the control of the Fulton County Board of Commissioners. Also included are trust and agency funds administered and controlled by various elected or appointed officials or boards which are not reported upon by any other entity. This report includes all funds of the County as well as those entities determined to have met the criteria for inclusion in the County's reporting entity. Various potential component units were evaluated. A component unit was considered to be part of the County's reporting entity when it was concluded that the County was financially accountable for the entity or the nature and significance of the relationship between the County and the entity was such that exclusion would cause the County's financial statements to be misleading or incomplete. This report includes all funds and activities of the Fulton County Building Authority, and the Fulton County Facilities Corporation which are reported as blended component units and the Fulton-DeKalb Hospital Authority which is discretely presented.

## **ECONOMIC CONDITIONS AND OUTLOOK**

The Georgia State University Economic Forecasting Center publishes data relevant to the Metro Atlanta area, which indicates that the economy in Georgia and the Atlanta metro area still suffers economic trends much like the rest of the nation. In a summary from the February 2011 publication "Forecast of the Nation", Dr. Rajeev Dhawan, Director of the Georgia State University's Economic Forecasting Center indicates the metro Atlanta area continues to suffer similar to the national economy. Some instances noted in his analysis include the high price of crude oil, which is due to some political instability but longer term is due to higher demand from China and other developing nations. High gas prices directly affect the hospitality and airline business, both of

which are important to Atlanta. Home price stability and new housing starts continue as significant factors affecting the metro Atlanta economy. Consumers are hesitant to invest in a large substantial asset as residential housing with a risk of this asset falling in value 10 to 20% in the future.

Mr. Dhawan expects the Atlanta area to see job growth by 37,800 (including 10,800 premium jobs) and 2012 forecasts another 51,800 job gains, of which 13,300 would be premium jobs. 2013 also sees similar growth as 2012. Georgia's unemployment rate will decline to 9.6% in 2011, and decrease further to 9.2% in 2012, and then 8.6% in 2013. Housing permit activity has significantly decreased from 2007 levels throughout metro Atlanta, but forecasted gains of 32.7% are predicted for 2011 with another 36.6% in 2012, followed by predicted gains over 40% for 2013. Both single and multifamily permits will contribute to these increases in future years.

Dhawan indicated while healthcare remains strong, particularly in the metro Atlanta area, manufacturing will experience growth because of a weak dollar that helps exports component globally, the presence of a port in Savannah, and a shift of industrial production to transportation, as evidenced by the new Kia plant in West Point. Dr. Dhawan is recognized locally as an excellent source of economic forecasts and other information. The economic data in this letter is derived from information contained in their February 2011 publication.

The Georgia Department of Labor reported Fulton County's a non-seasonally adjusted annual unemployment rate for 2010 of 10.6%; an increase from the 2009 annual rate of 9.6%. Historical unemployment rates are shown on page 111 of the statistical section of this report. 2008 saw dramatic employment shifts as experienced throughout the nation while subsequent months vary considerably but all indicate high unemployment in the metro Atlanta area typically exceeds national averages.

Accrual basis sales tax collections decreased significantly in 2010 to \$30.5 million, down from 2009's \$32.3 million and from 2008's total of \$35.4 million. This decline is not only driven by the economic downturn, but new cities that share in total sales taxes allocable to local governments.

Metro Atlanta governments like Fulton County continue to evaluate recent significant economic trends and determine ways to continue to provide quality services. The County is primarily dependent on property tax and sales tax collections for three fourths of total revenues, followed by license and fee revenues and grants. The assessment of real property in Fulton County, overseen by the Fulton County Board of Tax Assessors, has seen record turnout as to appeal volume given the housing and commercial real estate downturn. Recent tax digests, (page 100 in the statistical section) shows the slowdown in assessment growth since 2007's values. All local governments are addressing their declining revenues streams from property taxes, and making decisions on how best to serve constituents.

Fulton County remains in a relatively strong financial position as compared to other governments who are primarily dependent on sales tax revenues. 2010's General fund's fund balance is the highest in many years. The County recently received affirmed bond ratings for the 2010 \$167 million Library bond issuance, and also received highest short term ratings on the 2011 Tax Anticipation Notes. The County is continually reevaluating our short and long term financial needs, priorities and service delivery strategies in light changing economic conditions.

## **FINANCIAL INFORMATION**

Fulton County management is responsible for establishing and maintaining internal controls designed to ensure that the assets of the County are protected from loss, theft, or misuse, and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP). Internal control is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: 1) the cost of a control should not exceed the benefits likely to be derived; and 2) the evaluation of costs and benefits requires estimates and judgments by management.

The accompanying financial statements were prepared in conformity with GAAP and with standards set forth by:

- 1) The Governmental Accounting Standards Board (GASB);
- 2) The American Institute of Certified Public Accountants and its Committee on Governmental Accounting and Auditing; and
- 3) The Government Finance Officers Association of the United States and Canada (GFOA).

As a recipient of federal, state, and local financial assistance, the County is responsible for ensuring that adequate internal control is in place to ensure compliance with applicable laws and regulations related to those programs. Internal control is subject to periodic evaluation by management and by the Internal Audit staff of the County's Finance Department. GAAP also requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The County's MD&A can be found immediately following the report of the independent auditors.

## **RELEVANT FINANCIAL POLICIES**

In developing and evaluating the County's accounting system, consideration is given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition; and (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that: (1) the cost of control should not exceed the benefits likely to be derived; and (2) the evaluation of costs and benefits required estimates and judgments by management.

All internal control evaluations occur with the above framework. We believe the County's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

The objective of the County's budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board of Commissioners. Under Fulton County Budget Law, all expenditures are subject to an annual appropriation. Strict controls are in place to ensure that expenditures do not exceed these appropriations at either the departmental or the fund level. Unutilized encumbrances that approach year end are lapsed, but multi-year capital funds existing encumbrances at year end are shown as a reservation of fund balance.

## **FIDUCIARY OPERATIONS**

Effective September 1, 1991, the Fulton County Employees' Retirement System (the Plan) was established as successor to four separate pension plans previously maintained (the General Employees' Pension Plan, the Public Safety Pension Plan, the Judges and Solicitors' Pension Plan, and the Employees' Pension Plan). The Plan continues its commitment to maintaining a well-diversified portfolio of equities and bonds professionally managed within the risk parameters established by the pension fund's investment policy and the requirements of State law. Net assets, available for plan benefits and other pertinent data related to the County's retirement system, are described more fully in the notes to the financial statements.

On June 16, 1999, the County adopted a 401(A) defined contribution plan and closed the Employee Retirement System Plan to new participants. All active participants in the Fulton County Employees' Retirement System have the annual option to migrate to the defined contribution plan. The County contracts with professional investment managers to actively manage the County's pension funds.

The County currently offers post employment health and life insurance benefits for all eligible retirees. These benefits are currently financed on a pay-as-you-go basis. The County implemented Government Accounting Standards No. 43 in 2007 that offers recognition of the actuarially determined annual required contribution into the annual financial statements, and footnote disclosure of the total liability and other information.

## **OTHER INFORMATION**

### Independent Audit

State statutes require an annual audit by independent certified public accountants. The accounting firm of PJC Group, LLC was selected by the County's Board of Commissioners to fulfill this requirement. This firm also conducts the audit of the requirements of the Federal Single Audit Act of 1996 and related OMB Circular A-133. The auditors' report on the basic financial statements and supplementary information is included in the Financial Section of this report. The auditors' report related specifically to the Single Audit is included in the Single Audit Report published separately.

## **AWARDS**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Fulton County for its Comprehensive Annual Financial Report for the fiscal year ended December 31, 2009. This was the twenty-second consecutive year Fulton County has received this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

In addition the County received the GFOA Award for Distinguished Budget Presentation for its operating budget presenting the FY10 Budget book. To qualify for the Distinguished Budget Presentation Award, the County's budget document was judge to be proficient in several categories as a policy document, financial plan, operations guide and as a communications device.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

## ACKNOWLEDGMENTS

The preparation of the Comprehensive Annual Financial Report was made possible by the dedicated service of the entire staff of the Department of Finance. Each member of the Division and the Department has my sincere appreciation for their contributions in the preparation of this report.

In closing, I would also like to express my sincere appreciation to the Fulton County Board of Commissioners and the County Manager for their leadership and support in the planning and conducting of the financial operations of the County government, without which the preparation of this report would not have been possible.

Sincerely,



Patrick J. O'Connor, CPA, CPFO  
Director of Finance

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

Fulton County  
Georgia

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended  
December 31, 2009

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



President

Executive Director

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# **FINANCIAL SECTION**

**INDEPENDENT  
AUDITORS' REPORT**

## INDEPENDENT AUDITORS' REPORT

To the Board of Commissioners  
Fulton County, Georgia  
Atlanta, Georgia

We have audited the accompanying financial statements of the governmental activities, business-type activities, the aggregate discretely presented component unit, each major fund and the aggregate remaining fund information of Fulton County, Georgia (the "County"), as of and for the year ended December 31, 2010, which collectively comprise the County's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the management of the County. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Fulton-Dekalb Hospital Authority, which statements reflect total assets (in thousands) of \$747,542, total net assets (in thousands) of \$224,331 and total revenues (in thousands) of \$902,935 of the aggregate discretely presented component unit. Those financial statements were audited by other auditors whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Fulton-Dekalb Hospital Authority, in the component unit column, is based on the report of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the report of other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of Fulton County, Georgia, as of December 31, 2010, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparison for the General Fund and the Major Special Revenue Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated June 30, 2011, on our consideration of the County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The management's discussion and analysis on pages 3 through 10, the employee's retirement system schedule of funding progress and employer contributions and the other post employment benefits schedule of funding progress on page 65, are not a required part of the basic financial statements, but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquires of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The introductory, combining statements and schedules and statistical sections listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining statements and schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

*PJC Group, LLC*

Atlanta, Georgia  
June 30, 2011

**MANAGEMENT'S  
DISCUSSION  
AND  
ANALYSIS**

## **Management's Discussion and Analysis** (in thousands)

As management of Fulton County (the County), we offer readers of the County's financial statements this narrative overview and analysis of the financial activities of the County for the fiscal year ended December 31, 2010. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found earlier in this report. All financial information contained in this section is in thousands of dollars.

### **Financial Highlights**

The assets of the County exceeded its liabilities at the close of the fiscal year by \$1,751,864 (*net assets*). Of this amount, \$267,436 (*unrestricted net assets*) may be used to meet the County's ongoing obligations to citizens and creditors. The County's total net assets decreased by \$59,690 in 2010. Business type activities decreased \$13,110 while the governmental activities experienced a decrease of \$46,580, most of which is recognition of the annual expense of providing long term health care benefits to retirees.

As of the close of the fiscal year, the County's governmental funds reported combined ending fund balances of \$421,889, an increase of \$221,719 in comparison with the previous year. This is largely due to two new bond issuances which provide financial resources for capital projects, the 2010 Library General Obligation bonds of \$167,000 and the Fulton County Redevelopment Agency's issuance of Economic Recovery Zone bonds of \$26,441. The County's General Fund and South Fulton Special Tax District Fund, both major funds, increased their net assets by \$56,861; while Other Governmental funds net assets increased \$164,858. It is important to recognize that the governmental fund financial statements differ from the Statement of Activities primarily because cash resources used for capital outlay are treated as expenditures in the governmental funds statements, but are capitalized and not considered expenditures in the statement of activities.

At the close of the fiscal year, total fund balance for the General Fund was \$150,230, which is available to meet the government's other ongoing obligations to citizens and creditors. The South Fulton Special Tax District Fund ending fund balance was \$3,596 which has been designated for future year expenditures based on Board resolution. This district remains the last unincorporated area within Fulton County.

The County's total long term governmental liabilities increased by \$221,575 in 2010, largely due to the two new bond issuances noted above and annual recognition of the annual liability for post-employment health benefits offered to eligible retirees. The additional liability of \$44,156 represents the unfunded portion of the 2010 annual required contribution for these benefits, while the current total liability for GASB 45 reporting is now \$198,188. This is disclosed in the footnotes along with other required provisions of the new implementation for recognition of the County's OPEB liability. Principal payments along with a refunding of the County's capital lease on jail improvements reduced net long term liabilities by \$15,800. Long-term liabilities related to business-type activities decreased by \$11,730, largely due to scheduled principal payment on revenue bonds.

The County's capital assets used for governmental activities were valued at \$841,652, of which \$25,467 are under construction. The County no longer owns, serves, or maintains roadway networks in municipal sections of the County, but does record infrastructure for the remaining unincorporated section of Fulton County.

Business-type capital assets totaled \$1,221,952, of which \$88,934 is currently under construction mainly relating to wastewater capital projects. No interest was required to be capitalized in 2010. Depreciation is based on useful life of the underlying asset using the straight line method. Intangible assets, related specifically to remaining long term wastewater treatment capacity rights of \$145,124, are now included within the capital asset footnote and balances as required under new GASB accounting standards.

## **Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to the County's basic financial statements. The County's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

### **Government-wide financial statements**

These statements are designed to provide readers with a broad overview of the County's finances, in a manner similar to private-sector business.

The *Statement of Net Assets* presents information on all of the County's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the County is improving or deteriorating.

The *Statement of Activities* presents information showing how the County's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

Both of the government-wide financial statements distinguish functions of the County that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the County include administration, public safety, legal, which includes criminal courts and facilities, general government infrastructure and facilities, social services, health services, debt related costs, and other functions that benefit all the above categories. The business-type activities are the Water and Sewerage system and Fulton County Airport-Brown field.

The government-wide financial statements include not only the County itself (known as the *primary government*) but also the Fulton-DeKalb Hospital Authority, a discretely presented component unit. Financial information for this component unit is reported separately from the financial information presented for the primary government itself. The government-wide financial statements can be found on pages 11-12 of this report.

### **Fund financial statements**

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financial decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balance provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

Information is presented separately in the fund statements for the County's General and Special Service District fund, both of which are considered major funds under the requirements of GASB 34. In addition, the County maintains many individual governmental funds. All other governmental type funds are classified and summarized as non-major governmental funds within the governmental fund financial statements.

The basic governmental fund financial statements can be found on pages 13-19 of this report.

### **Proprietary fund statements**

The County maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The County uses enterprise funds to account for its water and sewerage system fund, and the Fulton County Airport-Brown Field, and Contractual funds for the provision of municipal services for fees. Internal service funds are used to accumulate and allocate cost internally among the County's various functions. The County uses internal service funds to account for a portion of its general facilities services, such as fleet vehicle costs, office supplies, health costs for employees and retirees, risk management and project related insurance costs, known as the Owner Controlled Insurance Program (OCIP). Because these funds predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the water and sewerage system fund which is considered a major proprietary fund of the County. The Fulton County Airport-Brown Field and the inactive contractual funds for the cities of Sandy Springs, Milton and Johns Creek are non-major enterprise funds. All four internal service funds are combined into a single aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of combining statements elsewhere in this report.

The basic proprietary fund financial statements can be found on pages 20-23 of this report.

### **Fiduciary fund statements**

Fiduciary funds are used to account for resources held for the benefit of parties outside the County. These funds are not reflected in the government-wide financial statements because the resources of these funds are not available to support the County's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds. The three funds are the County's defined benefit retirement plan, which is

administered by the County with the assistance of professional fund managers, the newly created Other Postemployment Benefit plan, and various agency funds. These funds are included as a separate column and represent the balance sheet and activities of the Tax Commissioner’s office, the Sheriff’s office and Criminal courts, District Attorney, and Superior, Probate, Juvenile and State Court.

The basic fiduciary fund financial statements can be found on pages 24-25 of this report.

**Notes to the financial statements**

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 26-64 of this report.

**Other Information**

The combining statements referred to earlier in connection with one major and non-major governmental funds, enterprise funds and internal service funds are presented immediately following the notes to the financial statements. Combining statements and schedules can be found on pages 66-92 of this report.

**Government-wide Financial Analysis**

The table below is a summary of the net assets of the County as of the end of the fiscal year (in thousands).

	Governmental Activities		Business-type Activities		Total		% Change
	2010	2009	2010	2009	2010	2009	
Current and other assets	\$ 574,864	385,794	378,855	396,367	953,719	782,161	22
Capital assets	841,652	859,057	1,221,952	1,236,965	2,063,604	2,096,022	(2)
Total Assets	<u>1,416,516</u>	<u>1,244,851</u>	<u>1,600,807</u>	<u>1,633,332</u>	<u>3,017,323</u>	<u>2,878,183</u>	5
Current liabilities	47,238	50,568	10,553	18,238	57,791	68,806	(16)
Long-term liabilities	667,067	445,492	540,601	552,331	1,207,668	997,823	21
Total Liabilities	<u>714,305</u>	<u>496,060</u>	<u>551,154</u>	<u>570,569</u>	<u>1,265,459</u>	<u>1,066,629</u>	19
Net Assets:							
Invested in capital assets, net of related debt	633,358	645,956	778,505	799,958	1,411,863	1,445,914	(2)
Restricted	33,487	20,165	39,078	46,015	72,565	66,180	10
Unrestricted	35,366	82,670	232,070	216,790	267,436	299,460	(11)
Total Net Assets	<u>\$ 702,211</u>	<u>748,791</u>	<u>1,049,653</u>	<u>1,062,763</u>	<u>1,751,864</u>	<u>1,811,554</u>	(3)

Net capital assets comprised the bulk of the assets of the County. This includes land, buildings, equipment, roadway networks, water and sewer systems, intangible assets, and any capitalizable improvements as well as assets currently under construction. The County uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the County’s investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

The County has approximately \$761 million in cash and investments, of which approximately \$330 million is restricted for enterprise fund debt and capital projects. Governmental activities also have approximately \$33 million of restrictions on the above cash and investments for debt service, construction, state and federal grants, and other similar type external restrictions. As restricted cash is invested in capital assets, the related net asset restriction shifts from “Restricted net assets” to “Invested in capital assets, net of related debt”.

Government-wide unrestricted net assets totaled \$267 million and are available to be used to meet the County's ongoing obligations to citizens and creditors.

At the end of the current fiscal year, the County is able to report positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental and business-type activities. The table below is a summary of the activities of the County as of the end of the fiscal year (in thousands).

	Governmental Activities		Business-type Activities		Total		Percent Change	
	2010	2009	2010	2009	2010	2009		
<b>Revenues:</b>								
Program revenues:								
Charges for services	\$ 66,302	68,220	121,506	108,472	187,808	176,692	6	%
Operating grants and contributions	66,991	57,184	-	-	66,991	57,184	17	
Capital grants and contributions	983	5,879	-	438	983	6,317	(84)	
General revenues:								
Taxes	517,319	563,866	-	-	517,319	563,866	(8)	
Intergovernmental	-	11,469	-	-	-	11,469	(100)	
Other charges for services	17,181	16,588	-	-	17,181	16,588	4	
Use of money and property	5,779	9,348	1,277	1,651	7,056	10,999	(36)	
Miscellaneous & special items	5,207	4,219	(2,085)	(1,795)	3,122	2,424	29	
Total revenues	<u>679,762</u>	<u>736,773</u>	<u>120,698</u>	<u>108,766</u>	<u>800,460</u>	<u>845,539</u>	(5)	
<b>Expenses:</b>								
Administration	103,734	105,089	-	-	103,734	105,089	(1)	
Public Safety	172,972	179,965	-	-	172,972	179,965	(4)	
Legal	135,775	146,809	-	-	135,775	146,809	(8)	
Infrastructure & facilities	56,037	71,554	-	-	56,037	71,554	(22)	
Social services	116,913	116,906	-	-	116,913	116,906	-	
Health services	129,931	163,408	-	-	129,931	163,408	(20)	
Interest and debt costs	10,980	12,756	-	-	10,980	12,756	(14)	
Water & Sewerage	-	-	132,711	128,430	132,711	128,430	3	
Airport services	-	-	1,097	1,040	1,097	1,040	5	
Total expenses	<u>726,342</u>	<u>796,487</u>	<u>133,808</u>	<u>129,470</u>	<u>860,150</u>	<u>925,957</u>	(7)	
Change in net assets	(46,580)	(59,714)	(13,110)	(20,704)	(59,690)	(80,418)	(26)	
Beginning net assets	<u>748,791</u>	<u>808,505</u>	<u>1,062,763</u>	<u>1,083,467</u>	<u>1,811,554</u>	<u>1,891,972</u>	(4)	
Ending net assets	<u>\$ 702,211</u>	<u>748,791</u>	<u>1,049,653</u>	<u>1,062,763</u>	<u>1,751,864</u>	<u>1,811,554</u>	(3)	

### Analysis of governmental activities

Net assets of the governmental activities of the County decreased by \$46,580 in 2010, as compared to a decrease of \$59,714 in 2009. Governmental accounting standards related to other post-employment benefits contributed \$44,156 to the loss for 2010, and \$41,755 for 2009. The economy remains a significant factor in dealing with decreasing revenues from both property and sales tax collections. Capital contributions also decreased significantly for 2010 and 2009 as compared to 2008, as new construction continued to lag in an ailing economy.

Overall, the expenses for governmental activities decreased by \$70 million from 2009 due lower payments of \$31 million to the Fulton DeKalb Hospital Authority based on new funding provisions agreed to by the Authority and the County, lower infrastructure spending of \$15 million and a hiring freeze throughout 2010. The County continues to advance efficiencies in operations to gain additional cost savings short and long term.

The statement of activities includes depreciation on capital assets used by these governmental functions, including roadways, but does not include costs for capitalizable assets, which differs from the presentation on the statement of revenues and expenditures and changes in fund balances.

### **Analysis of business-type activities**

Charges for water and sewerage services are the primary component of the County's business-type activities. Sewerage expenses are greater than water as more resources and efforts are required to treat wastewater than produce potable water. Revenues from operations increased in 2010 with higher usage, which increased the System's debt service coverage ratio from 2009 and 2008. The Fulton County Airport-Brown field fund accounted for a minimal amount of business-type activity.

### **Governmental Funds Financial Analysis**

As noted earlier, the focus of the County's governmental fund statements is to provide information on near-term flows, outflows, and balances of resources available to spend. Revenues from overall taxes decreased by \$26 million from 2009, and the State of Georgia discontinued the allocation of homeowner tax relief grants of \$13 million. These two events constitute the decrease in total governmental revenues for 2010 as compared to 2009. Governmental fund type expenditures decreased substantially by \$56 million, due to \$32 million in lower funding outlays for health services, a year long hiring freeze, and other overall spending reductions as compared to 2009. The general fund reported an ending fund balance of \$150,230, an increase of \$55,189 from 2009, as spending reductions far outpaced revenue decreases realized in 2010. The South Fulton Taxing district provides public safety, building zonings and inspections, and parks and recreation activity to the unincorporated section of the County. The fund balance for this District increased by \$1,924 in 2010 to \$3.6 million. The "Northeast" and the "Northwest" sub-districts and original Special Service District fund have now been reclassified to a non-major governmental fund and are inactive.

Other non-major governmental funds include debt service, grants-in-aid, capital projects and other activities that yielded a large increase of \$164,858 as new capital project funding was secured by two new debt issuances in 2010. Total non-major governmental fund balances were \$268,063 at year end. Of this amount, \$235,321 is designated for capital projects, \$1,657 is reserved for debt service, \$5,472 is reserved for encumbrances, \$30,132 is designated for various other activities and grants and \$4,519 remained undesignated as deficit fund balances that will be recovered with future year revenues.

### **Budgetary Highlights and Control**

The objective of the County's budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board of Commissioners. Under Fulton County Budget Law, all expenditures are subject to an annual appropriation. Strict controls are in place to ensure that expenditures do not exceed these appropriations at either the departmental or the fund level. The 2010 General Fund budget was adopted at approximately \$588 million, a decrease of \$77 million from 2009. This reduction was made due to the economic downturn in real estate values which represent 80% of the County's General fund revenues.

Actual revenues exceeded budgeted revenues due to the legal manner in which the General Fund can budget property tax revenues, which is based on the previous year actual collections rather than on anticipated assessment growth. 2010 expenditures were short of budgetary appropriations due implementation of a hiring freeze, targeted program expenditures for health services and overall expenditure reductions.

The legally adopted budget for governmental services for the County's major governmental funds is by department and can be reviewed on pages 17-19 of this report. No changes to the original adopted budget occurred during the year. There are reallocations from non-agency to agency budgets throughout the year for the purpose of funding operational needs as necessary in each County department.

### Capital Assets

The County's net investment in capital assets for its governmental and business-type activities as of year-end amounts to \$1,411,863 (net of accumulated depreciation). The net investment in capital assets includes land, equipment, buildings, roadway networks, improvements to these assets and construction in progress less any related debt outstanding to finance acquisition of these assets. Business type activities added infrastructure assets relating to water and sewer system improvements primarily consisting of the John's Creek Wastewater treatment facility. While no significant capital additions occurred in 2010, the 2011 bond projects related to Library and other facilities will in time add facilities for County-wide use.

	Governmental Activities		Business-type Activities		Total		Percent Change	%
	2010	2009	2010	2009	2010	2009		
Capital assets not being depreciated:								
Land & land improvements	\$ 43,967	44,912	34,573	34,573	78,540	79,485	-	
Construction in progress	25,467	75,220	88,934	225,420	114,401	300,640	(62)	
Capital assets, shown net of depreciation:								
Equipment	10,136	11,877	677	889	10,813	12,766	(15)	
Buildings and improvements	378,261	331,477	889	1,025	379,150	332,502	14	
Roadway network	383,821	395,571	-	-	383,821	395,571	(3)	
Water System	-	-	155,765	160,918	155,765	160,918	(3)	
Sewerage System	-	-	795,990	663,681	795,990	663,681	20	
Intangible assets	-	-	145,124	150,459	145,124	150,459	(4)	
Total net capital assets	\$ 841,652	882,737	1,221,952	1,236,965	2,063,604	2,119,702	(3)	

Additional information relating to capital assets and infrastructure is presented in Note 7 of the financial statements beginning on page 44. Intangible assets for future wastewater treatment capacity for the Water and Sewerage system fund are now presented in the above capital asset summary.

### Debt Administration

At December 31, 2010, the County had a number of debt issues outstanding. \$538,956 of Water and Sewerage Revenue Bonds (net of unaccreted discounts); and \$27,765 of Building Authority Revenue Bonds (net of unaccreted premiums/discounts). The County has maintained an AA rating from Standard & Poor's Corporation, AA+ rating from Fitch Investor Services, and an Aa2 rating from Moody's Investors Service on general obligation bond issues. Under existing state statutes, the County's general obligation bonded debt issuances are subject to a legal limitation based on 10% of total assessed value of real and personal property.

The County issued new general obligation bonds of \$167 million of Library facility bonds for new County library facilities as well as renovations of existing libraries on September 29, 2010, with \$2,469 of premium on bonds received. A 2008 referendum authorized a total bond issuance of \$275 million. Projects to be paid from these bonds are under planning and preliminary design phases, with large construction to begin in 2012. The County also utilized new American Recover and Reinvestment Act provisions to issue 2010 Recovery Zone bonds through the Fulton County Urban Redevelopment Agency for \$26,441 on August 30, 2010, sold at par, to also provide a funding source for projects within designated urban redevelopment zones for facilities leased to the County.

At December 31, 2010, total other capital leases totals \$61,882, primarily consisting of the capital lease for jail renovations of approximately \$49.5 million outstanding as of December 31, 2010.

The 2009 Fulton County Facilities Corporation Certificates of Participation had an outstanding balance of \$117,788 as of December 31, 2010.

Additional information relating to long-term debt and other obligations is presented in Note 8 to the financial statements beginning on page 48. Other post-employment benefit information required by GASB 45 is shown within the footnotes to the financial statements as well as within required supplementary information on page 65 following these footnotes.

### **Requests for Information**

This financial report is designed to provide a general overview of the County's finances for all those with an interest in the County's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Finance Director, 141 Pryor Street, Suite 7100, Atlanta, Georgia 30303. Please also see the County's website at [www.fultoncountyga.gov/transparency](http://www.fultoncountyga.gov/transparency), as this report and other reports are available for download.

**BASIC  
FINANCIAL  
STATEMENTS**

**FULTON COUNTY, GEORGIA**

Statement of Net Assets

December 31, 2010

(in thousands of dollars)

	Primary Government			Component Unit
	Governmental Activities	Business-type Activities	Total	Fulton-DeKalb Hospital Authority
<b>Assets:</b>				
Cash and cash equivalents	\$ 262,899	87,335	350,234	32,958
Investments	215,007	60,897	275,904	2,445
Receivables (net of allowances):				
Taxes	31,015	—	31,015	—
Accounts	84	5,539	5,623	73,554
Due from other governments, net	8,998	6,019	15,017	54,495
Other current assets	6,260	—	6,260	101,655
Restricted assets:				
Cash and cash equivalents	—	9,145	9,145	42,016
Investments	—	125,494	125,494	20,831
Interest receivable	—	61	61	—
Investment in joint venture	—	80,584	80,584	—
Capital assets (non-depreciable)	69,434	123,507	192,941	8,751
Capital assets (net of accumulated depreciation)	772,218	1,098,445	1,870,663	311,519
Other non-current assets	50,601	3,781	54,382	99,318
<b>Total assets</b>	<b>1,416,516</b>	<b>1,600,807</b>	<b>3,017,323</b>	<b>747,542</b>
<b>Liabilities:</b>				
Accounts payable and accrued expenses	27,914	7,181	35,095	150,616
Accrued interest	3,183	—	3,183	—
Due to others	4,768	—	4,768	101,091
Claims payable	10,330	—	10,330	41,217
Unearned revenue	1,043	—	1,043	—
Liabilities (payable from restricted assets):				
Contracts and other payables	—	2,905	2,905	—
Unearned revenue	—	467	467	—
Non-current liabilities:				
Due within one year	37,766	12,212	49,978	20,468
Due in more than one year	629,301	528,389	1,157,690	209,819
<b>Total liabilities</b>	<b>714,305</b>	<b>551,154</b>	<b>1,265,459</b>	<b>523,211</b>
<b>Net Assets:</b>				
Invested in capital assets, net of related debt	633,358	778,505	1,411,863	111,700
Restricted for debt retirement	1,657	39,078	40,735	—
Restricted for construction	31,054	—	31,054	172,610
Restricted for other purposes	776	—	776	13,472
Unrestricted	35,366	232,070	267,436	(73,451)
<b>Total net assets</b>	<b>\$ 702,211</b>	<b>1,049,653</b>	<b>1,751,864</b>	<b>224,331</b>

See accompanying notes to the financial statements.

FULTON COUNTY, GEORGIA

Statement of Activities

For the year ended December 31, 2010  
(In thousands of dollars)

	Program revenues			Net (Expense) Revenue and Changes in Net Assets			Component Unit	
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Primary Government			Fulton-DeKalb Hospital Authority
					Governmental activities	Business-type activities		
<b>Functions/Programs</b>								
Primary Government								
Governmental activities:								
Administration	\$ 103,734	24,273	—	—	(79,461)	(79,461)	—	
Public safety	172,972	3,891	—	—	(169,081)	(169,081)	—	
Legal	135,775	25,244	—	—	(110,531)	(110,531)	—	
Infrastructure and facilities	56,037	18	—	983	(55,036)	(55,036)	—	
Social services	116,913	4,651	20,086	—	(92,176)	(92,176)	—	
Health services	129,931	8,225	46,905	—	(74,801)	(74,801)	—	
Capital outlay	—	—	—	—	—	—	—	
Interest and other debt related costs	10,980	—	—	—	(10,980)	(10,980)	—	
Other nonagency	—	—	—	—	—	—	—	
Net (depreciation) appreciation in investments	—	—	—	—	—	—	—	
Total governmental activities	726,342	66,302	66,991	983	(592,066)	(592,066)	—	
Business-type activities:								
Water and sewerage services	132,711	120,317	—	—	(12,394)	(12,394)	—	
Airport	1,097	1,189	—	—	92	92	—	
Total business-type activities	133,808	121,506	—	—	(12,302)	(12,302)	—	
Total primary government	860,150	187,808	66,991	983	(592,066)	(604,368)	—	
Component unit								
Fulton-DeKalb Hospital Authority (Grady)	887,397	801,768	7,705	21,187	—	—	(56,737)	
Total component unit	887,397	801,768	7,705	21,187	—	—	(56,737)	
General revenues:								
Property taxes					482,346	482,346	—	
Sales taxes					30,543	30,543	—	
Other taxes					4,430	4,430	—	
Intergovernmental not restricted for specific programs					—	—	70,659	
Commission on tax collections					17,181	17,181	—	
Use of money and property					5,779	7,056	1,616	
Miscellaneous					5,207	(2,085)	3,122	
Total general revenues					545,486	544,678	72,275	
Changes in net assets					(46,580)	(13,110)	(59,690)	
Net assets - beginning					748,791	1,062,763	1,811,554	
Net assets - ending					702,211	1,049,653	1,751,864	

See accompanying notes to the financial statements.

**FULTON COUNTY, GEORGIA**

Balance Sheet  
Governmental Funds

December 31, 2010

(in thousands of dollars)

	<u>General</u>	<u>South Fulton Taxing District</u>	<u>Other Governmental Funds</u>	<u>Total Governmental Funds</u>
<b>Assets:</b>				
Cash and cash equivalents	\$ 152,876	5,117	70,620	228,613
Investments	8,006	—	207,001	215,007
Receivables (net of allowances):				
Taxes	25,907	5,057	51	31,015
Accounts	—	—	84	84
Due from other governments	2,192	—	6,806	8,998
Due from other funds	—	—	244	244
	<u>188,981</u>	<u>10,174</u>	<u>284,806</u>	<u>483,961</u>
<b>Total assets</b>	<b>\$ 188,981</b>	<b>10,174</b>	<b>284,806</b>	<b>483,961</b>
<b>Liabilities:</b>				
Accounts payable	\$ 14,278	1,563	11,681	27,522
Due to other funds	—	—	244	244
Due to others	—	—	4,768	4,768
Deferred revenue	24,473	5,015	50	29,538
	<u>38,751</u>	<u>6,578</u>	<u>16,743</u>	<u>62,072</u>
<b>Total liabilities</b>	<b>38,751</b>	<b>6,578</b>	<b>16,743</b>	<b>62,072</b>
<b>Fund Balances:</b>				
Reserved for encumbrances	—	—	5,472	5,472
Reserved for debt service	—	—	1,657	1,657
Unreserved, reported in:				
General fund:				
Undesignated	150,230	—	—	150,230
Special Revenue funds:				
Designated for subsequent year expenditures	—	3,596	30,132	33,728
Undesignated	—	—	(4,519)	(4,519)
Capital Projects funds:				
Designated for capital projects	—	—	235,321	235,321
Undesignated	—	—	—	—
	<u>150,230</u>	<u>3,596</u>	<u>268,063</u>	<u>421,889</u>
<b>Total fund balances</b>	<b>150,230</b>	<b>3,596</b>	<b>268,063</b>	<b>421,889</b>
	<u>\$ 188,981</u>	<u>10,174</u>	<u>284,806</u>	<u>483,961</u>
<b>Total liabilities and fund balances</b>	<b>\$ 188,981</b>	<b>10,174</b>	<b>284,806</b>	<b>483,961</b>

See accompanying notes to the financial statements.

**FULTON COUNTY, GEORGIA**

Reconciliation of the Balance Sheet to the Statement of Net Assets

Governmental Funds

December 31, 2010

(in thousands of dollars)

Fund Balances - total governmental funds	\$ 421,889
<p>Amounts reported for governmental activities in the Statement of Net Assets are different from amounts reported for governmental funds in the Balance Sheet because:</p>	
<p>Capital assets used in governmental activities are not financial resources and therefore not reported in governmental funds:</p>	
<p align="center">Capital assets:</p>	
Land	43,967
Buildings	713,565
Equipment	111,126
Roadway network	570,813
Construction in progress	25,467
Less Accumulated Depreciation	<u>(623,286)</u>
Total capital assets, net of accumulated depreciation	841,652
Net pension asset at year end that is not a financial resource used in governmental activities and therefore not reported in governmental funds.	48,271
<p>Long-term liabilities are not due and payable in the current period and therefore are not reported in the governmental funds:</p>	
Certificates of participation	(110,885)
Building Authority bonds payable	(27,610)
Library general obligation bonds payable	(167,000)
Urban Recovery Zone bonds payable	(26,441)
Unamortized bond premiums	(9,527)
Unamortized bond issuance costs	2,330
Compensated absences	(39,990)
Net other post employment benefits (OPEB)	(198,188)
Other long term capital leases	(61,882)
Claims and judgments	(7,672)
Landfill closure and postclosure costs	(17,872)
Accrued interest	(3,183)
Internal service funds are used by management to charge the costs of certain activities to individual funds. The assets and liabilities of the internal service funds are included in governmental activities.	29,824
Some deferred revenues reported in the governmental funds are recognized as revenues in the governmental activities.	<u>28,495</u>
Net assets - total governmental activities	\$ <u><u>702,211</u></u>

See accompanying notes to the financial statements.

**FULTON COUNTY, GEORGIA**

Statement of Revenues, Expenditures, and Changes in Fund Balances  
Governmental Funds

For the year ended December 31, 2010

(In thousands of dollars)

	<u>General</u>	<u>South Fulton Taxing District</u>	<u>Other Governmental Funds</u>	<u>Total Governmental Funds</u>
Revenues:				
Taxes	\$ 509,342	31,799	190	541,331
Intergovernmental	3,059	2	64,913	67,974
Charges for services	38,242	678	13,612	52,532
Courts and law enforcement	18,536	371	6,337	25,244
Use of money and property	4,375	888	441	5,704
Licenses and permits	—	5,707	—	5,707
Miscellaneous	4,118	19	1,070	5,207
Net (depreciation) appreciation in investments	(15)	—	90	75
<b>Total revenues</b>	<u>577,657</u>	<u>39,464</u>	<u>86,653</u>	<u>703,774</u>
Expenditures:				
Current:				
Administration	85,300	541	3,328	89,169
Public safety	97,627	31,775	16,834	146,236
Legal	113,323	—	—	113,323
Infrastructure and facilities	30,881	253	4,910	36,044
Social services	57,436	6,858	34,506	98,800
Health services	59,081	—	60,744	119,825
Other nonagency	32,516	614	2,541	35,671
Capital outlay	—	—	13,984	13,984
Debt service:				
Principal retirement	1,412	—	16,452	17,864
Interest	1,534	—	7,579	9,113
<b>Total expenditures</b>	<u>479,110</u>	<u>40,041</u>	<u>160,878</u>	<u>680,029</u>
<b>Excess (deficiency) of revenues over (under) expenditures</b>	<u>98,547</u>	<u>(577)</u>	<u>(74,225)</u>	<u>23,745</u>
Other financing sources (uses):				
Capital lease refunding obligations	—	—	49,544	49,544
Proceeds from sale of bonds	—	—	193,441	193,441
Premium received on bonds	—	—	2,469	2,469
Payments to escrow agent	—	—	(47,480)	(47,480)
Transfers in	12,585	2,644	64,042	79,271
Transfers out	(55,943)	(395)	(22,933)	(79,271)
<b>Total other financing sources (uses)</b>	<u>(43,358)</u>	<u>2,249</u>	<u>239,083</u>	<u>197,974</u>
<b>Net change in fund balances</b>	55,189	1,672	164,858	221,719
<b>Fund balance at beginning of year</b>	<u>95,041</u>	<u>1,924</u>	<u>103,205</u>	<u>200,170</u>
<b>Fund balance at end of year</b>	\$ <u>150,230</u>	<u>3,596</u>	<u>268,063</u>	<u>421,889</u>

See accompanying notes to the financial statements.

**FULTON COUNTY, GEORGIA**

Reconciliation of the Statement of Revenues, Expenditures and Changes in  
Fund Balances of Governmental Funds to the Statement of Activities

For the year ended December 31, 2010

(in thousands of dollars)

Net change in fund balances - governmental funds	\$ 221,719
<p>Amounts reported for governmental activities in the Statement of Activities are different from amounts reported for governmental funds in the Statement of Revenues, Expenditures Changes in Fund Balances, because:</p>	
<p>Governmental funds report capital outlays as expenditures. However, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense for governmental activities:</p>	
Acquisition of capital assets	12,416
Depreciation expense	(29,821)
<p>Bond proceeds provide current financial resources to governmental funds, but the issuance of debt increases long-term liabilities for governmental activities. Repayment of bond principal is an expenditure in the governmental funds, but reduces long-term liabilities for governmental activities. Also, governmental funds report the effect of issuance costs, premiums, discounts and similar items when debt is first issued, whereas these amounts are deferred and amortized for governmental activities:</p>	
Issuance of General Obligation bonds	(167,000)
Issuance of Economic Recovery Zone bonds	(26,441)
Capital lease proceeds	(49,544)
Payment to escrow agent	47,480
Tax Anticipation Note proceeds	(120,000)
Tax Anticipation Note payments	120,000
Principal repayments	17,864
Amortization of bond issue costs	(151)
Amortization of bond premium and discount	944
Bond premium received	(2,469)
Bond issue costs paid	1,402
Change in accrued interest	(1,414)
Accreted interest on capital appreciation bonds	(1,246)
<p>Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds:</p>	
Net other postemployment benefits (OPEB) obligations	(44,156)
Compensated absences	783
Claims and judgments	1,112
Landfill closure costs	1,098
Net pension asset	2,415
<p>Some revenues for governmental activities do not provide current financial resources and are not reported as revenues for governmental funds.</p>	
	(24,012)
<p>Internal service funds are used by management to charge the costs of certain activities to individual funds. The net revenue (expense) of the internal service funds are included in governmental activities.</p>	
	<u>(7,559)</u>
Change in net assets - governmental activities	\$ <u><u>46,580</u></u>

See accompanying notes to the financial statements.

**FULTON COUNTY, GEORGIA**

General Fund  
Statement of Revenues, Expenditures and Changes in Fund Balances  
Budget to Actual (Non-GAAP Budgetary Basis)

For the year ended December 31, 2010

(In thousands of dollars)

	<u>Non-GAAP budgetary basis</u>			<b>Variance Positive (Negative)</b>
	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	
Revenues:				
Revenue Per Budget Law, less Rollback	\$ 529,445	529,445	603,783	74,338
Sales Tax	32,000	32,000	32,787	787
Appropriated Fund Balance	—	—	(87,958)	(87,958)
Total revenues and other sources, non-GAAP budget basis	<u>\$ 561,445</u>	<u>561,445</u>	548,612	<u>(12,833)</u>
Reconciliation to GAAP basis:				
To record net change in taxes receivable and deferred revenue			(35,855)	
To record net change in interest receivable and depreciation of investments			34	
Indirect cost reimbursements recorded as revenues for budgetary purposes			(10,507)	
Appropriated Fund Balance			87,958	
Total adjustment to GAAP basis			<u>41,630</u>	
Total revenues and other sources, GAAP basis			<u>590,242</u>	
Expenditures:				
Board of Commissioners	\$ 3,166	3,166	2,780	386
Clerk to the Commission	1,049	1,049	889	160
County Manager	10,807	11,230	10,829	401
Housing and Community Development	1,018	1,018	904	114
Arts Council	4,518	4,518	4,337	181
Human Services	29,016	28,720	26,498	2,222
Health and Human Services	7,118	7,118	7,023	95
Finance	5,896	5,896	5,333	563
Personnel	3,664	3,664	3,602	62
Information Technology	23,493	23,805	23,071	734
Purchasing	3,644	3,644	3,439	205
County Attorney	3,705	3,705	3,256	449
Tax Assessor	11,932	11,932	10,990	942
Tax Commissioner	14,163	14,163	13,927	236
Environment and Community Development	1,243	1,243	1,120	123
Registration and Elections	10,712	10,712	8,210	2,502
Police	4,157	4,157	3,884	273
Sheriff	95,018	96,568	96,213	355
Medical Examiner	3,457	3,520	3,433	87
State Court Solicitor	6,010	6,010	5,886	124

See accompanying notes to the financial statements.

(continued)

**FULTON COUNTY, GEORGIA**

General Fund  
Statement of Revenues, Expenditures and Changes in Fund Balances  
Budget to Actual (Non-GAAP Budgetary Basis)

For the year ended December 31, 2010

(In thousands of dollars)

	Non-GAAP budgetary basis			Variance Positive (Negative)
	Original Budget	Final Budget	Actual	
Juvenile Court	14,462	14,255	13,000	1,255
Probate Court	2,618	2,618	2,540	78
County Marshal	5,464	5,597	5,434	163
State Court-General	14,293	14,293	13,672	621
State Court Judges	4,183	4,183	3,994	189
Superior Court-General	19,220	19,512	18,311	1,201
Superior Court Judges	5,124	5,132	4,833	299
Superior Court Clerk	14,817	14,817	14,509	308
District Attorney	21,267	21,369	20,882	487
Public Defender	11,781	11,988	10,732	1,256
General Services	31,163	31,163	29,648	1,515
Public Works	6,277	6,277	5,991	286
Family and Children Services	7,853	7,853	6,572	1,281
Cooperative Extension	571	571	555	16
Library	31,479	31,479	29,300	2,179
Health fund transfer	13,932	13,805	13,805	—
Fulton-DeKalb Hospital Authority (Grady Hospital)	55,000	55,000	45,073	9,927
Behavioral Health	14,778	14,778	12,451	2,327
Non-agency	70,433	67,973	61,686	6,287
	<u>\$ 588,501</u>	<u>588,501</u>	548,612	<u>39,889</u>
Reconciliation to GAAP basis - to record net effect of unrecorded liabilities			(3,052)	
Expenditures incurred on behalf of reimbursing funds for indirect costs			(10,507)	
Total expenditures and other uses, GAAP basis			<u>\$ 535,053</u>	

See accompanying notes to the financial statements.

**FULTON COUNTY, GEORGIA**  
 South Fulton Taxing District  
 Statement of Revenues, Expenditures and Changes in Fund Balances  
 Budget and Actual (Non-GAAP Budget Basis)

For the year ended December 31, 2010  
 (In thousands of dollars)

	Non-GAAP budget basis			Variance Positive (Negative)
	Original Budget	Final Budget	Actual	
<b>Revenues:</b>				
Revenue per Budget Law	\$ 37,421	37,421	40,686	3,265
Insurance Premium Tax	3,389	3,389	3,101	(288)
Appropriated Fund Balance	1,128	1,128	(3,651)	(4,779)
Total revenues and other sources, non-GAAP budget basis	\$ 41,938	41,938	40,136	(1,802)
<b>Reconciliation to GAAP basis:</b>				
To record net tax receivable and deferred revenue			(1,683)	
To record net change in interest receivable and depreciation of investments			4	
Appropriated fund balance			3,651	
Total adjustment to GAAP basis			1,972	
Total revenues and other sources, GAAP basis			\$ 42,108	
 <b>Expenditures and other uses:</b>				
Fire	\$ 13,477	13,543	13,543	—
Police	14,987	14,987	13,955	1,032
Parks and Recreation	2,911	2,911	2,771	140
Environment and Community Development	3,540	3,640	3,072	568
Public Works	220	220	220	—
Finance	255	255	201	54
Non agency	6,548	6,382	6,374	8
Total expenditures and other uses, non-GAAP budget basis	\$ 41,938	41,938	40,136	1,802
 <b>Reconciliation to GAAP basis - to record net effect of unrecorded liabilities</b>				
Total expenditures and other uses, GAAP basis			300	
			\$ 40,436	

**FULTON COUNTY, GEORGIA**

Statement of Net Assets  
Proprietary Funds

December 31, 2010

(In thousands of dollars)

Assets	Business Type Activities - Enterprise Funds			Governmental Activities- Internal Service Funds
	Water and sewerage system fund	Other Enterprise funds	Total Enterprise Funds	
Current assets:				
Cash and cash equivalents	\$ 86,004	1,331	87,335	34,286
Investments	60,897	—	60,897	—
Accounts receivable, net	5,539	—	5,539	—
Due from other governments, net	3,975	2,044	6,019	—
Other current assets	—	—	—	6,260
Restricted assets:				
Cash and cash equivalents	9,145	—	9,145	—
Investments	125,494	—	125,494	—
Interest receivable	61	—	61	—
Total current assets	<u>291,115</u>	<u>3,375</u>	<u>294,490</u>	<u>40,546</u>
Noncurrent assets:				
Investment in joint venture	80,584	—	80,584	—
Nondepreciable capital assets	95,598	27,909	123,507	—
Depreciable capital assets (net of accumulated depreciation)	1,097,460	985	1,098,445	—
Other assets	3,781	—	3,781	—
Total noncurrent assets	<u>1,277,423</u>	<u>28,894</u>	<u>1,306,317</u>	<u>—</u>
Total assets	<u>1,568,538</u>	<u>32,269</u>	<u>1,600,807</u>	<u>40,546</u>

See accompanying notes to the financial statements.

**FULTON COUNTY, GEORGIA**

Statement of Net Assets (continued)  
Proprietary Funds

December 31, 2010

(In thousands of dollars)

Liabilities and Net Assets	Business Type Activities - Enterprise Funds			Governmental Activities- Internal Service Funds
	Water and sewerage system fund	Other Enterprise funds	Total Enterprise Funds	
Liabilities:				
Current liabilities (payable from current assets):				
Accounts payable & accrued expenses	\$ 4,541	2,046	6,587	392
Accrued liabilities	594	—	594	—
Claims payable	—	—	—	10,330
	<u>5,135</u>	<u>2,046</u>	<u>7,181</u>	<u>10,722</u>
Current liabilities (payable from restricted assets):				
Contracts and other payables	2,905	—	2,905	—
Revenue bonds payable - current	12,160	—	12,160	—
Deferred revenue	467	—	467	—
Note payable - current	52	—	52	—
	<u>15,584</u>	<u>—</u>	<u>15,584</u>	<u>—</u>
Total current liabilities	<u>20,719</u>	<u>2,046</u>	<u>22,765</u>	<u>10,722</u>
Non-current liabilities:				
Revenue bonds payable - noncurrent	526,796	—	526,796	—
Other long-term liabilities	1,593	—	1,593	—
Total non-current liabilities	<u>528,389</u>	<u>—</u>	<u>528,389</u>	<u>—</u>
Total liabilities	<u>549,108</u>	<u>2,046</u>	<u>551,154</u>	<u>10,722</u>
Net Assets:				
Invested in capital assets, net of related debt	749,611	28,894	778,505	—
Restricted for debt retirement	39,078	—	39,078	—
Unrestricted	230,741	1,329	232,070	29,824
Total net assets	<u>\$ 1,019,430</u>	<u>30,223</u>	<u>1,049,653</u>	<u>29,824</u>

See accompanying notes to the financial statements.

**FULTON COUNTY, GEORGIA**

Statement of Revenues, Expenses, and Changes in Fund Net Assets  
Proprietary Funds

For the year ended December 31, 2010

(In thousands of dollars)

	<b>Business Type Activities - Enterprise Funds</b>			<b>Governmental Activities- Internal Service Funds</b>
	<b>Water and sewerage system fund</b>	<b>Other Enterprise funds</b>	<b>Total Enterprise Funds</b>	
Operating revenues:				
Charges for services	\$	1,189	1,189	91,949
Water and sewerage charges	120,317	—	120,317	—
Total operating revenues	120,317	1,189	121,506	91,949
Operating expenses:				
Administrative and general	4,855	269	5,124	19,252
Depreciation and amortization	30,342	178	30,520	—
Personal services	19,771	650	20,421	—
Contractual services	25,056	—	25,056	80,256
Operating services	25,417	—	25,417	—
Total operating expenses	105,441	1,097	106,538	99,508
Operating income (loss)	14,876	92	14,968	(7,559)
Non-operating revenues (expenses):				
Loss on investment in joint venture	(2,085)	—	(2,085)	—
Interest income	1,277	—	1,277	—
Interest expense	(27,270)	—	(27,270)	—
Total non-operating revenues (expenses)	(28,078)	—	(28,078)	—
Income (loss) before contributions	(13,202)	92	(13,110)	(7,559)
Capital contributions	—	—	—	—
Change in net assets	(13,202)	92	(13,110)	(7,559)
Net assets at beginning of year	1,032,632	30,131	1,062,763	37,383
Net assets at end of year	\$ 1,019,430	30,223	1,049,653	29,824

See accompanying notes to the financial statements.

**FULTON COUNTY, GEORGIA**

Statement of Cash Flows  
Proprietary Funds

For the year ended December 31, 2010

(In thousands of dollars)

	<b>Business Type Activities - Enterprise Funds</b>			<b>Governmental</b>
	<b>Water and</b>	<b>Other</b>	<b>Total</b>	<b>Activities-</b>
	<b>sewerage</b>	<b>Enterprise</b>	<b>Enterprise</b>	<b>Internal</b>
	<b>system fund</b>	<b>funds</b>	<b>Funds</b>	<b>Service Funds</b>
Cash flows from operating activities:				
Receipts from customers and users	\$ 119,083	1,189	120,272	96,634
Payments to suppliers	(63,007)	(273)	(63,280)	(98,474)
Payments to employees	(19,837)	(650)	(20,487)	—
Net cash provided by operating activities	<u>36,239</u>	<u>266</u>	<u>36,505</u>	<u>(1,840)</u>
Cash flows from capital and related financing activities:				
Principal and interest payments on revenue bonds	(38,813)	—	(38,813)	—
Principal and interest payments on notes payable	(210)	—	(210)	—
Payments for other assets	(224)	—	(224)	—
Additions to property, plant, and equipment	(15,091)	(19)	(15,110)	—
Net cash used by capital and related financing activities	<u>(54,338)</u>	<u>(19)</u>	<u>(54,357)</u>	<u>—</u>
Cash flows from investing activities:				
Purchase of investments	(188,179)	—	(188,179)	—
Proceeds from sale of investments	181,979	—	181,979	—
Interest received on investments	3,161	—	3,161	—
Net cash provided by investing activities	<u>(3,039)</u>	<u>—</u>	<u>(3,039)</u>	<u>—</u>
(Decrease) increase in cash and cash equivalents	(21,138)	247	(20,891)	(1,840)
Cash and cash equivalents at beginning of year	<u>116,287</u>	<u>872</u>	<u>117,159</u>	<u>36,126</u>
Cash and cash equivalents at end of year	\$ <u>95,149</u>	<u>1,119</u>	<u>96,268</u>	<u>34,286</u>
Reconciliation of operating income (loss) to net cash provided by (used in ) operating activities:				
Operating income (loss)	\$ 14,876	92	14,968	(7,559)
Adjustments to reconcile operating (loss) income to net cash provided by (used in) operating activities:				
Depreciation and amortization	30,342	178	30,520	—
Changes in assets and liabilities:				
Changes in customer receivables - net	(445)	—	(445)	—
Other assets	—	—	—	4,685
Change in due from other governments - net	(790)	—	(790)	—
Accounts and claims payable	(236)	(4)	(240)	1,034
Accrued liabilities	(66)	—	(66)	—
Contractual and other liabilities	(7,442)	—	(7,442)	—
Net cash provided by (used in) operating activities	<u>\$ 36,239</u>	<u>266</u>	<u>36,505</u>	<u>(1,840)</u>
Non-cash transactions:				
Unrealized gain on investments	\$ 1,788	—	—	—
Gain (loss) on investment in joint venture	(2,085)	—	—	—
Donated capital assets contributed by outside sources	—	—	—	—

See accompanying notes to the financial statements.

**FULTON COUNTY, GEORGIA**

Statement of Fiduciary Net Assets  
Fiduciary Funds

December 31, 2010

(In thousands of dollars)

	<u>Pension</u> <u>Trust Fund</u>	<u>OPEB</u> <u>Trust Fund</u>	<u>Agency</u> <u>Funds</u>
Assets:			
Cash and cash equivalents	\$ 18,676	2	66,139
Investments, at fair value:			
US Treasury Obligations	54,388	2,490	—
US Agency Obligations	196,479	—	—
Corporate asset & mortgage backed securities	41,147	—	—
Corporate debt	62,606	—	—
Corporate equities	524,255	—	—
Government Guaranteed Corporate Debt	10,449	—	—
Municipal General Obligation bond	726	—	—
International mutual funds	109,438	—	—
Commingled equity funds	120,609	—	—
Real estate investment contracts	457	—	—
Taxes receivable (net of allowance)	—	—	67,157
Interest and dividends receivable	2,850	—	—
Accounts receivable	226	—	—
Prepaid pension benefits	8,022	—	—
	<u>1,150,328</u>	<u>2,492</u>	<u>133,296</u>
<b>Total assets</b>			
Liabilities:			
Due to Brokers for Securities Purchased	42,076	—	—
Due to other taxing districts	—	—	78,148
Due to others	299	—	55,148
	<u>42,375</u>	<u>—</u>	<u>133,296</u>
<b>Total liabilities</b>			
Net Assets:			
Net Assets held in trust for benefits	<u>1,107,953</u>	<u>2,492</u>	<u>—</u>
	<u>\$ 1,107,953</u>	<u>2,492</u>	<u>—</u>
<b>Total net assets</b>			

See accompanying notes to the financial statements.

**FULTON COUNTY, GEORGIA**

Statement of Changes in Fiduciary Net Assets  
Fiduciary Funds

For the year ended December 31, 2010

(In thousands of dollars)

	<b>Pension Trust Fund</b>	<b>OPEB Trust Fund</b>
	<hr/>	<hr/>
Additions:		
Investment income:		
Net depreciation in fair value of investments	\$ 108,703	\$ 307
Interest and dividends	20,021	—
Less: investment expenses	<u>(3,124)</u>	<u>—</u>
Net investment gain	125,600	307
Employee contributions	3,602	—
Employer contributions	37,144	—
Contributions from other participating governments	182	—
Other income	<u>56</u>	<u>—</u>
Total additions	<hr/> <u>166,584</u>	<hr/> <u>307</u>
Deductions:		
Benefit payments	90,929	—
Transfer of plan assets to 401(A) plan or other plans	716	—
Refunds of contributions to terminated employees	352	—
Administrative fees and other expenses	<u>546</u>	<u>—</u>
Total deductions	<hr/> <u>92,543</u>	<hr/> <u>—</u>
Net increase in net assets held in trust for benefits	74,041	307
Net assets held in trust for benefits:		
Beginning of year	<u>1,033,912</u>	<u>2,185</u>
End of year	<u>\$ 1,107,953</u>	<u>\$ 2,492</u>

See accompanying notes to the financial statements.

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**NOTES TO  
THE  
FINANCIAL  
STATEMENTS**

# FULTON COUNTY, GEORGIA

## Notes to the Financial Statements

December 31, 2010

### (1) Summary of Significant Accounting Policies

The financial statements of Fulton County, Georgia (the "County") have been prepared in conformity with accounting principles generally accepted in the United States of America ("GAAP") as applicable to government units. The Governmental Accounting Standards Board ("GASB") is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The County's significant accounting policies are described below:

#### (a) *Financial Reporting Entity*

The County was created by Legislative Act in 1853 and operates under the appointed County management and County Commission (seven members) form of government. As required by GAAP, the financial statements of the financial reporting entity present the County (the primary government) and its component units. The component units discussed below are included in the County's reporting entity because of the significance of their operational or financial relationships with the County.

In conformity with accounting principles, as set forth in GASB Statement No. 14, *The Financial Reporting Entity*, the financial statements of the component units have been included as blended component units with the exception of the Fulton-DeKalb Hospital Authority, which is presented in a column separate from the County's financial information to emphasize that it is legally separate from the County.

***Blended Component Units*** - The Fulton County Building Authority (the "Building Authority") is governed by a board which is comprised solely of members appointed by the County's Board of Commissioners. Although it is legally separate from the County's Board of Commissioners, the Building Authority is reported as if it were a part of the primary government because its sole purpose is to finance and construct County public buildings.

The Fulton County Facilities Corporation (the "Facilities Corporation") was created in 1999 as a public purpose, non-profit corporation, organized and existing under the laws of the State of Georgia. It was organized for the purpose, among others, of promoting and assisting the County in acquiring and constructing capital projects. The Facilities Corporation is governed by a five member Board of Directors comprised of three members of the existing Fulton County Board of Commissioners, the County Manager, and the County Finance Director. Although it is legally separate from the County's Board of Commissioners, the Facilities Corporation is reported as if it were a part of the primary government.

Complete financial statements or other financial information of the Building Authority or Facilities Corporation can be obtained from its administration offices at the following address:

Fulton County  
Suite 7001  
141 Pryor Street S.W.  
Atlanta, Georgia 30303

# FULTON COUNTY, GEORGIA

## Notes to the Financial Statements

December 31, 2010

### (1) Summary of Significant Accounting Policies (continued)

***Discretely Presented Component Unit*** - The Fulton-DeKalb Hospital Authority (the “Hospital Authority”) is governed by a ten-member board, of which seven members are appointed by the County’s Board of Commissioners. Fulton County provided \$46 million in funding to the Hospital Authority during 2010.

Effective June 1, 2008, the Hospital Authority entered into a Lease and Transfer Agreement with the Grady Memorial Hospital Corporation (“GMHC”), a 501(c)(3) not-for-profit health system formed on March 17, 2008. Due to the fact that GMHC is closely related to and financially integrated with the Hospital Authority, GMHC is considered to be a component unit of the Hospital Authority and is included as a discretely presented component unit in the combined financial statements of the Hospital Authority. Separate financial statements may be obtained from the Chief Financial Officer, Grady Memorial Hospital Corporation, 80 Jesse Hill, Jr., Drive, S.E., Administrative Offices, Atlanta, Georgia 30303.

The key terms and conditions associated with the Agreement include the following. The Hospital Authority will receive monthly lease payments from GMHC, totaling \$2.5 million in the initial year of the Agreement and increasing each year by an amount generally measured by inflation in the published Consumer Price Index, not to exceed 3% for an initial term of 40 years. The GMHC will assume liabilities of the Hospital Authority related to its former operation of Grady and related facilities. In exchange for the lease payments and assumption of liabilities, the Hospital Authority will transfer to GMHC all of the Hospital Authority’s right, title and interest in the operation assets of Grady and related facilities. GMHC is the appointed agent for the Hospital Authority with respect to pre-existing Operating Agreements between the Hospital Authority and the Counties. The Operating Agreements define the obligations of the Hospital Authority with respect to (principally) the provision of indigent care to the citizens of the Counties, in exchange for related ongoing funding that the Counties provide. The Hospital Authority is obligated to remit directly to GMHC all such funds the Hospital Authority receives from the Counties.

Certain assets and obligations of the Hospital Authority were excluded from the Agreement. Especially, the Hospital Authority retained certain assets and obligations related to its sponsorship of The Fulton-DeKalb Hospital Authority Employee Pension Plan (the Plan – a frozen plan effective May 19, 2008) and pre-existing hospital revenue bond issues.

Complete financial statements of the Hospital Authority can be obtained from its administrative offices at the following address:

Grady Health Systems, Chief Financial Officer  
80 Jesse Hill Jr. Drive S.E.  
Administrative Offices  
Atlanta, Georgia 30303

The County’s Board of Commissioners are also responsible for appointing the members of the boards of a number of other organizations, including the Hospital Authority of Fulton County and the Fulton County Housing Authority, but the County’s accountability for these organizations does not extend beyond making the appointments.

# FULTON COUNTY, GEORGIA

## Notes to the Financial Statements

December 31, 2010

### (1) Summary of Significant Accounting Policies (continued)

#### *Joint Ventures*

***City of Atlanta and Fulton County Recreation Authority*** - The County is a one-third joint venture partner with the City of Atlanta, Georgia (two-thirds share) in the City of Atlanta and Fulton County Recreation Authority (the "Recreation Authority"), which is comprised of the Atlanta Zoo and the Stadium/Arena Authority. Both the City and the County appoint members to the Recreation Authority Board according to their share of the joint venture. Neither the City nor the County exercises direct control over the ongoing operations of the Recreation Authority, which is administered by its Board and is a component unit of the City of Atlanta.

Under the joint venture agreement, the County guarantees one-third of the Recreation Authority's debt in the event the Recreation Authority should be unable to meet its debt service obligations. In recent years, the County has not had to provide debt service funding under such guarantee. The Recreation Authority issued refunding bonds of \$124,515 on December 1, 2010 to refund the existing "Arena" bonds and provide capital for recreational and cultural improvements.

The joint venture debt specific to the Arena is secured from various sources, including a pledge of the operating revenues of the facility pursuant to an Operator Revenue Security Agreement with the arena operator. The arena debt is also secured with an irrevocable letter of standby credit of \$15 million, known as a "Contingent Security Facility", should the lessee not maintain adequate net income. A debt service reserve fund was also funded with this new debt issuance of approximately \$12 million. The debt related to the zoo utilizes a separate guarantor agreement. The annual debt service for the 2007 Recreation Authority Atlanta Zoo bonds continues to be paid with approximately three-fourths participation from the City of Atlanta, and one fourth participation from Fulton County.

Complete financial statements for the Recreation Authority can be obtained from this office:

City of Atlanta  
Suite 11100  
68 Mitchell Street, S.W.  
Atlanta, Georgia 30335

***Atlanta Regional Commission*** - The County is a joint venture partner with the Atlanta Regional Commission based on GASB Statement No. 14. Under Georgia law, the County, in conjunction with other cities and counties in the ten county metropolitan Atlanta, Georgia area, is a member of the Atlanta Regional Commission (ARC). Membership in a Regional Development Center (RDC) is required by O.C.G.A. 50-8-34 which provides for the organization structure of the RDC in Georgia. The County paid dues in the amount of \$691 to the ARC for the year ended December 31, 2010. The RDC Board membership includes the chief elected official of each county and municipality of the area. O.C.G.A. 50-8-39.1 provides that the member governments are liable for any debts or obligations of a RDC. Complete financial statements of the RDC may be obtained at the following address:

Atlanta Regional Commission  
40 Courtland Street, N.E.  
Atlanta, Georgia 30303

# FULTON COUNTY, GEORGIA

## Notes to the Financial Statements

December 31, 2010

### (1) Summary of Significant Accounting Policies (continued)

*Atlanta-Fulton County Water Resources Commission* - The Atlanta-Fulton County Water Resource Commission is a joint venture between the County and the City of Atlanta for the construction and operation of a water treatment facility in north Fulton County. The County and the City share equally the costs of construction of the plant, and each is entitled to receive 50% of the total water supply treated by the plant or 50% of the plant's capacity, whichever is greater. The costs of operation of the plant were borne pro rata by the City and the County on the basis of water delivered to each party. The County incurred charges of approximately \$6.5 million in 2010 for water produced at this facility, which is classified as an operating cost to the Fulton County Water & Sewerage System.

The Atlanta Fulton County Water Resources Commission is governed by a seven-member management commission, three members of the Commission are appointed by the City, three are appointed by the County, and one independent member is elected by the vote of the other members. Both the City and County approve the annual budget of the Commission.

At December 31, 2010, the County's share of the depreciated cost of the facility is shown as "Investment in joint venture" in the accompanying statement of net assets.

Complete financial statements for the Atlanta-Fulton County Water Resource Commission can be obtained from the following respective administrative office:

Atlanta-Fulton County Water Resource Commission  
9750 Spruill Road  
Alpharetta, Georgia 30022

### (b) Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the Statement of Net Assets and the Statement of Activities) report information on all of the non-fiduciary activities of the County and its component units. Eliminations have been made to minimize the double-counting of internal activities.

Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties. These statements distinguish between the governmental and business-type activities.

The Statement of Net Assets presents the County's non-fiduciary assets and liabilities, with the difference reported as net assets. These net assets are reported in three categories:

**Invested in capital assets, net of related debt** consists of capital assets, net of accumulated depreciation, and reduced by outstanding debt that is attributable to the acquisition, construction, and improvement of those assets. The outstanding debt is offset by any unspent proceeds from such debt.

# FULTON COUNTY, GEORGIA

## Notes to the Financial Statements

December 31, 2010

### (1) Summary of Significant Accounting Policies (continued)

**Restricted net assets** result from restrictions placed on net assets by external sources such as creditors, grantors and contributors, or imposed by law through constitutional provisions or enabling legislation.

**Unrestricted net assets** consist of net assets which do not meet the definition of the two preceding categories.

The Statement of Activities presents a comparison between direct expenses and program revenues for the different business type activities of the County and for each function of the County's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Administrative overhead charges are included in direct expenses for the business-type activities. Some functions, such as general government and administration include expenses that are in essence indirect expenses of other functions. The County has elected not to charge all of these indirect expenses to other functions. Program revenues include (1) fees, fines, and charges paid by the recipients of goods or services offered by the programs and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function.

Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and the major individual enterprise fund are reported as separate columns in the fund financial statements; non-major funds are combined in a single column.

#### (c) *Measurement Focus, Basis of Accounting, and Financial Statement Presentation*

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary and fiduciary fund financial statements. Agency fund financial statements do not have a measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year in which the levy is assessed. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the County considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Property taxes, sales taxes, franchise taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as receivables in the current fiscal

# FULTON COUNTY, GEORGIA

## Notes to the Financial Statements

December 31, 2010

### (1) Summary of Significant Accounting Policies (continued)

period. All other revenue items are considered to be measurable and available only when cash is received by the County. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to non-vested unmatured sick pay, compensated absences and other long-term commitments and contingencies are recorded only when payment is due.

In accordance with GASB Statement No. 20, *Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities That Use Proprietary Fund Accounting*, the County has elected not to apply any Financial Accounting Standards Board (FASB) Statements and Interpretations issued after November 30, 1989 to its business type activities and enterprise funds. The focus for proprietary fund measurement is upon determination of operating income, changes, in net assets, financial position and cash flow. Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. Operating expenses for the enterprise funds and the internal service funds include the cost of sales and services, administrative expenses, and depreciation of capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses. The generally accepted accounting principles applicable are those similar to business in the private sector.

Fiduciary funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, other governmental units, and/or other funds.

When both restricted and unrestricted resources are available for use, it is the County's policy to use restricted resources first, then unrestricted resources as they are needed.

The County reports the following major governmental funds:

#### ***General Fund***

The General Fund is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

#### ***South Fulton Special Taxing District***

This fund was created in 2006 upon adoption of a new state law that required the County to separately report revenues and expenditures by geographic sub-districts. The "sub-district" in the southern end of unincorporated Fulton County opted to become a separate taxing district, and is now categorized as a major fund. In years past the combined other sub-district funds were classified as "major" but their activity has subsided. The County now elects to present the South Fulton Taxing District as a major fund. This fund accounts for operations of the unincorporated County's police, fire, business licensing, recreation and economic development departments. Financing is provided by a specific annual property tax levy and fees and charges for services. Collections for this fund are restricted for use in

# FULTON COUNTY, GEORGIA

## Notes to the Financial Statements

December 31, 2010

### (1) Summary of Significant Accounting Policies (continued)

this specific unincorporated section of Fulton County. The two other “sub-districts” are combined with the original special service district for financial reporting purposes through a combining schedule in the non-major special revenue section. These funds include a budget to actual presentation to meet the requirements state law. Minimal residual activity occurred in the combining non-major sub-districts in 2010, as these geographic areas are now incorporated municipalities.

The County reports the following major proprietary fund:

#### *Water and Sewerage System Fund*

The Fulton County, Georgia Water and Sewerage System Fund (the “System”) accounts for the provision of water and sewerage services to individuals, organizations, and other governmental units within Fulton County (the “County”), except for those areas of the County serviced by the City of Atlanta and other small municipalities. Additionally, the System sells water and treatment plant capacity to neighboring jurisdictions at contractually established rates. All revenues from sources applicable to such services and all expenses incurred in the provision of such services are recorded in the accounts of the System.

The County reports two non-major proprietary funds:

#### *Fulton County Airport-Brown field*

The Fulton County, Georgia Airport Fund (the “fund”) accounts for the provision of services to tenants and the public for the operation of Brown field. These services include maintenance of all buildings, access roads, runway, ramps, hangars and parking lots. Collections of rentals are restricted to use for services for the airport.

#### *Contractual funds with other municipalities*

This fund accounted for the services provided for Police and Fire rescue services to newly formed municipalities within Fulton County, including expenditures as well as the reimbursements from the City of Milton, Johns Creek and Sandy Springs to the County. These contracts have ceased and now only reflect amounts due from these municipalities.

The County reports the following fiduciary funds:

#### *Fulton County Employees’ Retirement System*

The fund accounts for accumulated resources for defined benefit pension payments to qualified County employees.

#### *Fulton County Other Post-Employment Benefits Fund*

The fund accounts for accumulated resources for post-employment health benefits to qualified County employees.

# FULTON COUNTY, GEORGIA

## Notes to the Financial Statements

December 31, 2010

### (1) Summary of Significant Accounting Policies (continued)

#### *Agency Funds*

Agency Funds account for the assets held by the County, or its elected officials, in a trustee capacity as an agent for individuals, governmental units, and/or other funds.

The County reports the following other fund types:

#### *Internal Service funds*

Internal service funds account for self insured health activities, vehicle maintenance and repair, risk management services, and other activities provided to other departments of the County on a cost reimbursement basis.

#### (d) *Cash, Cash Equivalents, and Investments*

The County's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

Investments are reported at fair value based on quoted market values. Interest income on investments is accrued as earned. The net appreciation (depreciation) in the fair value of investments is based on the valuation of investments as of the balance sheet date.

#### (e) *Inventories*

Inventories of the government funds are recorded as expenditures at the time of purchase (purchase method). Inventories of the Hospital Authority, which are primarily pharmaceuticals and supplies, are valued at the lower of cost or market. Cost is determined on an average cost basis for supplies and first in, first out basis for pharmaceuticals.

#### (f) *Interfund Receivables/Payables*

During the course of operations, numerous transactions occur between individual funds for goods provided or services rendered. These receivables are classified as "due from other funds" and the payables as "due to other funds" on the governmental financial statements but are eliminated in the government-wide financial statements.

FULTON COUNTY, GEORGIA

Notes to the Financial Statements

December 31, 2010

(1) Summary of Significant Accounting Policies (continued)

(g) Capital Assets

Capital assets, which include property, plant, equipment and infrastructure assets, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are generally defined as assets with an individual cost in excess of \$5,000 for equipment or \$100,000 for all other assets, and a useful life in excess of one year. Purchased or constructed capital assets are reported at cost or estimated historical cost. Donated capital assets are recorded at their estimated fair value at the date of donation. General infrastructure assets consist of the road network that were acquired or that received substantial improvements subsequent to January 1, 1980 and are reported at estimated historical cost using various industry and trade cost data combined with actual information maintained at the County.

The cost of normal maintenance and repairs that do not add to the value of the asset or that materially extend assets lives are not capitalized. Net interest cost incurred during the construction of facilities is capitalized as part of the cost of such facilities for business-type activities. No such capitalized interest was incurred in 2010.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

<u>Asset Class</u>	<u>Estimated Useful Life</u>
Buildings and related improvements	40 years
Plant and related components	50 years
Roadway networks and related infrastructure	20-50 years
Equipment	2-10 years

Property under capital leases is stated at the lower of the present value of the minimum lease payments or the fair market value at the inception of the lease. Once placed in use, such property is amortized on the straight-line basis over the shorter of the economic useful life of the asset or remaining lease term.

The County paid \$58 million with neighboring Cobb County, Georgia in 2003 for the purchase of long-term wastewater treatment capacity at the R.L Sutton wastewater treatment plant and the adjoining underground conveyance system. In November 2007 the County incurred \$99.9 million in similar capital costs through facilities owned by the City of Atlanta. The County will share in the cost of annual capital improvements at these facilities on a pro rata basis. These costs were previously shown as other assets on the financial statements of the Water and Sewerage System fund, but now appear as "Intangible Assets" and are included within the capital asset disclosure section of the Water and Sewerage System fund. These assets are being depreciated over 28 years for the Atlanta facilities and 40 years for the Cobb County facilities, both using the straight-line method. Depreciation of these intangible assets, approximately \$5.3 million for 2010 is classified as an operating cost on the Statement of Revenues, Expenses and Changes in Fund Net Assets-Proprietary funds. The amount remaining as of December 31, 2010 is approximately \$145.1 million.

# FULTON COUNTY, GEORGIA

## Notes to the Financial Statements

December 31, 2010

### (1) Summary of Significant Accounting Policies (continued)

The government maintains certain collections of art which have not been capitalized as they are (1) held for public exhibition, education, or research in furtherance of public service rather than financial gain, (2) protected, kept unencumbered, cared for and preserved, and (3) subject to policy that requires the proceeds from any sales of collection items to be used to acquire other items for the collection.

#### (h) *Bond Premiums and Discounts/Debt Issuance Costs*

In the governmental funds, bond premiums, discounts and issuance costs are treated as period costs in the year of issue. In the government-wide and the proprietary fund statements, bond premiums, discounts and issuance costs are deferred and amortized over the term of the related bonds using the effective interest method.

#### (i) *Restricted Assets*

Certain proceeds of Enterprise Fund revenue bonds, as well as certain resources set aside for their repayment, are classified as restricted assets because their use is limited by applicable bond covenants.

#### (j) *Compensated Absences*

County employees upon separation are reimbursed for an accumulated annual vacation leave up to a maximum of 360 hours. Employees are not reimbursed for accumulated sick leave if terminated prior to retirement and is not reported in the accompanying financial statements. Nonexempt employees who work overtime can accrue compensatory leave for each overtime hour worked, up to a specified maximum. At separation, employees are paid for any accumulated compensatory leave and any earned holiday leave. Starting in 2007, the policy was amended so that exempt employees are no longer eligible to accrue compensatory time.

Liabilities for compensated absences other than sick leave are all considered long-term obligations of the County as amounts were not matured and payable at year end. As a result, for governmental activities, the accrued compensation amounts are reported as a liability, but no liability is reported the governmental fund statements. For all Proprietary Funds, accumulated vacation leave is recorded as an expense and liability as the benefits accrue to employees. The liability for accumulated vacation leave is classified as noncurrent in the Proprietary Funds, as that portion which will be paid in the forthcoming year cannot be reasonably estimated. These liabilities are paid to employees generally from the fund that incurred their payroll cost at time of departure. These accumulated leave costs are not charged to a single County-wide fund, but are and historically have been charged to the fund incurring the costs for the departing employee.

#### (k) *Estimated Claims Payable*

The liability for claims and judgments against the County, including the estimated liability for claims incurred but not reported at year-end has not matured as of year end and as a result has been accrued in the government-wide statements, the Insurance Stabilization Fund and Risk Management Fund (Internal Service Funds); but no liability has been accrued in the governmental fund statements. These claims are not long term and will be paid within one year.

# FULTON COUNTY, GEORGIA

## Notes to the Financial Statements

December 31, 2010

### (1) Summary of Significant Accounting Policies (continued)

#### (l) *Net Patient Service Revenues*

The Hospital Authority has agreements with third-party payors that provide for payments to the Hospital Authority at amounts different from its established rates. Payment arrangements include prospectively determined rates per discharge, reimbursed costs, discounted charges, and per diem payments. Net patient service revenue is reported at estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

#### (m) *Uncompensated Care*

The Hospital Authority provides care to patients who meet certain criteria under its charity and indigent care policy without charge or at amounts less than its established rates, based upon the patient's ability to pay. Because the Hospital does not pursue collection of amounts determined to qualify as charity and indigent care, they are not reported as revenue.

#### (n) *Management Estimates*

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

### (2) Budgetary Accounting and Compliance

The County prepares its annual budgets on a non-GAAP basis. The major differences between the budget and GAAP are (1) revenues (principally property taxes, accounts receivable, grants, and interest receivables) are recorded when cash is received (budget) as opposed to when susceptible to accrual (GAAP), (2) Expenditures (principally payroll, workers' compensation, and purchases) are recorded when paid(budget) as opposed to when incurred (GAAP); (3) Debt service requirements due January 1, 2011 are recorded as expenditures in 2010 (budget) as opposed to 2011 when obligations are due (GAAP); (4) Utilized fund balance to meet balanced budget requirements is recorded as revenue on the budgetary basis statements but not in the governmental fund statement of revenues, expenditures and changes in fund balances-governmental funds.

The nature and amount of the adjustments necessary to convert the actual results of operations on a GAAP basis to the budgetary basis, which is a cash basis, as adjusted for specific accruals, are as follows for the County's two major funds (in thousands of dollars):

**FULTON COUNTY, GEORGIA**

Notes to the Financial Statements

December 31, 2010

**(2) Budgetary Accounting and Compliance (continued)**

	<b>Net changes in fund balance</b>	
	<b>General Fund</b>	<b>South Fulton Special Tax District Fund</b>
GAAP basis	\$ 55,189	1,672
Adjustments to accruals:		
Tax revenues and interest receivable	35,821	1,679
Liabilities	(3,052)	300
Fund balance utilized	(87,958)	(3,651)
Budget basis	\$ —	—

The County follows these budgetary procedures in establishing the budgetary data reflected in the accompanying financial statements:

- (1) Prior to November 15 of the preceding budget year, the Budget Commission, consisting of the Chairman of the Board of Commissioners, the County Manager, and the Director of Finance, receives budget requests from County departments.
- (2) Hearings may be held by the Budget Commission to review budget requests, justifications, and recommendations.
- (3) By November 15, the Budget Commission presents a recommended budget for the fiscal year beginning the following January 1 to the Board of Commissioners. This budget includes recommended expenditures and estimated revenues to finance them.
- (4) In December, the Board of Commissioners adopts a tentative budget which is published by the last Wednesday in December.
- (5) A public hearing is held and the budget is legally adopted by the Board of Commissioners at the regular January meeting of the current budget year. A balanced budget is required by law.
- (6) The level of legal budgetary control (the level at which expenditures may not exceed appropriations) is at the department level with the following provisions:
  - (i) Departments, with the approval of the Director of Finance, are authorized, with certain exceptions, to transfer amounts within departmental budgets.
  - (ii) Amounts which would increase total department appropriations, salary appropriations, or travel appropriations require Board of Commissioner approval.
- (7) Budgets are legally adopted for the two major funds, the General Fund and Special Services District Fund (a Special Revenue Fund). Formal budgetary integration is employed as a management control device during the year for the General and Special Services District Funds. Budgets were also legally adopted for debt service fund and

**FULTON COUNTY, GEORGIA**

Notes to the Financial Statements

December 31, 2010

**(2) Budgetary Accounting and Compliance (continued)**

other special revenue funds for the fiscal year ending December 31, 2010. Project-length budgets are adopted upon approval for the capital project. Generally, annual adopted appropriations, both encumbered and unencumbered, lapse at December 31.

- (8) Total appropriations for any fund may be increased if, during the year, sources of revenue become available to the County in excess of original anticipations, and these amounts are anticipated by the Budget Commission and subsequently appropriated by the Board of Commissioners. No supplemental appropriations were made during 2010.

The Public Health Services fund (Special Revenue Funds) had accumulated fund deficit at December 31, 2010 of \$4,519, which will be alleviated through future charges for services and other revenues.

**(3) Cash and Investments – Primary Government**

Fulton County’s Investment Policy establishes the internal controls and guidelines to be followed in investing both the Liquidity and Investment portfolios for the County. The County believes that the restrictions and limitations imposed by the Investment Policy are prudent and minimize the risk associated with custodial credit risk, interest rate risk, and credit quality risk. County funds at all times are invested in conformity with the laws of the State of Georgia; along with bond ordinances and covenants, the Investment Policy and the Fulton County Finance department written procedures.

***Custodial Credit Risk***

The custodial credit risk for deposits is the risk that, in the event of a bank failure, the County’s deposits may not be recovered. The County limits its exposure to custodial credit risk by required all deposits to be collateralized in accordance with state law.

***Interest Rate Risk***

Interest rate risk is the risk that changes in interest rates of debt investments will adversely affect the fair value of an investment. As of December 31, 2010, the County’s primary governmental and business type funds had the following investments:

		<b>December 31, 2010</b>		
	<u>Fair value</u>	<u>3-12 months</u>	<u>1-5 years</u>	<u>6-10 years</u>
Fixed Income:				
US Agency Obligations	\$ 130,119	46,192	83,927	-
Fixed Income subtotal	130,119	46,192	83,927	-
Bankers' acceptances	539,317			
Insured Money Market funds	7			
Total cash equivalents and investments	<u>\$ 669,443</u>			

# FULTON COUNTY, GEORGIA

## Notes to the Financial Statements

December 31, 2010

### (3) Cash and Investments – Primary Government (continued)

State of Georgia statutes authorize the County to invest in direct obligations of the U.S. government, obligations insured or guaranteed by the U.S. government or a U.S. government agency, obligations of any corporation of the U.S. government, prime bankers' acceptances, obligations of the State of Georgia or other states, certain collateralized repurchase agreements, certain obligations of other political subdivisions of the State of Georgia, certain certificates of deposit, and the Georgia Fund-1 state investment pool. In accordance with its investment policy and bond covenants, the Water and Sewerage System fund manages its exposure to the risk of declines in fair values of investment by limiting the maturities of its investments to a maximum of five years for all debt service and debt service reserve accounts, and three years for investments held in the construction funds.

#### *Credit Quality Risk*

Credit Quality Risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The table appearing on the previous page shows the County's exposure to credit quality risk for the fixed income investments held as of December 31, 2010. The US Agency obligations of \$130,119 are rated AAA, while bankers' acceptances and insured money market funds are collateralized at 102%.

The following is a summary of the carrying amounts of the cash, cash equivalents, and investments of the County's governmental and business-type activities at December 31, 2010 (in thousands of dollars):

Balances by category:		<b>2010</b>
Cash and deposits	\$	91,334
Cash equivalents		268,045
Investments		401,398
	\$	<u>760,777</u>
Balances as presented in the Statement of Net Assets:		
Unrestricted activities:		
Cash and cash equivalents	\$	350,234
Investments		275,904
Restricted activities:		
Cash and cash equivalents		9,145
Investments		125,494
	\$	<u>760,777</u>

### (3) Cash and Investments – Fiduciary Funds

The Pension Trust Fund, reported as a fiduciary fund, is authorized to invest, in addition to the County's other authorized investments, in corporate bonds and debentures which are not in default as to principal and interest. Additionally, the Pension Trust Fund can invest in corporate stock (common or preferred), provided that the total cost of such investments does not exceed 65% of the assets of the Pension Trust Fund.

# FULTON COUNTY, GEORGIA

## Notes to the Financial Statements

December 31, 2010

### (3) Cash and Investments – Fiduciary Funds (continued)

#### *Custodial Credit Risk*

The custodial credit risk for deposits is the risk that, in the event of a bank failure, the Pension Trust fund's deposits may not be recovered. Fulton County uses a centralized cash disbursements account for all of its funds, including those of this fund. Although cash applicable to the Pension Trust Fund is delineated for financial reporting purposes, the portion of the corresponding bank account balance applicable to the Plan is not separately identifiable.

The Policy of the Pension Trust fund is to ensure that pension liabilities are met when due. Assets are invested so as to provide for the solvency over time and to maximize the investment return within a reasonable level of risk. In accordance with the Official Code of Georgia Annotated Public Retirement System Investment Authority Law, Public Retirement Systems may invest in the following:

- (a) Domestic stocks, including small, mid, and large market capitalization ranges;
- (b) International stocks including emerging markets;
- (c) U.S. Treasury Notes and Bonds, U.S. Government Agency Securities, Mortgage-Backed Securities such as Collateralized Mortgage Obligations (CMO's) and Collateralized Mortgage-Backed securities (CMBS) non-agency issues which are fully collateralized by agency paper;
- (d) All other types of investments which are permitted under the Fulton County Employees' Retirement System Boards' enabling resolutions and Georgia law.

#### *Interest Rate Risk*

Interest rate risk is the risk that changes in interest rates of debt investments will adversely affect the fair value of an investment. The following table provides information about Pension Trust fund's exposure to interest rate risk as of December 31, 2010.

	December 31, 2010				
	Fair Value	3-12mos	1-5yrs	6-10yrs	>10yrs
Fixed Income:					
US Treasury Obligations	\$ 54,388	6,035	32,255	7,753	8,345
US Agency Obligations	196,480	31,685	9,175	24,712	130,908
Municipal General Obligations	726	-	-	-	726
Government Guaranteed Corporate	10,449	-	3,554	1,317	5,578
Corporate Debt	62,606	-	19,660	28,309	14,637
Corporate Asset Backed Securities	30,106	834	8,896	7,688	12,688
CMO	1,193	-	-	1,047	146
CMBS	9,847	-	-	-	9,847
Fixed Income subtotal	365,795	38,554	73,540	70,826	182,875
Equity securities	524,255				
Commingled equity funds	120,609				
Commingled fixed income funds	457				
International mutual funds	109,438				
Cash Equivalents	18,676				
Due to Brokers for Securities Purchased	(42,076)				
Total cash equivalents and investments	\$ 1,097,154				

# FULTON COUNTY, GEORGIA

## Notes to the Financial Statements

December 31, 2010

### (3) Cash and Investments – Fiduciary Funds (continued)

The following is a summary of the carrying amounts of the cash, cash equivalents and investments of the Fiduciary funds at December 31, 2010 (in thousands of dollars):

Balances by category:	2010		
	Pension Trust Fund	OPEB Trust Fund	Agency Funds
	Cash and cash equivalents	\$ 18,676	2
Investments	1,120,554	2,490	-
Due to Brokers for Securities Purchased	(42,076)	-	-
	\$ 1,097,154	2,492	66,139

The Agency funds' cash is collateralized with securities held by the pledging financial institutions' trust department or in the County's name. The agency funds contain three certificates of deposit which are classified as cash equivalents for a total of \$892.

#### *Credit Quality Risk*

Credit Quality Risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The table below shows the Pension Trust fund's exposure to credit quality risk for the fixed income investments held as of December 31, 2010.

Fixed Income:	Fair Value	December 31, 2010 ratings					
		AAA	AA	A	BBB	BB	N/R
US Treasury Obligations	\$ 54,388	54,388	-	-	-	-	-
US Agency Obligations	196,480	196,480	-	-	-	-	-
Municipal General Obligations	726	-	-	726	-	-	-
Government Guaranteed Corporate	10,449	919	2,124	-	-	-	7,406
Corporate Debt	62,606	853	3,543	25,927	32,283	-	-
Corporate Asset Backed Securities	30,106	6,099	2,215	14,989	5,723	-	1,080
CMO	1,193	1,047	-	146	-	-	-
CMBS	9,847	6,141	-	3,706	-	-	-
Fixed Income totals	\$ 365,795	265,927	7,882	45,494	38,006	-	8,486

### (3) Cash and Investments – Component unit

#### Hospital Authority

The Hospital Authority maintains a cash and investments pool utilized by the Hospital Authority. Deposits and investments include demand deposits, certificates of deposit, U.S. government obligations, marketable equity securities, repurchase agreements, corporate bonds, money market funds and local government investment pools.

FULTON COUNTY, GEORGIA

Notes to the Financial Statements

December 31, 2010

(3) Cash and Investments – Component unit (continued)

*Custodial Credit Risk*

The custodial credit risk for deposits is the risk that, in the event of a bank failure, the Hospital Authority’s deposits may not be returned to it. As of December 31, 2010, all the Hospital Authority’s deposits were either covered by federal depository insurance or collateralized through securities held by the pledging financial institution’s trust department in the Hospital Authority’s name. The Hospital Authority has no custodial credit risk policies requiring additional collateral beyond what is required under State of Georgia law.

Investment Type	Average rating	Fair Value	Maturities (in years)			
			<1	1-5	6-10	>10
Mixed funds	Aaa	\$ 2,445	2,445	-	-	-
Money Market Portfolio	N/A	20,831	20,831	-	-	-
Total investments		\$ 23,276	23,276	-	-	-

*Interest Rate Risk*

Interest rate risk is the risk that changes in interest rates of debt investments will adversely affect the fair value of an investment. The Hospital Authority has no formal investment policy that limits investment maturities as a means of managing its’ exposure to fair value losses arising from increasing investment rates. The Hospital Authority emphasizes purchases of short-term or liquid investments.

*Credit Risk*

The custodial credit risk for deposits is the risk that, in the event of a bank failure, the Hospital Authority’s deposits may not be returned to it. The Hospital Authority’s investment practice seeks to minimize credit risk through diversification of investment with the choices allowed under state statutes.

Concentration of Credit Risk is the risk of loss attributed to the magnitude of an investment in a single issuer. The Hospital Authority has no formal policy on concentration of credit risk beyond that stipulated by the Georgia government Code, and has no investments in any one issuer greater than 5% of total Hospital Authority investments as of December 31, 2010.

Hospital Authority

Basic combined discretely presented component unit financial statements:

Unrestricted:	<b>2010</b>
Cash and cash equivalents	\$ 32,958
Investments	2,445
Restricted	
Cash and cash equivalents (deposits and trusts)	42,016
Investments	20,831
Total	\$ 98,250
Cash on hand	\$ 32,958
Investments	23,276
Nonpublic funds	42,016
Total cash, cash equivalents and investments	\$ 98,250

# FULTON COUNTY, GEORGIA

## Notes to the Financial Statements

December 31, 2010

### (4) Taxes

#### (a) *Property Taxes*

The County Tax Commissioner bills and collects property taxes for Fulton County as well as those of the Fulton County Board of Education, the Cities of Atlanta, Sandy Springs, Mountain Park, Chattahoochee Hills and Johns Creek and the City of Atlanta Board of Education and the State of Georgia. Collections of taxes for the County are accounted for in the Governmental Funds types. Collections and remittance of taxes for other entities are accounted for in the Tax Commissioner Fund (an Agency Fund). Taxes are generally levied at approximately July 1, based on property values as of January 1, and are payable from various due dates from August 15 through October 15 depending on the taxing governmental entity. After the due date, interest is charged on unpaid taxes, with a 10% penalty being assessed in addition to interest charges as receivables become greater than 90 days delinquent. The Board of Commissioners establishes the property tax millage rates by June 30. Unpaid property taxes attach as an enforceable lien on property as of January 1 of the following year.

The South Fulton Taxing District was established in 2006 as a special revenue fund which levies taxes to provide resources for municipal type services such as police, fire, parks, and economic development. State legislation required the circa 2005 special service district to be divided for financial reporting into "sub-districts" and categorized revenue and expenditures by geographic areas. A combining schedule of these sub-districts and the existing special service district are shown on pages 63 and 64, while schedules of budgetary comparisons are on pages 65 through 67. The two sub-districts covered geographic areas are now incorporated municipalities, so only minimal activity occurs in these remnant sub-district funds. State legislation in 2008 required payments to these new municipalities for all unencumbered residual cash in sub-district funds.

#### (b) *Local Option Sales Tax*

The County received varying portions of a 1% local option sales tax levied on all retail sales made within the County. The proceeds of such tax collected each year are used to reduce, on a dollar-for-dollar basis, the millage equivalent amount of property taxes, which would otherwise be required to be levied in the subsequent year. The incorporations of the City of Sandy Springs, Johns Creek, Milton and Chattahoochee Hills changed the allocation of sales taxes received by Fulton County, as will other incorporations throughout unincorporated Fulton County.

### (5) Allowances for Uncollectible Receivables

Allowances for uncollectible receivables at December 31, 2010 are as follows (in thousands of dollars):

	<u>2010</u>
Taxes Receivable:	
General Fund	\$ 5,800
Special Service District Fund	192
South Fulton Special Taxing District	300
Agency Funds	<u>17,400</u>
	<u>\$ 23,692</u>
Accounts Receivable – Water and Sewerage System Fund	<u>\$ 6,650</u>

# FULTON COUNTY, GEORGIA

## Notes to the Financial Statements

December 31, 2010

### (6) Due from Other Governments

Governmental type funds include receivables from other governments for various activities. The General fund is owed \$2,155 due from other local government entities related to financing the activities of the Atlanta-Fulton County Water Resource Commission and \$37 is owed for the costs of providing municipal elections in 2008. Additionally, due from other governments in the Other Governmental Funds include a receivable of \$6,317 for federal financial assistance related to various grantor receivables. \$390 is due for reimbursement for providing judicial services and \$99 is due for reimbursement of capital costs in the emergency communication system from one municipality.

Business type funds are owed \$2,044 from three municipalities for contractual services provided in 2006 through 2008 for police and fire services. \$3,975, net of a \$1,192 reserve, is also due from other area municipalities to the Water and Sewerage System Fund for wastewater treatment charges, sewer use fees, water line construction and miscellaneous surcharges not yet remitted to the County at December 31, 2010.

### (7) Capital Assets and Infrastructure

A summary of changes in the capital assets of governmental type activity is as follows (in thousands):

	January 1, 2010	Increases	Decreases	December 31, 2010
Capital assets not being depreciated:				
Land and land improvements	\$ 44,912	—	(945)	43,967
Construction in progress	75,220	3,659	(53,412)	25,467
Total capital assets not being depreciated	120,132	3,659	(54,357)	69,434
Capital assets being depreciated:				
Equipment	108,486	2,640	—	111,126
Buildings and other improvements	653,201	60,364	—	713,565
Roadway network	570,703	110	—	570,813
Total capital assets being depreciated	1,332,390	63,114	—	1,395,504
Less accumulated depreciation for:				
Equipment	(96,609)	(4,381)	—	(100,990)
Buildings and other improvements	(321,724)	(13,580)	—	(335,304)
Roadway network	(175,132)	(11,860)	—	(186,992)
Total accumulated depreciation	(593,465)	(29,821)	—	(623,286)
Net capital assets being depreciated	738,925	33,293	—	772,218
Net capital assets- governmental activities	\$ 859,057	36,952	(54,357)	841,652

**FULTON COUNTY, GEORGIA**

Notes to the Financial Statements

December 31, 2010

**(7) Capital Assets and Infrastructure (continued)**

The value indicated for roadway network includes items such as roads, sidewalks, lighting, stormwater drainage infrastructure, right of way improvements, barriers, guardrails, traffic control devices, bridges, and all other related transportation infrastructure. Repairs or resurfacing of roadways is considered a routine cost to maintain the useful life of roadways, and is not capitalized. Building or roadway improvements that extend the useful life of the asset are capitalized in accordance with generally accepted accounting principles.

Roadways that are owned by the state or municipalities are not included in the above totals. Generally, transportation infrastructure located in unincorporated Fulton County is represented above. Assets constructed by others and deeded to the County are recorded as capital contributions and recorded when donated.

Ownership of roadway networks net of accumulated depreciation had been transferred to newly formed municipalities within the County for roads within their geographic borders formerly owned by the County. These new governments are now responsible for roadways within its jurisdiction, and these assets are no longer owned nor reported as the County's capital assets.

A summary of the capital assets of business-type activity is as follows (in thousands):

	January 1, 2010	Increases	Decreases	December 31, 2010
Airport fund:				
Capital assets not being depreciated:				
Land and land improvements	\$ 27,909	—	—	27,909
Total capital assets not being depreciated	27,909	—	—	27,909
Capital assets being depreciated:				
Equipment	1,269	64	—	1,333
Buildings and other improvements	5,457	—	—	5,457
Total capital assets being depreciated	6,726	64	—	6,790
Less accumulated depreciation for:				
Equipment	(1,195)	(42)	—	(1,237)
Buildings and other improvements	(4,432)	(136)	—	(4,568)
Total accumulated depreciation	(5,627)	(178)	—	(5,805)
Net capital assets being depreciated	1,099	(114)	—	985
Net capital assets-Airport fund	\$ 29,008	(114)	—	28,894

FULTON COUNTY, GEORGIA

Notes to the Financial Statements

December 31, 2010

(7) Capital Assets and Infrastructure (continued)

	January 1, 2010	Increases	Decreases	December 31, 2010
Water and Sewerage System fund:				
Capital assets not being depreciated:				
Land improvements	\$ 6,664	—	—	6,664
Construction in progress	225,420	15,047	(151,533)	88,934
Total capital assets not being depreciated	<u>232,084</u>	<u>15,047</u>	<u>(151,533)</u>	<u>95,598</u>
Capital assets being depreciated:				
Equipment	13,290	45	—	13,335
Water system	218,615	692	—	219,307
Sewerage system	890,335	150,841	—	1,041,176
Intangible assets	169,006	—	—	169,006
Total capital assets being depreciated	<u>1,291,246</u>	<u>151,578</u>	<u>—</u>	<u>1,442,824</u>
Less accumulated depreciation for:				
Equipment	(12,475)	(279)	—	(12,754)
Water system	(57,697)	(5,845)	—	(63,542)
Sewerage system	(226,654)	(18,532)	—	(245,186)
Intangible assets	(18,547)	(5,335)	—	(23,882)
Total accumulated depreciation	<u>(315,373)</u>	<u>(29,991)</u>	<u>—</u>	<u>(345,364)</u>
Net capital assets being depreciated	<u>975,873</u>	<u>121,587</u>	<u>—</u>	<u>1,097,460</u>
Net capital assets-Water and Sewerage System fund	<u>\$ 1,207,957</u>	<u>136,634</u>	<u>(151,533)</u>	<u>1,193,058</u>

Depreciation expense was charged to functions of the primary government as follows:

Governmental activities:	
Administration	\$ 1,796
Public Safety	3,772
Legal	3,952
Infrastructure and facilities	16,350
Social services	3,592
Health services	359
Total depreciation expense, governmental activities	<u>\$ 29,821</u>
Business-type activities:	
Water and Sewerage	\$ 29,991
Airport	178
Total depreciation expense, business-type activities	<u>\$ 30,169</u>

**FULTON COUNTY, GEORGIA**

Notes to the Financial Statements

December 31, 2010

**(7) Capital Assets and Infrastructure – Component unit**

A summary of the capital assets of County’s component unit is as follows (in thousands):

	<u>January 1,</u> <u>2010</u>	<u>Increases</u>	<u>Decreases</u>	<u>December 31,</u> <u>2010</u>
Capital assets not being depreciated:				
Land	\$ 1,657	—	—	1,657
Construction in progress	37,140	4,961	(35,007)	7,094
Total capital assets not being depreciated	<u>38,797</u>	<u>4,961</u>	<u>(35,007)</u>	<u>8,751</u>
Capital assets being depreciated:				
Equipment	95,387	76,076	—	171,463
Buildings	192,228	28,810	—	221,038
Total capital assets being depreciated	<u>287,615</u>	<u>104,886</u>	<u>—</u>	<u>392,501</u>
Less accumulated depreciation for:				
Equipment	(24,170)	(23,711)	—	(47,881)
Buildings and other improvements	(22,169)	(10,932)	—	(33,101)
Total accumulated depreciation	<u>(46,339)</u>	<u>(34,643)</u>	<u>—</u>	<u>(80,982)</u>
Net capital assets being depreciated	<u>241,276</u>	<u>70,243</u>	<u>—</u>	<u>311,519</u>
Net capital assets- governmental activities	<u>\$ 280,073</u>	<u>75,204</u>	<u>(35,007)</u>	<u>320,270</u>

Total depreciation expense for the Hospital Authority was \$34,643. All depreciation was incurred on assets acquired to provide health services.

FULTON COUNTY, GEORGIA

Notes to the Financial Statements

December 31, 2010

(8) Long-Term Debt & Other Obligations

(a) Changes in Long-Term Debt

The following is a summary of changes in long-term debt for the year ended December 31, 2010 (in thousands of dollars):

	January 1, 2010	Additions	Retirements	Other*	December 31, 2010	Due within one year
Governmental activities:						
Certificates of participation	\$ 110,885	-	-	-	110,885	7,450
Less deferred charges, net	7,793	-	-	(890)	6,903	
Total Certificates of Participation	118,678	-	-	(890)	117,788	
Building Authority Revenue Bonds	39,704	-	(13,340)	1,246	27,610	6,085
Less deferred charges, net	209	-	-	(54)	155	
Total Building Authority Revenue Bonds	39,913	-	(13,340)	1,192	27,765	
Library General Obligation Bonds	-	167,000	-	-	167,000	3,735
Less deferred charges, net	-	2,469	-	-	2,469	
Total Library General Obligation Bonds	-	169,469	-	-	169,469	
Economic Recovery Zone Bonds	-	26,441	-	-	26,441	1,355
Compensated absences	40,773	12,547	(13,330)	-	39,990	12,547
Other long term capital lease obligations	64,342	49,544	(52,004)	-	61,882	5,223
Net other post employment benefits	154,032	55,861	(11,705)	-	198,188	-
Claims and judgments	8,784	-	-	(1,112)	7,672	239
Post-closure care	18,970	-	(1,098)	-	17,872	1,132
Total Governmental activities	\$ 445,492	313,862	(91,477)	(810)	667,067	37,766
Business-type activities:						
Water & Sewerage Revenue Bonds	\$ 548,815	-	(11,555)	-	537,260	12,160
Less deferred charges, net	1,607	-	-	89	1,696	
Total Water & Sewerage Revenue Bonds	550,422	-	(11,555)	89	538,956	
Note Payable	250	-	(198)	-	52	52
Other long-term liabilities	1,659	796	(862)	-	1,593	
Total business-type activities	\$ 552,331	796	(12,615)	89	540,601	12,212

\*Includes accretion of interest on revenue bonds, amortization of bond premium and discount, and other adjustments to long term liabilities.

FULTON COUNTY, GEORGIA

Notes to the Financial Statements

December 31, 2010

(8) Long-Term Debt & Other Obligations (continued)

*Bonds Payable*

**General Obligation Bonds** - The County issued 2010 Library General Obligation bonds of \$167 million to provide funds for the acquisition and construction of major library facilities and renovations to existing library buildings. These general obligation bonds are direct obligations and pledge the full faith and credit of the County and are reported as a governmental activity in the government wide Statement of Net Assets. These bonds have interest rates ranging from 2.50-5.148%, principal payments ranging from \$3,735-\$8,560 and mature in 2039. No other general obligation bonds are outstanding. In 2008, Fulton County voters did approve the issuance of up to \$275,000 in General Obligation bonds for library construction and expansion, of which \$108 million remains as authorized.

(1) **Revenue Bonds Payable** - The County also issues bonds where the County pledges income derived from the acquired constructed assets to pay debt service. The County has issued revenue bonds for the general government and for proprietary activities. The Building Authority bonds are paid from general governmental activities, while the Water and Sewerage Revenue bonds are paid from business-type activities. Revenue bonds outstanding are as follows (in thousands of dollars):

<u>Issue year</u>	<u>Interest rate range</u>	<u>Final Maturity Date</u>	<u>Outstanding balance</u>	<u>Annual principal installments</u>	<u>Purpose</u>
General governmental activities:					
1991 Building Authority	6.75%	2011	\$ 5,355	\$ 6,015	Capital facilities
2002-A Building Authority	3.50-5.25	2014	2,160	475-580	Capital facilities
2002-B Building Authority	3.50-5.00	2014	20,095	225-6,975	Capital facilities
			<u>\$ 27,610</u>		
Business-type activities:					
1998 Water and Sewerage	4.75-5.25	2027	251,110	12,005-20,320	Water/Sewer facilities
2004 Water and Sewerage	3.50-5.25	2034	286,150	155-36,935	Water/Sewer facilities
			<u>\$ 537,260</u>		

FULTON COUNTY, GEORGIA

Notes to the Financial Statements

December 31, 2010

**(8) Long-Term Debt & Other Obligations (continued)**

The annual requirements to amortize bonds payable as of December 31, 2010, including interest payments are as follows (in thousands of dollars):

Year Ending December 31	Library General Obligation Bonds		Revenue Bonds		Sewerage Revenue Bonds		Primary Government	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$ 3,735	9,330	6,085	1,770	12,160	26,654	21,980	37,754
2012	3,885	7,326	6,800	1,080	12,795	26,019	23,480	34,425
2013	4,040	7,217	7,170	739	13,465	25,350	24,675	33,306
2014	4,200	7,072	7,555	379	14,160	24,657	25,915	32,108
2015	4,370	6,901	-	-	14,835	23,981	19,205	30,882
2016-2020	23,095	32,109	-	-	85,965	108,113	109,060	140,222
2021-2025	25,945	27,618	-	-	108,815	85,262	134,760	112,880
2026-2030	29,945	21,246	-	-	137,735	56,331	167,680	77,577
2031-2035	35,170	13,040	-	-	137,330	17,932	172,500	30,972
2036-2039	32,615	3,428	-	-	-	-	32,615	3,428
Total	167,000	135,287	27,610	3,968	537,260	394,299	731,870	533,554
Deferred charges/ premiums	2,469	(2,469)	155	(155)	1,696	(1,696)	4,320	(4,320)
Total	\$ 169,469	132,818	27,765	3,813	538,956	392,603	736,190	529,234

In current and prior years, the County defeased certain outstanding revenue and general obligation bonds and lines of credit by placing the proceeds of new bonds and County resources in irrevocable trusts to provide for all future debt service payments on the old bonds and lines of credit. Accordingly, the trust accounts and the defeased bonds are not included in the accompanying financial statements. On August 13, 2009, the Fulton County Facility Corporation issued \$110,885 in Certificates of to advance refund previously issued certificates. The net proceeds were used to purchase U.S. government securities that were deposited in an irrevocable trust with an escrow agent to provide for all future debt service payments on the bonds. The certificates considered defeased totaled \$99,045 as of December 31, 2010.

- (3) **Covenants** - The various bond indentures contain a number of limitations and restrictions. The County's management believes that it is in compliance with all limitations and restrictions at December 31, 2010, with the exception of disclosure requirements related to the Fulton County Facilities Corporation Certificates of Participation which require audited financial information as of June 30<sup>th</sup> of each year.
- (4) **Debt Margins** - The County is subject to the Municipal Finance Law of Georgia which limits the amount of net bonded debt (exclusive of revenue bonds) the County may have outstanding up to 10% of the average assessed valuation of the past five years. Ten percent of the assessed valuation of taxable property is \$5,398,156. As of December 31, 2010, the County had \$178,469 direct general obligation debt. Therefore, the County's unused debt margin was approximately \$5,219,687 as of January 1, 2011.

**FULTON COUNTY, GEORGIA**

Notes to the Financial Statements

December 31, 2010

**(8) Long-Term Debt & Other Obligations (continued)**

*Certificates of Participation*

The County in 1999 entered into a capital lease obligation with the Fulton County Facilities Corporation, an entity that finances the costs of acquiring, constructing, renovating and equipping various public purpose projects in Fulton County. The County entered into a Public-Purpose Master Lease agreement in which the County agreed to make annual lease payments, subject to annual appropriation, sufficient to pay principal and interest to the Corporation. The total lease obligation as of December 31, 2010 is \$110,885 with interest rates ranging from 3.00% to 5.00%.

*Economic Recovery Zone bonds*

The County in 2010 entered into a capital lease obligation with the Fulton County Urban Redevelopment Authority, an entity that finances the costs of acquiring, constructing, renovating and equipping various public purpose projects within declared economic recovery zones within Fulton County. The County entered into a Public-Purpose Master Lease agreement in which the County agreed to make annual lease payments, subject to annual appropriation, sufficient to pay principal and interest to the Authority. The total lease obligation as of December 31, 2010 is \$26,441 with interest rate of 4.70%. The Authority issued bonds at par also receive a federal government subsidy under the American Recover and Reinvestment Act each year. The amounts shown below do not include any of these subsidies.

The annual requirements to amortize these capital lease obligations as of December 31, 2010, including interest payments of \$32,502 and \$10,555 are as follows (in thousands of dollars):

<u>Year ended December 31,</u>	<u>Fulton County Facilities Corporation</u>	<u>Fulton County Urban Redevel- opment Agency</u>
2011	\$ 12,762	2,498
2012	12,403	2,644
2013	12,388	2,620
2014	12,354	2,594
2015	12,344	2,571
2016-2020	81,136	12,424
2021-2025	-	11,645
Total minimum lease payments	\$ 143,387	36,996
Less: Amount representing interest	(32,502)	(10,555)
Present value of minimum lease payments	\$ 110,885	26,441

**(e) Note Payable**

The Enterprise Funds entered into a note payable agreement with the Georgia Environmental Facilities Authority to finance construction of certain treatment facilities. The note which totals \$52 at December 31, 2010 is payable in quarterly installments of principal and interest and bears interest at 6.7%. \$2 of interest will be paid in 2011, and this will complete the notes maturity.

FULTON COUNTY, GEORGIA

Notes to the Financial Statements

December 31, 2010

(8) Long-Term Debt & Other Obligations (continued)

(f) Other Long-term Obligations - Capital Leases

The County has entered into other various capital lease obligations totaling \$61,882 with interest rates ranging from 3.95% to 7.66%. The capital leases require the County to make lease payments equal to the debt payments made by the owner of the facility or holder of the lease. The County can exercise its option to purchase each facility upon prepayment of the respective lease. Assets acquired through capital leases are \$101,246 as of December 31, 2010, of which \$38,910 is recorded as buildings, \$4,883 is equipment and \$57,453 recorded for mechanical, electrical and plumbing improvements to the County's jail and capitalized as construction in progress. The annual requirements to amortize these other capital lease obligations as of December 31, 2010, including interest payments and executory costs of \$19,255 are as follows (in thousands):

Year ended December 31,	Capital lease obligation
2011	\$ 7,799
2012	7,843
2013	6,812
2014	6,858
2015	5,878
2016-2020	22,111
2021-2025	23,836
Total minimum lease payments	\$ 81,137
Less: Amounts representing interest	(19,255)
Present value of minimum lease payments	\$ 61,882

(g) Hospital Authority Long Term Debt and other Obligations

Changes in the Hospital Authority's non-current liabilities for the year ended December 31, 2010 are noted below: (in thousands)

	January 1, 2010	Additions	Retirements	December 31, 2010	Due within one year
Long-term debt:					
Revenue Certificates	\$ 200,881	18,534	(15,310)	204,105	14,630
Notes payable	24,605	-	(2,886)	21,719	3,076
Capital lease obligations	7,790	-	(3,327)	4,463	2,762
Total long-term debt	233,276	18,534	(21,523)	230,287	20,468
Other long-term liabilities:					
Deferred revenue	13,293	4,301	(8,480)	9,114	1,952
IT Software contract	-	13,018	(2,353)	10,665	1,948
Workers Compensation	4,691	2,137	-	6,828	2,595
General Professional	30,488	16,896	-	47,384	10,400
Accrued OPEB	43,882	4,866	-	48,748	2,532
Other	1,077	9,311	-	10,388	1,392
Total	\$ 93,431	50,529	(10,833)	133,127	20,819

FULTON COUNTY, GEORGIA

Notes to the Financial Statements

December 31, 2010

**(8) Long-Term Debt & Other Obligations (continued)**

Scheduled principal and interest repayments on long-term debt and payments on capital lease obligations are as follows, in thousands.

Year Ending December 31	Authority Long Term Debt		Authority Capital Lease Obligations		Totals	
	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$ 17,705	11,019	2,763	131	20,468	11,150
2012	18,630	11,280	1,157	53	19,787	11,333
2013	19,602	9,289	543	8	20,145	9,297
2014	20,624	8,229	-	-	20,624	8,229
2015	21,740	7,084	-	-	21,740	7,084
2016-2020	108,147	18,142	-	-	108,147	18,142
2021	15,332	383	-	-	15,332	383
Total	221,780	65,426	4,463	192	226,243	65,618
Deferred charges/ premiums	4,044	-	-	-	4,044	-
Total	\$ 225,824	65,426	4,463	192	230,287	65,618

In prior years, the Hospital Authority defeased certain outstanding revenue bonds by placing the proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account and the defeased bonds are not included in the Hospital Authority's financial statements. At December 31, 2010, the Hospital Authority's outstanding amount of bonds considered defeased in prior years totaled \$12,000 for the Authority's 1990A, 1990B, and 1991 Revenue Refunding certificates.

**(h) Hospital Authority Capital Lease Obligations**

The Hospital Authority has entered into various capital lease agreements for equipment, which expire at various dates through 2013. At December 31, 2010, the gross amount of capital assets under capital leases is \$11 million and the related accumulated depreciation is \$4.8 million.

**(9) Other Long-Term Obligations**

**(a) Fulton County**

The County owns two closed landfill sites within the County geographic boundaries. State and Federal laws and regulations require the County to monitor and maintain these closed landfills for approximately another 14 years. The County payments specific to landfill postclosure care approximated \$1,098 in 2010, which are paid by the Solid Waste fund, a special revenue fund. In 1997, the County received a postclosure care financial assurance certification. An average inflation assumption of 3.15% is applied to the estimated annual costs. These costs could vary based on new technologies or other changes to applicable laws and regulations.

FULTON COUNTY, GEORGIA

Notes to the Financial Statements

December 31, 2010

(9) Other Long-Term Obligations (continued)

(b) Hospital Authority

The Hospital Authority engages an independent actuary to make an annual evaluation for general and professional liability risks. The cumulative unfunded portion of the actuarially recommended reserve is \$47.4 million as of December 31, 2010. The Hospital Authority also estimated the reserve for workers' compensation liability by calculating a future reserve for compensated absences and related medical expenses for all open claims outstanding as of that date plus estimating an amount for claims incurred by not reported, which totaled \$6.8 million as of December 31, 2010.

The Hospital Authority has historically maintained a line of credit facility with a commercial bank, which serves as bridge financing for the Hospital Authority's intergovernmental transfer (IGT) funding requirements for the ICTF program and as a general revolving working capital facility. The Hospital Authority has executed a commitment letter dated August 6, 2010 with the bank for renewal of the facility for the upcoming annual ICTF program cycle. The working capital component generally provides \$10-\$50 million of non-IGT funding capacity, while the ICTF program component generally flexes with the required amount of IGT funding. In total, the facility is currently estimated at \$50 million. Approximately \$30 million was outstanding under the facility at December 31, 2010.

(10) Interfund Assets/Liabilities and Transfers

Interfund receivable and payable balances as of December 31, 2010 are attributable to unsettled balances at year-end for charges and transfers between funds. A Non-major governmental fund owed the Special Service district fund, a major fund, \$244 as of December 31, 2010. No other balances exist as of December 31, 2010. Interfund transfers are attributable to the budgeted allocation of resources from one fund to another for capital outlay projects, matching resources for federal and state grants, and other transfers adopted within the County's budget. These transfers are reported below (in thousands of dollars):

Transferred From	Transferred To			Total
	General fund	South Fulton Tax District funds	Non-Major Governmental funds	
General fund	\$ —	—	55,943	55,943
South Fulton taxing district fund	395	—	—	395
Non-major governmental funds	12,190	2,644	8,099	22,933
	<u>\$ 12,585</u>	<u>2,644</u>	<u>64,042</u>	<u>58,726</u>

**FULTON COUNTY, GEORGIA**

Notes to the Financial Statements

December 31, 2010

**(11) Risk Management**

The County is self-insured for workers' compensation, unemployment, auto and general liability. The County pays for such claims as they become due from this fund, including claims and judgments. The present value of the estimated future liability for outstanding claims, including estimated incurred but unreported claims, as of December 31, 2010, which is expected to be paid after one year, is \$7,672. This estimated future liability is reported in the governmental activities of the government-wide statements. The County purchases commercial insurance for these exposures at various claim levels. The County has not experienced any significant decrease in insurance coverage in 2010. Settled claims have not exceeded commercial coverage in each of the past three fiscal years.

Additionally, the County is partially self-insured for employee medical claims. The County accounts for its liability for such medical claims and estimated incurred and unreported claims, together with the accumulation of resources for their payment through employee charges and County contributions, in the Insurance Stabilization Fund (Internal Service Fund). At December 31, 2010, the present value of the estimated future liability for outstanding claims, including estimated incurred, but not reported claims, is \$8,537. At December 31, 2010, the County held \$19,903 in cash and cash equivalents available for payment of these claims.

The County has also recorded a liability within the Risk Management Fund of \$2,091 to provide for resources to insure for general, employee and vehicle liability and automobile physical damage. At December 31, 2010, the County held \$14,226 in cash and cash equivalents available for payment of these claims.

Outstanding liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. Liabilities include an estimated amount for claims that have been incurred but not reported. Actual claims liabilities depend on such complex factors as inflation, changes in legal doctrines, and damage awards; therefore, the process used in computing claims liability does not necessarily result in an exact amount. Claims liabilities are reevaluated periodically to take into consideration recently settled claims, the frequency of claims, and other economic and social factors. Liabilities are discounted, that is, they reflect potential investment income that is expected to be earned on the loss reserves until they are paid.

Changes in the balances of claims liabilities for the County for the period ended December 31, 2010 was as follows (in thousands of dollars):

		<b>Beginning of fiscal year liability</b>	<b>Current year claims and changes in estimates</b>	<b>Claims payments</b>	<b>Balance at fiscal year-end</b>
2010	\$	17,221	93,727	(92,648)	18,300
2009	\$	18,933	87,036	(88,748)	17,221
2008		17,175	83,027	(81,269)	18,933

# FULTON COUNTY, GEORGIA

## Notes to the Financial Statements

December 31, 2010

### **(12) Deferred Compensation Plan**

The County has adopted a deferred compensation plan (the "Plan") in accordance with the 2001 revisions of Section 457 of the Internal Revenue Code. The Plan, available to all Fulton County employees, allows an employee to voluntarily defer receipt of up to 25% of gross compensation, not to exceed \$15,000. These are based on the new provisions of the 2001 Economic Growth and Tax Relief Reconciliation Act (EGTRRA). The Plan assets are held in custodial accounts for the exclusive benefit of the Plan participants and their beneficiaries and, therefore, the plan assets and liabilities are not recorded on the financial statements of the County. Valic, ICMA, Nationwide, and MetLife independently managed assets of the plan throughout 2010.

### **(13) Retirement Plans**

#### ***(a) County Pension Plan***

The County maintains for eligible employees the Fulton County Employees Retirement System Pension Plan (the "Plan"), a single-employer defined benefit retirement plan. The Plan was created effective September 1, 1991, as successor to four separate County-maintained pension plans, for all eligible employees of Fulton County. Prior to the establishment of the Plan, the employees of the County were participants in one of two predecessor plans, the General Employees' Pension Plan or the Employees' Pension Plan. Employees who did not elect to participate in the Plan will continue to be eligible for the same benefits of the prior plan in which they participated; however, participation was made a condition of employment for new employees as of September 1, 1991.

The Plan is administered by a twelve member board of trustees which includes two members of the Board of Commissioners, the County Manager, the Director of Finance, a representative citizen of the County, a designee of the Commission's Chairman, a Peace Officer, two retirees of the County, and three active employees.

Complete financial statements for the Plan can be obtained at the following address:

Fulton County  
Suite 7001  
141 Pryor Street, N.W.  
Atlanta, Georgia 30303

The funding method and determination of benefits payable are provided in or authorized by various acts of the Georgia Legislature and statutes enacted by the County under home rule powers granted by the State. The Plan generally provides that funds to provide retirement benefits are to be accumulated from employee and County contributions and income from the investment of accumulated funds. Should the accumulated funds be insufficient to meet and pay the benefits when due, Fulton County shall be required to make up any deficiency.

The Plan provides monthly retirement benefits that represent 2.25% of the participants' monthly earnings (the average of the highest three 12-month period of employment) for the first five years of credible service and then 2.5% thereafter. The Plan awards cost-of-living increases annually, up to a 3% maximum. Benefits also may be payable at termination, death, or disability.

**FULTON COUNTY, GEORGIA**

Notes to the Financial Statements

December 31, 2010

**(13) Retirement Plans (continued)**

The County's contribution is the actuarially determined amount necessary to fund benefits, less employee contributions. The actuarially determined contribution amount is the sum of the annual normal cost and the amortization of the unfunded actuarial accrued liability over the years remaining in the allowable funding period. The actuarial cost method used for funding purposes is the entry age normal cost method. This is one of the approved methods for such plans in Georgia and provides for contributions based on a level percentage of future payroll. The unfunded actuarial accrued liability is amortized on a closed basis over a period established by State of Georgia guidelines.

The required contribution percentages developed in the most recent actuarial valuations for the Plan, and the actual contributions, including contributions to the Supplemental Plan described in this note, made for 2010 are as follows (in thousands of dollars):

	<b>2010</b>
Total required employer contributions:	
Dollar amount	\$ 36,639
Percent of covered payroll	63.29%
Actual employer contributions:	
Dollar amount	\$ 37,326
Percent of covered payroll	64.48%

Employee contribution rates are established in accordance with pension law. During 2010 actual countywide employee contributions were \$3,602 which represented 6.22% of covered payroll. The annual required contribution for the current year was determined as part of the January 1, 2011 actuarial valuation using the entry age normal cost method. The actuarial assumptions included (a) 8.0% investment rate of return, (b) projected salary increases ranging from 2010's 2.0% for salary under \$40 thousand and 0.0% for all other salary, 2.0% for 2011-2014 and 4.0% thereafter, (c) inflationary adjustments at or exceeding 3% annually. The net pension asset is being amortized on a level dollar amount over 30 years. The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility in the market value of investments over a five-year period.

***Membership***

Current membership in the Plan and current year payrolls for 2010 are as follows:

Members:	
Retired and receiving benefits	\$ 2,886
Terminated with vested benefits	36
Active employees:	
Vested	1,103
Total members	4,025
Total current year payroll for employees covered by the Plan (in thousands )	\$ 57,888

**FULTON COUNTY, GEORGIA**

Notes to the Financial Statements

December 31, 2010

**(13) Retirement Plans (continued)**

The Plan's annual pension cost and net pension obligation for 2010 were as follows:

	<b>(In thousands of dollars)</b>
Annual required contribution	\$ 36,639
Interest on net pension obligation	(3,668)
Adjustment to annual required contribution	3,328
Annual pension cost	<u>36,299</u>
Contributions made, including interest	38,715
Increase in net pension obligation	<u>(2,416)</u>
Net pension obligation (asset) beginning of year	<u>(45,855)</u>
Net pension obligation (asset) end of year	\$ <u>(48,271)</u>

Actuarial changes for the January 1, 2011 valuation only included one change from the changes implemented in 2010. Salary increase assumptions were increased to 2.0% from 0.0% for salary under \$40,000 per year. However, plan provision interpretation changes contributed to a significant increase in the actuarial determined liability. The computation of final average earnings was revised to account for a 27<sup>th</sup> pay period occurring in some of the 12-month periods. This was done by adding a 3.6% load to affected active employees pay rates when computing future benefits. Also, an adjustment for affected existing retirees' past and future benefits has been estimated. These total changes along with market conditions increased the actuarial accrued liability from \$1,478,136 as of 1/1/2010 to \$1,567,306 as of January 1, 2011, an increase of \$89,170, or 6.0%.

Actuarial changes for the January 1, 2010 valuation include two changes. The first is an additional reduction of the assumed rate of return from 8.1% to 8.0% to better reflect anticipated investment performance. Secondly, the salary scale assumptions for 2010 were changed from 2.0% to 0.0%. The amortization period for actuarial gains and losses was changed from 25 years to 30 years for the 2010 and 2011 valuations. This period subsequent to 2011 will be subject to review by the Plan's Board.

As of the most recent valuation date of January 1, 2011, Plan funded status was as follows:

<b>Actuarial Value of Assets</b>	<b>Actuarial Accrued Liability (AAL)</b>	<b>Unfunded Actuarial Accrued Liability (UAAL)</b>	<b>Funded Ratio</b>	<b>Covered Payroll</b>	<b>UAAL as a Percentage of Covered Payroll</b>
\$1,144,371	\$1,567,306	\$422,935	73.0%	\$57,888	730.6%

FULTON COUNTY, GEORGIA

Notes to the Financial Statements

December 31, 2010

(13) Retirement Plans (continued)

Schedule of Employer Contributions  
Three-Year Trend Information

Fiscal year ended	Annual Pension Cost (APC)	Percentage of APC contributed	Net pension obligation (asset)
December 31, 2008	\$ 34,438	99.0%	\$ (49,332)
December 31, 2009	43,537	92.0	(45,855)
December 31, 2010	36,299	106.7	(48,271)

The required schedule of funding progress immediately following the notes to the financial statements presents multiyear trend information about whether the actuarial value of plan net assets is increasing or decreasing over time relative to the actuarial accrued liability. The information required to allocate the net pension asset for Proprietary funds was not available as of this date and net pension asset is reported in the government-wide statements.

(b) *Defined Contribution Plan*

The Fulton County Defined Contribution Pension Plan was established in June 1999 to provide retirement benefits for new employees, appointees and other County officials, as the defined benefit plan was closed. GEB Corporation serves as an independent administrator of the plan. At December 31, 2010, the plan had 4,846 active participants who contributed 6% of their pensionable earnings, approximately \$10,842 during 2010. The County also contributed \$14,456 which was 8% of their pensionable earnings throughout the year. Participants fully vest the matched contributions over a five-year period. Plan provisions and contribution requirements are established by and may be amended by the County Board of Commissioners within the scope of all applicable laws.

(c) *Hospital Authority Pension Plan*

The Hospital Authority has a single-employer trustee noncontributory defined benefit pension plan in which substantially all regular employees are eligible to participate. The Hospital Authority's funding policy is to contribute annually an amount sufficient to meet the actuarially determined pension expense for that year. This plan was frozen effective May 19, 2008, and substantially all of the employees of the Hospital Authority transferred to the Grady Memorial Hospital Corporation on May 20, 2008. Effective January 1, 2009, the Hospital Authority implemented a Retirement Savings Program 401(k) plan to replace the defined benefit plan above. Information on this plan and these changes may be obtained by writing to Grady Health System Chief Financial Officer, 80 Jesse Hill, Jr. Drive, S.E., Administrative Office, Atlanta, Georgia 30303.

FULTON COUNTY, GEORGIA

Notes to the Financial Statements

December 31, 2010

**(14) Other Post-Employment Benefits**

*(a) Fulton County*

The County provides certain health care and life insurance benefits for retired employees through an independent third party administrator, in which all of the County's employees may become eligible for these benefits if they reach normal retirement age while working for the County. Fulton County contributes 75-90% of the premium cost for health care coverage, based upon the plan chosen by the participant, and contributes 100% of the premium cost for \$10,000 of life insurance coverage for those employees retiring after December 1, 1988. The County pays 75% of the life insurance premiums for those persons who retired prior to December 1, 1988. The total cost to provide retiree health care and life insurance benefits, in the Health Insurance Stabilization fund, an internal service fund, is recognized as paid; such costs approximated \$30,821 in 2010, as compared to 27,188 in 2009. In accordance with GASB Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions, the County's annual other postemployment benefit

(OPEB) cost is calculated based on the Annual Required Contribution of the employer (ARC) which is required to be actuarially determined on a biannual basis.

The Annual Required Contribution and Total OPEB Obligation amounts were determined under the Attained Age funding method. As of the evaluation date, the number of retirees with current health care coverage was 2,515 and all also had life insurance coverage in effect. Active employees with coverage subject to this plan totaled 4,690.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of future events. Examples include assumptions of future employment, mortality, and health care cost trends. Amounts determined regarding annual required contributions are subject to revision as results are compared with past expectations and new estimates are made about future trends. The schedule of funding progress presents the third year of implementation of GASB 45.

In 2009 the County contributed \$2,185 to an irrevocable trust fund dedicated to pay for future OPEB claims against the unfunded accrued actuarial liability of \$939,719. This is presented in the Statement of Fiduciary Assets on page 24. No contribution was made in 2010, but interest earnings of \$307 did accumulate in this trust fund.

As of the most recent valuation date of January 1, 2009, the OPEB Plan funded status was as follows:

<b>Actuarial Value of Assets</b>	<b>Actuarial Accrued Liability (AAL)</b>	<b>Unfunded Actuarial Accrued Liability (UAAL)</b>	<b>Funded Ratio</b>	<b>Covered Payroll</b>	<b>UAAL as a Percentage of Covered Payroll</b>
\$2,492	\$942,211	\$939,719	0.003%	\$214,743	438.8%

**FULTON COUNTY, GEORGIA**

Notes to the Financial Statements

December 31, 2010

**(14) Other Post-Employment Benefits (continued)**

The county's annual OPEB cost and net OPEB liability for the year ended December 31, 2010:

Amortization of unfunded accrued liability (UAAL)	\$ 39,503
Normal cost at beginning of year	<u>16,138</u>
Annual required contribution (ARC) for other postemployment benefits (OPEB)	55,641
Interest on annual required contribution	4,940
Adjustment to the ARC	<u>(4,720)</u>
Annual OPEB cost/Annual required contribution	55,861
Annual employer contributions made on claims	<u>(11,705)</u>
Change in net OPEB obligation	44,156
Net OPEB obligation - January 1	<u>154,032</u>
Net OPEB obligation - December 31	\$ <u><u>198,188</u></u>

**Schedule of OPEB Employer Contributions  
Three-Year Trend Information**

<u>Fiscal year ended</u>	<u>Annual OPEB Cost (ARC)</u>	<u>Percentage of ARC contributed</u>	<u>Net OPEB obligation (asset)</u>
December 31, 2008	\$ 68,285	18.5%	\$ 55,623
December 31, 2009	55,861	25.3	41,755
December 31, 2010	55,861	21.0	44,156

Actuarial Assumptions for the Other Postemployment Benefit plan are noted below:

Cost Method	Attained Age Normal method
Actuarial Asset Valuation Method	Not applicable
Assumed Investment Rate of Return	4.4%
Healthcare Cost Trend Rate	8.0% in 2010 to 5.0% in 2015 and thereafter
Inflation Rate	3.0%
Estimated Salary increases	4.0%
Amortization Method	Level, 30 years, open period
Latest valuation date	January 1, 2009

The required schedule of funding progress for the postemployment benefit plan immediately following the notes to the financial statements presents multiyear trend information about whether the actuarial value of plan net assets is increasing or decreasing relative to the actuarial accrued liability for benefits over time.

FULTON COUNTY, GEORGIA

Notes to the Financial Statements

December 31, 2010

(14) Other Post-Employment Benefits (continued)

(b) Hospital Authority

The Hospital Authority provides retiree medical benefits covering all employees of the Hospital Authority who retire at age 55 or older with at least 10 years of service. During 2008, the Hospital Authority amended this plan to limit availability of retiree medical benefits to current employees aged 50 or older on September 4, 2008 and who retire at age 62 or older with at least 10 years of service. The cost of providing most of these benefits is shared with the retirees. The plan is unfunded, and therefore the Hospital's participation is on a "pay as you go" basis.

The changes in the accumulated postretirement benefit obligation (APBO) during 2010 follow:

	<u>2010</u>
APBO, Beginning	\$ 43,882
Service cost	1,473
Interest cost	2,685
Plan participant contributions	1,417
Benefits paid	(3,303)
Actuarial gain	2,594
APBO, Ending	<u>\$ 48,748</u>

\$2,532 of the above liability is classified as current

The amount of prior service credit and actuarial net loss expected to be amortized into net periodic postretirement benefit cost in 2011 is a net credit of \$2.0 million.

The components of net periodic postretirement benefit cost, which is included in salaries and benefits, follow:

	<u>2010</u>
Service cost	\$ 1,473
Interest cost	2,685
Amortization of prior service credit	<u>(2,012)</u>
Net periodic postretirement benefit cost	<u>\$ 2,146</u>

Expected future benefit payments for other post employment benefits range from \$2,532 to \$2,776 for the next five years and \$16,446 for combined years 2016 through 2020.

## FULTON COUNTY, GEORGIA

### Notes to the Financial Statements

December 31, 2010

#### (14) Other Post-Employment Benefits (continued)

##### (b) Hospital Authority (continued)

Assumed healthcare cost trend rates can have a significant effect on amounts reported for postretirement healthcare benefits. A 1% increase in the healthcare cost trend rate would increase the APBO by approximately \$5.7 million and increase interest and service cost by approximately \$640 thousand. A 1% decrease in the healthcare cost trend rate would decrease the APBO by approximately \$5.6 million and reduce interest and service cost by approximately \$530 thousand. Assumed trend rates utilized in this estimate range from 7.9% in 2011 reduced by .20% each year thereafter to a rate of 4.5% in 2028.

Other assumptions used to determine net periodic pension cost include a discount rate of 5.90%, a discount rate of 5.40% for periodic postretirement benefit cost, and no return on plan assets or compensation increase assumptions were necessary under current plan provisions.

Additional Information on this plan may be obtained by writing to Grady Health System Chief Financial Officer, 80 Jesse Hill, Jr. Drive, S.E., Administrative Office, Atlanta, Georgia 30303.

#### (15) Commitments and Contingencies

##### (a) Fulton County

**Litigation** – The County is a defendant in a number of other legal actions in the nature of claims for damages to persons and property, civil rights violations, condemnation, and other similar types of actions arising in the course of normal County operations. In the opinion of County management, after consultation with legal counsel, an aggregate liability ranging from \$13 million to \$15 million is believed to be reasonably possible, of which \$7 million is believed to be probable. The County will continue to assert its position in a defense against all unsettled claims. The County has accrued \$7 million for these cases, \$5 million within the long term debt section and \$2 million within the claims payable on the government wide Statement Net Assets presented on page 11.

- (2) **Grants** - The County participates in a number of Federal financial assistance programs. These programs are subject to independent financial and compliance audits by independent auditors and grantor agencies. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the County expects such amounts, if any, to be immaterial.
- (3) **Commitments** - Commitments for water and sewerage system improvements at December 31, 2010 total approximately \$17,878.

FULTON COUNTY, GEORGIA

Notes to the Financial Statements

December 31, 2010

(15) Commitments and Contingencies (continued)

(b) Hospital Authority

- (1) *Litigation* - The Hospital Authority is named as a defendant in several pending lawsuits. While the ultimate outcome of these lawsuits is not presently determinable, it is the opinion of the Hospital Authority's management that these claims will not have a material adverse effect on the financial position or results of operations of the Hospital Authority.
- (2) *Operating Leases* - Leases that do not meet the criteria for capitalization are classified as operating leases with related rental expense charged to operations as incurred. The Hospital Authority has several noncancelable operating leases, primarily for office space and equipment, which expire at various dates through 2019. Rental costs for the year ended December 31, 2010 were approximately \$3.4 million.
- (3) The future minimum lease payments under noncancelable operating leases as of December 31, 2010 are as follows (in thousands):

	<u>Operating leases</u>
2011	\$ 919
2012	908
2013	933
2014	931
2015	358
thereafter	<u>1,879</u>
	<u>\$ 5,928</u>

(16) Subsequent Events

The County in June of 2011 issued \$120 million in Tax Anticipation Notes to provide operating capital until property tax collections are received by the County.

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**REQUIRED  
SUPPLEMENTARY  
INFORMATION**  
(Unaudited)

FULTON COUNTY, GEORGIA

Required Supplementary Information  
Unaudited, and in thousands

December 31, 2010

**Fulton County Employees' Retirement System  
Schedule of Employer Contributions  
Six-Year Trend Information**

<u>Year Ended</u>	<u>Annual Required Contribution</u>	<u>Employer Contributions</u>	<u>Percentage Contributed</u>
December 31, 2005	\$ 32,726	32,340	98.8%
December 31, 2006	37,081	36,111	97.4
December 31, 2007	38,895	37,909	97.5
December 31, 2008	33,836	32,857	97.1
December 31, 2009	43,008	38,602	89.8
December 31, 2010	36,639	37,326	101.9

**Schedule of Funding Progress (including effects of plan modifications)**

<u>Actuarial valuation date</u>	<u>Actuarial value of assets (a)</u>	<u>Entry age normal Actuarial Accrued Liability (AAL) (b)</u>	<u>Unfunded Actuarial Accrued Liability (Asset) (UAAL) (b - a)</u>	<u>Funded ratio (a/b)</u>	<u>Covered payroll (c)</u>	<u>UAAL as a percentage of covered payroll ((b - a)/c)</u>
December 31, 2005	\$ 1,064,825	1,277,972	213,147	83.3%	104,909	203.2%
December 31, 2006	1,116,451	1,331,658	215,207	83.8	98,882	217.6
December 31, 2007	1,193,724	1,383,842	190,118	86.3	80,266	236.9
December 31, 2008	1,175,299	1,441,124	265,825	81.6	78,184	340.0
December 31, 2009	1,149,786	1,478,136	328,350	77.8	67,184	488.7
December 31, 2010	1,144,371	1,567,306	422,935	73.0	57,888	730.6

**Other Post Employment Benefits Required Supplementary Information**

**Schedule of Funding Progress**

<u>Actuarial valuation date</u>	<u>Actuarial value of assets (a)</u>	<u>Entry age normal Actuarial Accrued Liability (AAL) (b)</u>	<u>Unfunded Actuarial Accrued Liability (Asset) (UAAL) (b - a)</u>	<u>Funded ratio (a/b)</u>	<u>Covered payroll (c)</u>	<u>UAAL as a percentage of covered payroll ((b - a)/c)</u>
December 31, 2007	\$ -	1,075,768	1,075,768	0.00%	247,868	434%
December 31, 2008	-	1,075,768	1,075,768	0.00	247,868	434%
December 31, 2009	2,225	941,944	939,719	0.00	214,743	437
December 31, 2010	2,492	941,944	939,719	0.00	214,743	437

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**COMBINING  
STATEMENTS  
AND  
SCHEDULES**

# **DESCRIPTION OF NON-MAJOR SPECIAL SERVICE DISTRICT AND SUB-DISTRICT FUNDS**

**(a Non-Major Special Revenue fund)**

**2006 State of Georgia legislation required the County to separately report revenues and expenditures for its unincorporated section by separate geographic areas. These two “sub-districts” are combined with the original special service district as “Special Service Districts” for financial reporting purposes as a non-major special revenue fund, but presentation of separate revenue and expenditures, including budgetary comparisons for these separate areas are provided within this section. The original Special Service District, which accounted for operations for the entire unincorporated area of Fulton County, is shown as well.**

**Special Service District fund – accounts for revenues, expenditures, and balances for total unincorporated Fulton County through the end of fiscal 2005.**

**Northwest Special Service Sub-District fund – accounts for revenues, expenditures, and balances for the north-western section of unincorporated Fulton County beginning with fiscal 2006.**

**Northeast Special Service Sub-District fund – accounts for revenues, expenditures, and balances for the north-eastern section of unincorporated Fulton County beginning with fiscal 2006.**

**FULTON COUNTY, GEORGIA**  
Combining Balance Sheet  
Special Service Districts-Non-Major Special Revenue fund  
For the year ended December 31, 2010

(In thousands of dollars)

	<b>Special Service District</b>	<b>Northwest Fulton Sub-District</b>	<b>Northeast Fulton Sub-District</b>	<b>Total Special Service District</b>
<b>Assets:</b>				
Cash and cash equivalents	\$ 10,749	451	114	11,314
Receivables (net of allowances):				
Taxes	1	12	19	32
Due from other funds	244	—	—	244
Total assets	\$ 10,994	463	133	11,590
<b>Liabilities:</b>				
Accounts payable	\$ 560	—	32	592
Deferred revenue	—	12	19	31
Total liabilities	560	12	51	623
<b>Fund balances (deficit):</b>				
<b>Unreserved:</b>				
Designated for subsequent years expenditures	10,434	451	82	10,967
Total fund balances (deficit)	10,434	451	82	10,967
Total liabilities and fund balances	\$ 10,994	463	133	11,590

**FULTON COUNTY, GEORGIA**

Combining Schedule of Revenues, Expenditures, and Changes in Fund Balances  
Special Service Districts-Non-Major Special Revenue fund

For the year ended December 31, 2010

(In thousands of dollars)

	<b>Special Service District</b>	<b>Northwest Fulton Sub-District</b>	<b>Northeast Fulton Sub-District</b>	<b>Total Special Service District</b>
Revenues:				
Taxes	\$ 14	11	7	32
Use of money and property	46	2	—	48
Total revenues	<u>60</u>	<u>13</u>	<u>7</u>	<u>80</u>
Expenditures:				
Current:				
Public safety	417	—	—	417
Other nonagency	—	327	—	327
Total expenditures	<u>417</u>	<u>327</u>	<u>—</u>	<u>744</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(357)</u>	<u>(314)</u>	<u>7</u>	<u>(664)</u>
Other financing sources (uses):				
Transfers out	<u>(690)</u>	—	—	<u>(690)</u>
Total other financing sources (uses)	<u>(690)</u>	—	—	<u>(690)</u>
Net change in fund balances	(1,047)	(314)	7	(1,354)
Fund balance at beginning of year	<u>11,481</u>	<u>765</u>	<u>75</u>	<u>12,321</u>
Fund balance at end of year	\$ <u><u>10,434</u></u>	<u><u>451</u></u>	<u><u>82</u></u>	<u><u>10,967</u></u>

**FULTON COUNTY, GEORGIA**  
Special Service District-Non-Major Special Revenue fund  
Schedule of Revenues and Expenditures  
Budget and Actual (Non-GAAP Budget Basis)

For the year ended December 31, 2010  
(In thousands of dollars)

	<u>Non-GAAP budget basis</u>			<b>Variance Positive (Negative)</b>
	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	
Revenues:				
Revenues per Budget Law	\$ —	—	59	
Appropriated Fund Balance	—	—	1,108	1,108
Total revenues and other sources, non-GAAP budget basis	<u>\$ —</u>	<u>—</u>	1,167	<u>1,108</u>
Reconciliation to GAAP basis:				
To record net change in interest receivable and depreciation of investments			1	
Appropriated fund balance			<u>(1,108)</u>	
Total adjustment to GAAP basis			<u>(1,107)</u>	
Total revenues and other sources, GAAP basis			<u>\$ 60</u>	
Expenditures and other uses:				
Non agency	\$ 9,650	9,650	418	9,232
Transfers	690	690	690	—
Total expenditures and other uses, non-GAAP budget basis	<u>\$ 10,340</u>	<u>10,340</u>	1,108	<u>9,232</u>
Reconciliation to GAAP basis - to record net effect of unrecorded liabilities			<u>(1)</u>	
Total expenditures and other uses, GAAP basis			<u>\$ 1,107</u>	

**FULTON COUNTY, GEORGIA**  
Special Service District-Non-Major Special Revenue fund  
Northwest Fulton Sub-District  
Schedule of Revenues and Expenditures  
Budget and Actual (Non-GAAP Budget Basis)

For the year ended December 31, 2010  
(In thousands of dollars)

	<u>Non-GAAP budget basis</u>			<b>Variance Positive (Negative)</b>
	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	
Revenues:				
Revenues per Budget Law	\$	—	—	27
Appropriated Fund Balance		—	—	327
Total revenues and other sources, non-GAAP budget basis	\$	—	—	354
Reconciliation to GAAP basis:				
To record net tax receivable and deferred revenue				(14)
Appropriated fund balance				(327)
Total adjustment to GAAP basis				(341)
Total revenues and other sources, GAAP basis			\$	13
Expenditures and other uses:				
Non agency	\$	776	776	327
Total expenditures and other uses, non-GAAP budget basis	\$	776	776	327
Reconciliation to GAAP basis - to record net effect of unrecorded liabilities				—
Total expenditures and other uses, GAAP basis			\$	327

**FULTON COUNTY, GEORGIA**  
Special Service District-Non-Major Special Revenue fund  
Northeast Fulton Sub-District  
Schedule of Revenues and Expenditures  
Budget and Actual (Non-GAAP Budget Basis)

For the year ended December 31, 2010  
(In thousands of dollars)

	<b>Non-GAAP budget basis</b>			<b>Variance</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	<b>Positive</b>
	<b>Budget</b>	<b>Budget</b>	<b>Actual</b>	<b>(Negative)</b>
Revenues:				
Revenues per Budget Law	\$ —	—	10	
Appropriated Fund Balance	—	—	—	—
Total revenues and other sources, non-GAAP budget basis	\$ —	—	10	—
Reconciliation to GAAP basis:				
To record net tax receivable and deferred revenue			(3)	
Appropriated fund balance			—	
Total adjustment to GAAP basis			(3)	
Total revenues and other sources, GAAP basis			\$ 7	
Expenditures and other uses:				
Non agency	\$ —	—	—	—
Total expenditures and other uses, non-GAAP budget basis	\$ —	—	—	—
Reconciliation to GAAP basis - to record net effect of unrecorded liabilities			—	
Total expenditures and other uses, GAAP basis			\$ —	

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# DESCRIPTION OF NON-MAJOR GOVERNMENTAL FUNDS

The County's Non-Major Governmental Funds are categorized as Debt Service fund, Special Revenue Funds and Capital Project Funds, and are described below:

Debt Service Fund - accounts for resources accumulated to provide debt service payments for the County's required principal and interest payments for the fiscal year and future periods.

Special Revenue funds – account for resources accumulated to provide various activities that by nature are restricted to a particular purpose or for which the County has decided to track separately, and include the following:

**Special Service Districts** – Includes the two “sub-districts” and the original special service district for financial reporting purposes, but presentation of separate revenue and expenditures, including budgetary comparisons for these separate areas are provided within the previous section as combining schedules.

**Grants-in-Aid** - accounts for significant financial assistance received from federal and state agencies. This fund is used to account for the revenues and the expenditures of monies received from the granting agencies in accordance with the terms of the grant agreements.

**Emergency Telephone** – accounts for resources provided, used, and accumulated for 911 dispatch, routing and other emergency services.

**Solid Waste fund** - accounts for the provision of services for the annual postclosure costs for two closed landfills within the County.

**Stormwater Management fund** - accounts for the provision of resources related to control of stormwater runoff and overflow.

**General Governmental Services** – accounts for resources provided used, and accumulated for various services offered within the County that are not recouped through an internal reimbursements or charges.

# **DESCRIPTION OF NON-MAJOR GOVERNMENTAL FUNDS (continued)**

## **Special Revenue funds – (continued)**

**Public and Mental Health services-**accounts for resources obtained from intergovernmental grants and contributions which are expended to provide health and mental health services to County residents.

**Public Education Government Television –** accounts for resources provided, used, and accumulated from cable provider fees for acquiring equipment and other assets used for public access educational and various other governmental programming.

**Law Enforcement and Justice Services -** accounts for the resources obtained, accumulated, and used for various adjudication activities, including indigent defense, court ordered payments, seized property and other related assets.

**Hotel/Motel Taxes -** accounts for the resources obtained from taxes obtained from hotel visitors that are used to fund travel and tourism.

**Social and Cultural services –** accounts for resources accumulated and provided to various other entities that assist County efforts to provide social, cultural, and community assistance throughout the County.

**Other Special Revenue funds –** accounts for resources accumulated and provided for various other purposes not included in the above funds.

**Sandy Springs Tax Allocation District fund –** accounts for tax revenues accumulated for various development purposes within a geographic area of unincorporated Fulton County.

# DESCRIPTION OF NON-MAJOR GOVERNMENTAL FUNDS (continued)

**Capital Project funds** – account for resources accumulated for various bond issues and other sources for the purpose of capital improvement for the County. These funds include the following:

**Serial Bond Fund** - These bonds were issued from 1985 - 1998, and account for the financial resources to be used for capital facilities in the areas of health, parks, public buildings, and traffic.

**Library Bond Fund** – accounts for the voter approved 2010 general obligation bond issue for County library construction and renovation projects.

**Fulton County Urban Redevelopment Agency** – accounts for the resources used in the design, construction, renovation, and furnishing of certain capital projects that are leased exclusively to Fulton County.

**Capital Improvements Fund** - accounts for capital expenditures funded by transfers from the General Fund, in the areas of health, jail, library, and public buildings.

**Fulton County Facilities Corporation** - accounts for the resources used in the design, construction, renovation, and furnishing of certain capital projects that are leased exclusively to Fulton County.

**Fulton County Building Authority** - accounts for resources used in the design, construction, renovation, and furnishing of certain County buildings including the Government Center and Judicial Complex.

**Other Capital Projects** - accounts for capital lease purchases of buildings, vehicles, and office equipment.

**Special Services District (SSD) Projects** - accounts for special services district capital expenditures in the area of parks, fire protection other public works.

**Transportation Improvements** - accounts for resources dedicated to roadway networks within unincorporated Fulton County.

**FULTON COUNTY, GEORGIA**

Combining Balance Sheet  
Non-Major Governmental Funds

December 31, 2010

(in thousands of dollars)

	Debt Service fund	Special Revenue Funds					General Government Services
		Special Service Districts	Grants in Aid	Emergency Telephone	Solid Waste	Stormwater Management	
<b>Assets:</b>							
Cash and cash equivalents	\$ 1,657	11,314	—	4,290	1,299	1,052	458
Investments	—	—	—	—	—	—	—
Receivables (net of allowances):							
Taxes	19	32	—	—	—	—	—
Accounts	—	—	—	—	—	—	—
Due from other funds	—	244	—	—	—	—	—
Due from other governments	—	—	6,317	99	—	—	—
Total assets	<u>\$ 1,676</u>	<u>11,590</u>	<u>6,317</u>	<u>4,389</u>	<u>1,299</u>	<u>1,052</u>	<u>458</u>
<b>Liabilities:</b>							
Accounts payable	\$ —	592	5,541	48	—	—	—
Due to other funds	—	—	—	—	244	—	—
Due to others	—	—	—	1,650	—	—	191
Deferred revenue	19	31	—	—	—	—	—
Total liabilities	<u>19</u>	<u>623</u>	<u>5,541</u>	<u>1,698</u>	<u>244</u>	<u>—</u>	<u>191</u>
<b>Fund balances (deficit):</b>							
Reserved for encumbrances	—	—	—	—	—	—	—
Reserved for debt service	1,657	—	—	—	—	—	—
Unreserved:							
Designated	—	10,967	776	2,691	1,055	1,052	267
Designated for Property and Infrastructure	—	—	—	—	—	—	—
Undesignated	—	—	—	—	—	—	—
Total fund balances (deficit)	<u>1,657</u>	<u>10,967</u>	<u>776</u>	<u>2,691</u>	<u>1,055</u>	<u>1,052</u>	<u>267</u>
Total liabilities and fund balances	<u>\$ 1,676</u>	<u>11,590</u>	<u>6,317</u>	<u>4,389</u>	<u>1,299</u>	<u>1,052</u>	<u>458</u>

(continued)

FULTON COUNTY, GEORGIA

Combining Balance Sheet  
Non-Major Governmental Funds

December 31, 2010

(in thousands of dollars)

	Special Revenue Funds						
	Public Health services	Public Education Television	Law Enforcement and Justice services	Hotel/Motel Taxes	Social and Cultural services	Other Special Revenue	Sandy Springs Tax Allocation District
Assets:							
Cash and cash equivalents	\$ —	572	8,583	253	4,037	2,389	3
Investments	—	—	—	—	—	—	—
Receivables (net of allowances):							
Taxes	—	—	—	—	—	—	—
Accounts	—	—	26	—	—	—	—
Due from other funds	—	—	—	—	—	—	—
Due from other governments	—	—	390	—	—	—	—
Total assets	\$ —	572	8,999	253	4,037	2,389	3
Liabilities:							
Accounts payable	\$ 4,519	—	—	—	—	2	—
Due to other funds	—	—	—	—	—	—	—
Due to others	—	—	1,557	—	1,370	—	—
Deferred revenue	—	—	—	—	—	—	—
Total liabilities	4,519	—	1,557	—	1,370	2	—
Fund balances (deficit):							
Reserved for encumbrances	—	—	—	—	—	—	—
Reserved for debt service	—	—	—	—	—	—	—
Unreserved:							
Designated	—	572	7,442	253	2,667	2,387	3
Designated for Property & Infrastructure	—	—	—	—	—	—	—
Undesignated	(4,519)	—	—	—	—	—	—
Total fund balances (deficit)	(4,519)	572	7,442	253	2,667	2,387	3
Total liabilities and fund balances	\$ —	572	8,999	253	4,037	2,389	3

FULTON COUNTY, GEORGIA

Combining Balance Sheet  
Non-Major Governmental Funds

December 31, 2010

(in thousands of dollars)

Capital Projects Funds									
Serial bond	Library bond	Fulton County Urban Redevelopment Agency	Capital Improvements	Fulton County Facilities Corporation	Fulton County Building Authority	Other capital projects	Special Service District projects	Transportation Improvements	Total Non-major Governmental Funds
—	17,329	1	2,442	—	422	1,416	5,250	7,853	70,620
—	151,058	26,241	28,273	—	—	—	—	1,429	207,001
—	—	—	—	—	—	—	—	—	51
—	58	—	—	—	—	—	—	—	84
—	—	—	—	—	—	—	—	—	244
—	—	—	—	—	—	—	—	—	6,806
—	168,445	26,242	30,715	—	422	1,416	5,250	9,282	284,806
—	—	225	358	—	—	117	214	65	11,681
—	—	—	—	—	—	—	—	—	244
—	—	—	—	—	—	—	—	—	4,768
—	—	—	—	—	—	—	—	—	50
—	—	225	358	—	—	117	214	65	16,743
—	—	—	2,671	—	—	—	546	2,255	5,472
—	—	—	—	—	—	—	—	—	1,657
—	—	—	—	—	—	—	—	—	30,132
—	168,445	26,017	27,686	—	422	1,299	4,490	6,962	235,321
—	—	—	—	—	—	—	—	—	(4,519)
—	168,445	26,017	30,357	—	422	1,299	5,036	9,217	268,063
—	168,445	26,242	30,715	—	422	1,416	5,250	9,282	284,806

**FULTON COUNTY, GEORGIA**

Combining Statement of Revenues, Expenditures and Changes in Fund Balances  
Non-Major Governmental Funds

For the year ended December 31, 2010

(in thousands of dollars)

	Special Revenue Funds						General Government Services
	Debt Service fund	Special Service Districts	Grants in Aid	Emergency Telephone	Solid Waste	Stormwater Management	
Revenues:							
Taxes	\$ 8	32	—	—	—	—	—
Intergovernmental	—	—	48,644	—	—	—	—
Charges for services	—	—	1,478	3,891	18	—	—
Courts and law enforcement	—	—	—	—	—	—	—
Use of money and property	2	48	—	—	—	—	—
License and permits	—	—	—	—	—	—	—
Miscellaneous	—	—	—	—	—	—	543
Net appreciation (depreciation) in investments	—	—	—	—	—	—	—
<b>Total revenues</b>	<b>10</b>	<b>80</b>	<b>50,122</b>	<b>3,891</b>	<b>18</b>	<b>—</b>	<b>543</b>
Expenditures:							
Current:							
Administration	—	—	437	—	—	—	1,440
Public safety	—	417	4,193	6,510	—	—	—
Infrastructure and facilities	—	—	—	—	1,066	238	—
Social services	—	—	26,340	—	—	—	—
Health services	—	—	22,932	—	—	—	—
Other nonagency	2,064	327	—	—	—	—	—
Capital outlay	—	—	—	—	—	—	—
Debt service:							
Principal retirement	16,452	—	—	—	—	—	—
Interest	7,579	—	—	—	—	—	—
<b>Total expenditures</b>	<b>26,095</b>	<b>744</b>	<b>53,902</b>	<b>6,510</b>	<b>1,066</b>	<b>238</b>	<b>1,440</b>
Excess (deficiency) of revenues over (under) expenditures	(26,085)	(664)	(3,780)	(2,619)	(1,048)	(238)	(897)
Other financing sources (uses):							
Capital lease refunding obligations	49,544	—	—	—	—	—	—
Proceeds from issuance of refunding bonds	—	—	—	—	—	—	—
Premium received on refunding bonds	—	—	—	—	—	—	—
Payments to refunding escrow for capital leases	(47,480)	—	—	—	—	—	—
Transfers in	23,018	—	1,134	—	2,100	—	—
Transfers out	(7,202)	(690)	(3)	—	—	—	—
<b>Total other financing sources (uses)</b>	<b>17,880</b>	<b>(690)</b>	<b>1,131</b>	<b>—</b>	<b>2,100</b>	<b>—</b>	<b>—</b>
<b>Net change in fund balances</b>	<b>(8,205)</b>	<b>(1,354)</b>	<b>(2,649)</b>	<b>(2,619)</b>	<b>1,052</b>	<b>(238)</b>	<b>(897)</b>
Fund balance at beginning of year	9,862	12,321	3,425	5,310	3	1,290	1,164
Fund balance (deficit) at end of year	\$ 1,657	10,967	776	2,691	1,055	1,052	267

**FULTON COUNTY, GEORGIA**

Combining Statement of Revenues, Expenditures and Changes in Fund Balances  
Non-Major Governmental Funds

For the year ended December 31, 2010

(in thousands of dollars)

Special Revenue Funds						
Public and Mental Health services	Public Education Government Television	Law Enforcement and Justice services	Hotel/ Motel Taxes	Social and Cultural services	Other Special Revenue	Sandy Springs Tax Allocation District
\$ —	—	—	150	—	—	—
15,286	—	—	—	—	—	—
8,225	—	—	—	—	—	—
—	—	6,337	—	—	—	—
—	—	—	—	3	6	—
—	171	—	—	—	—	—
—	—	—	—	—	—	—
<u>23,511</u>	<u>171</u>	<u>6,337</u>	<u>150</u>	<u>3</u>	<u>6</u>	<u>—</u>
—	—	—	—	—	50	—
—	93	5,714	—	—	156	—
—	—	—	—	7,581	—	—
37,812	—	—	—	—	—	—
—	—	—	150	—	—	—
—	—	—	—	—	—	—
—	—	—	—	—	—	—
<u>37,812</u>	<u>93</u>	<u>5,714</u>	<u>150</u>	<u>7,581</u>	<u>206</u>	<u>—</u>
(14,301)	78	623	—	(7,578)	(200)	—
—	—	—	—	—	—	—
—	—	—	—	—	—	—
15,017	—	—	—	7,292	—	—
—	—	(43)	—	(2,501)	—	—
<u>15,017</u>	<u>—</u>	<u>(43)</u>	<u>—</u>	<u>4,791</u>	<u>—</u>	<u>—</u>
716	78	580	—	(2,787)	(200)	—
<u>(5,235)</u>	<u>494</u>	<u>6,862</u>	<u>253</u>	<u>5,454</u>	<u>2,587</u>	<u>3</u>
\$ <u>(4,519)</u>	<u>572</u>	<u>7,442</u>	<u>253</u>	<u>2,667</u>	<u>2,387</u>	<u>3</u>

(continued)

FULTON COUNTY, GEORGIA

Combining Statement of Revenues, Expenditures and Changes in Fund Balances  
Non-Major Governmental Funds

For the year ended December 31, 2010

(in thousands of dollars)

	Capital Projects Funds								Total Nonmajor Governmental Funds	
	Serial Bond	Library Bond	Fulton County Urban Rede- velopment Agency	Capital Improvements	Fulton County Facilities Corporation	Fulton County Building Authority	Other Capital Projects	Special Service District Projects		Transpor- tation Improve- ments
Revenues:										
Taxes	—	—	—	—	—	—	—	—	190	
Intergovernmental	—	—	—	—	—	—	—	983	64,913	
Charges for services	—	—	—	—	—	—	—	—	13,612	
Courts and law enforcement	—	—	—	—	—	—	—	—	6,337	
Use of money and property	5	162	15	80	81	—	4	6	29	441
License and permits	—	—	—	—	—	—	—	—	—	—
Miscellaneous	—	—	—	356	—	—	—	—	—	1,070
Net appreciation (depreciation) in investments	—	(72)	6	(1)	—	—	—	159	(2)	90
Total revenues	5	90	21	435	81	—	4	165	1,010	86,653
Expenditures:										
Current:										
Administration	—	1,181	220	—	—	—	—	—	—	3,328
Public safety	—	—	—	—	—	—	—	—	—	16,834
Infrastructure and facilities	—	—	—	—	—	—	3,357	—	—	4,910
Social services	—	—	—	—	—	—	585	—	—	34,506
Health services	—	—	—	—	—	—	—	—	—	60,744
Other nonagency	—	—	—	—	—	—	—	—	—	2,541
Capital outlay	—	48	225	10,468	—	—	—	1,261	1,982	13,984
Debt service:										
Principal retirement	—	—	—	—	—	—	—	—	—	16,452
Interest	—	—	—	—	—	—	—	—	—	7,579
Total expenditures	—	1,229	445	10,468	—	—	3,942	1,261	1,982	160,878
Excess (deficiency) of revenues over (under) expenditures	5	(1,139)	(424)	(10,033)	81	—	(3,938)	(1,096)	(972)	(74,225)
Other financing sources (uses):										
Capital lease refunding obligations	—	—	—	—	—	—	—	—	—	49,544
Proceeds from sale of bonds	—	167,000	26,441	—	—	—	—	—	—	193,441
Premium received on bonds	—	2,469	—	—	—	—	—	—	—	2,469
Payments to refunding escrow for capital leases	—	—	—	—	—	—	—	—	—	(47,480)
Transfers in	—	—	—	11,405	961	—	—	3,115	—	64,042
Transfers out	(2,096)	—	—	(7,740)	—	—	(2,344)	(314)	—	(22,933)
Total other financing sources (uses)	(2,096)	169,469	26,441	3,665	961	—	(2,344)	2,801	—	239,083
Net change in fund balances	(2,091)	168,330	26,017	(6,368)	1,042	—	(6,282)	1,705	(972)	164,858
Fund balance at beginning of year	2,091	115	—	36,725	(1,042)	422	7,581	3,331	10,189	103,205
Fund balance at end of year	—	168,445	26,017	30,357	—	422	1,299	5,036	9,217	268,063

**FULTON COUNTY, GEORGIA**  
Debt Service funds  
Schedule of Revenues and Expenditures  
Budget and Actual (Non-GAAP Budget Basis)  
For the year ended December 31, 2010

(In thousands of dollars)

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative)</u>
<b>Debt Service funds:</b>				
<b>Revenues</b>				
Taxes	\$ —	—	—	—
Use of Money and Property	—	—	13	13
Transfers	23,019	23,019	23,018	(1)
Appropriated Fund Balance	<u>6,266</u>	<u>6,266</u>	<u>10,266</u>	<u>4,000</u>
Total revenues	<u>\$ 29,285</u>	<u>29,285</u>	<u>33,297</u>	<u>4,012</u>
Reconciliation to GAAP basis:				
To record net change in taxes receivable and deferred revenues			(5)	
To record net change in interest receivable and depreciation of investments			77	
Appropriated Fund Balance			<u>(10,266)</u>	
Total adjustment to GAAP basis			<u>(10,194)</u>	
Total revenues and other sources, GAAP basis			<u>23,103</u>	
<b>Expenditures</b>				
Principal	\$ 16,452	16,452	16,452	—
Interest	7,579	7,579	7,579	—
Other	—	—	2,064	(2,064)
Transfers	<u>7,202</u>	<u>7,202</u>	<u>7,202</u>	<u>—</u>
Total expenditures	<u>\$ 31,233</u>	<u>31,233</u>	<u>33,297</u>	<u>(2,064)</u>
Total expenditures and other uses, GAAP basis			<u>33,297</u>	

**FULTON COUNTY, GEORGIA**

Special Revenue funds

Schedule of Revenues and Expenditures  
Budget and Actual (Non-GAAP Budget Basis)

For the year ended December 31, 2010

(In thousands of dollars)

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<b>Variance Positive (Negative)</b>
<b>Grants in Aid</b>				
<b>Revenues</b>				
Intergovernmental revenue	53,672	53,672	48,304	(5,368)
Other general revenues	\$ 600	600	1,478	878
Transfers	1,286	1,286	1,134	(152)
Appropriated Fund Balance	—	—	2,871	2,871
Total revenues	\$ <u>55,558</u>	<u>55,558</u>	53,786	<u>(1,772)</u>
Reconciliation to GAAP basis:				
To record effect of receivables			340	
Appropriated Fund Balance			<u>(2,871)</u>	
Total revenues and other sources, GAAP basis			<u>51,256</u>	
<b>Expenditures</b>				
Administration	560	560	437	123
Public Safety	4,951	4,951	4,458	493
Social and Health services	26,544	26,544	25,966	578
Health services	23,500	23,500	22,923	577
Transfer out	3	3	3	—
Total expenditures and other uses	\$ <u>55,558</u>	<u>55,558</u>	53,786	1,772
Reconciliation to GAAP basis - to record net effect				
of unrecorded liabilities			119	
Total expenditures and other uses, GAAP basis			<u>53,905</u>	
 <b>Emergency Communications - 911</b>				
<b>Revenues</b>				
Charges for Services	\$ 6,700	6,700	3,891	(2,809)
Appropriated fund balance	1,393	1,393	2,747	(1,354)
Total revenues	<u>8,093</u>	<u>8,093</u>	6,638	<u>(4,163)</u>
Reconciliation to GAAP basis:				
Appropriated Fund Balance			<u>(2,747)</u>	
Total revenues and other sources, GAAP basis			<u>3,891</u>	
<b>Expenditures</b>				
Total public safety expenditures	\$ <u>8,093</u>	<u>8,093</u>	6,638	<u>1,455</u>
Reconciliation to GAAP basis - to record net effect				
of unrecorded liabilities			<u>(128)</u>	
Total expenditures and other uses, GAAP basis			<u>6,510</u>	

**FULTON COUNTY, GEORGIA**

Special Revenue funds

Schedule of Revenues and Expenditures  
Budget and Actual (Non-GAAP Budget Basis)

For the year ended December 31, 2010

(In thousands of dollars)

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative)</u>
<b>Solid Waste:</b>				
<b>Revenues</b>				
Charges for Services	\$ —	—	18	(18)
Transfers	2,100	2,100	2,100	—
Appropriated fund balance	—	—	(1,052)	(2,100)
Total revenues	<u>2,100</u>	<u>2,100</u>	1,066	<u>(2,118)</u>
Reconciliation to GAAP basis:				
Appropriated Fund Balance			<u>1,052</u>	
Total revenues and other sources, GAAP basis			<u>2,118</u>	
<b>Expenditures</b>				
Total facility expenditures	\$ <u>1,502</u>	<u>1,502</u>	1,066	<u>436</u>
Total expenditures and other uses, GAAP basis			<u>1,066</u>	
<b>Stormwater Management:</b>				
<b>Revenues</b>				
Miscellaneous	\$ —	—	—	
Appropriated fund balance	<u>—</u>	<u>—</u>	238	<u>(238)</u>
Reconciliation to GAAP basis:				
Appropriated Fund Balance			<u>(238)</u>	
Total revenues and other sources, GAAP basis			<u>—</u>	
<b>Expenditures</b>				
Total infrastructure expenditures	\$ <u>250</u>	<u>250</u>	238	<u>12</u>
Total expenditures and other uses, GAAP basis			<u>238</u>	
<b>General Government services:</b>				
<b>Revenues</b>				
Miscellaneous	\$ 138	138	543	405
Transfers	—	—	—	—
Appropriated Fund Balance	31	31	897	866
Total revenues	<u>\$ 169</u>	<u>169</u>	1,440	<u>1,271</u>
Reconciliation to GAAP basis:				
Appropriated Fund Balance			<u>(897)</u>	
Total revenues and other sources, GAAP basis			<u>543</u>	
<b>Expenditures</b>				
Total administrative expenditures	\$ <u>169</u>	<u>169</u>	1,440	<u>(1,271)</u>
Total expenditures and other uses, GAAP basis			<u>1,440</u>	

**FULTON COUNTY, GEORGIA**

Special Revenue funds

Schedule of Revenues and Expenditures  
Budget and Actual (Non-GAAP Budget Basis)

For the year ended December 31, 2010

(In thousands of dollars)

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative)</u>
<b>Public Health Services</b>				
<b>Revenues</b>				
Intergovernmental revenue-State	15,335	15,335	15,285	(50)
Other general revenues	\$ 8,173	8,173	8,226	53
Transfers	13,932	13,932	15,017	1,085
Appropriated Fund Balance	645	645	(730)	(1,375)
Total revenues	<u>\$ 38,085</u>	<u>38,085</u>	37,798	<u>(287)</u>
Reconciliation to GAAP basis:				
Appropriated Fund Balance			730	
Total revenues and other sources, GAAP basis			<u>38,528</u>	
<b>Expenditures</b>				
Total health services expenditures	\$ <u>38,085</u>	<u>38,085</u>	37,798	<u>287</u>
Reconciliation to GAAP basis - to record net effect of unrecorded liabilities				
Total expenditures and other uses, GAAP basis			<u>13</u>	
			<u>37,812</u>	

**Public Education Government Television**

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative)</u>
<b>Revenues</b>				
Miscellaneous	\$ —	—	171	171
Appropriated Fund Balance	93	93	(77)	(170)
Total revenues	<u>\$ 93</u>	<u>93</u>	93	<u>0</u>
Reconciliation to GAAP basis:				
Appropriated Fund Balance			77	
Total revenues and other sources, GAAP basis			<u>171</u>	
<b>Expenditures</b>				
Total facility expenditures	\$ <u>93</u>	<u>93</u>	93	<u>(0)</u>
Total expenditures and other uses, GAAP basis			<u>93</u>	

**FULTON COUNTY, GEORGIA**

Special Revenue funds

Schedule of Revenues and Expenditures  
Budget and Actual (Non-GAAP Budget Basis)

For the year ended December 31, 2010

(In thousands of dollars)

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<b>Variance Positive (Negative)</b>
<b>Law Enforcement and Justice services:</b>				
<b>Revenues</b>				
Anticipated revenues	\$ 2,239	2,239	6,337	4,098
Appropriated Fund Balance	(368)	(368)	(580)	(212)
Total revenues	<u>\$ 1,871</u>	<u>1,871</u>	<u>5,757</u>	<u>3,886</u>
Reconciliation to GAAP basis:				
Appropriated Fund Balance			<u>580</u>	
Total revenues and other sources, GAAP basis			<u>6,337</u>	
<b>Expenditures</b>				
Total social service expenditures	\$ <u>1,871</u>	<u>1,871</u>	5,757	<u>(3,886)</u>
Total expenditures and other uses, GAAP basis			<u>5,757</u>	

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<b>Variance Positive (Negative)</b>
<b>Hotel Motel:</b>				
<b>Revenues</b>				
Anticipated revenues	\$ —	—	150	150
Appropriated Fund Balance	—	—	—	—
Total revenues	<u>\$ —</u>	<u>—</u>	<u>150</u>	<u>150</u>
Reconciliation to GAAP basis:				
Appropriated Fund Balance			<u>—</u>	
Total revenues and other sources, GAAP basis			<u>150</u>	
<b>Expenditures</b>				
Total Non-agency expenditures	\$ <u>—</u>	<u>—</u>	150	<u>(150)</u>
Total expenditures and other uses, GAAP basis			<u>150</u>	

**FULTON COUNTY, GEORGIA**

Special Revenue funds

Schedule of Revenues and Expenditures  
Budget and Actual (Non-GAAP Budget Basis)

For the year ended December 31, 2010

(In thousands of dollars)

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative)</u>
<b>Social and Cultural services:</b>				
<b>Revenues</b>				
Anticipated revenues	\$ 7,294	7,294	7,295	1
Appropriated Fund Balance	<u>2,659</u>	<u>2,659</u>	<u>2,768</u>	<u>109</u>
Total revenues	<u>\$ 9,953</u>	<u>9,953</u>	10,063	<u>110</u>
Reconciliation to GAAP basis:				
Appropriated Fund Balance			<u>(2,768)</u>	
Total revenues and other sources, GAAP basis			<u>7,295</u>	
<b>Expenditures</b>				
Total social services expenditures	\$ <u>9,953</u>	<u>9,953</u>	10,063	<u>(110)</u>
Reconciliation to GAAP basis - to record net effect of unrecorded liabilities				
			<u>19</u>	
Total expenditures and other uses, GAAP basis			<u>10,082</u>	
	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative)</u>
<b>Other Special revenue funds:</b>				
<b>Revenues</b>				
Anticipated revenues	\$ 3,594	3,594	6	(3,588)
Appropriated Fund Balance	<u>—</u>	<u>—</u>	<u>1,231</u>	<u>1,231</u>
Total revenues	<u>\$ 3,594</u>	<u>3,594</u>	1,236	<u>(2,358)</u>
Reconciliation to GAAP basis:				
Appropriated Fund Balance			<u>(1,231)</u>	
Total revenues and other sources, GAAP basis			<u>6</u>	
<b>Expenditures</b>				
Anticipated Expenditures	3,538	3,538	1,236	2,302
Transfers out	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>
Total expenditures	\$ <u>3,538</u>	<u>3,538</u>	1,236	<u>2,302</u>
Reconciliation to GAAP basis - to record net effect of unrecorded liabilities				
			<u>(1,031)</u>	
Total expenditures and other uses, GAAP basis			<u>206</u>	
	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative)</u>
<b>Sandy Springs Tax Allocation District:</b>				
<b>Revenues</b>				
Total anticipated revenues	\$ <u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>
Total revenues and other sources, GAAP basis			<u>—</u>	
<b>Expenditures</b>				
Total social service expenditures	\$ <u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>
Total expenditures and other uses, GAAP basis			<u>—</u>	

# **DESCRIPTION OF NON-MAJOR ENTERPRISE FUNDS**

**Enterprise funds are used to accumulate expenses incurred for providing services to external parties that are to be recovered through user fees or charges.**

**Sandy Springs Contractual fund – accounted for services provided for Police and Fire Rescue services to a newly incorporated city within geographical Fulton County, including expenditures incurred for services and the offsetting revenues earned from the City of Sandy Springs.**

**Milton Contractual fund – accounted for services provided for Police and Fire Rescue services to a newly incorporated city within geographical Fulton County, including expenditures incurred for services and the offsetting revenues earned from the City of Milton.**

**Johns Creek Contractual fund – accounted for services provided for Police and Fire Rescue services to a newly incorporated city within geographical Fulton County, including expenditures incurred for services and the offsetting revenues earned from the City of Johns Creek.**

**Airport fund – The Fulton County Airport-Brown field fund accounts for services to tenants and the public for operation and collections from rentals for airport facilities.**

**FULTON COUNTY, GEORGIA**

Combining Statement of Net Assets  
Non-major Enterprise Funds

December 31, 2010

(In thousands of dollars)

Assets	Business Type Activities - Enterprise Funds				Total Non-major Enterprise Funds
	Sandy Springs Contractual services fund	Milton Contractual services fund	Johns Creek Contractual services fund	Airport fund	
Current assets:					
Cash and cash equivalents	\$ —	—	—	1,331	1,331
Due from other governments, net	1,146	317	581	—	2,044
Total current assets	<u>1,146</u>	<u>317</u>	<u>581</u>	<u>1,331</u>	<u>3,375</u>
Noncurrent assets:					
Nondepreciable capital assets	—	—	—	27,909	27,909
Depreciable capital assets (net of accumulated depreciation)	—	—	—	985	985
Total noncurrent assets	<u>—</u>	<u>—</u>	<u>—</u>	<u>28,894</u>	<u>28,894</u>
Total assets	<u>1,146</u>	<u>317</u>	<u>581</u>	<u>30,225</u>	<u>32,269</u>
Liabilities:					
Current liabilities (payable from current assets):					
Accounts payable & accrued expenses	\$ 1,146	317	581	2	2,046
Total liabilities	<u>1,146</u>	<u>317</u>	<u>581</u>	<u>2</u>	<u>2,046</u>
Net Assets:					
Invested in capital assets, net of related debt	—	—	—	28,894	28,894
Unrestricted	—	—	—	1,329	1,329
Total net assets	<u>\$ —</u>	<u>—</u>	<u>—</u>	<u>30,223</u>	<u>30,223</u>

**FULTON COUNTY, GEORGIA**

Combining Statement of Revenues, Expenses, and Changes in Fund Net Assets  
Non-major Enterprise funds

For the year ended December 31, 2010

(In thousands of dollars)

	<b>Business Type Activities - Enterprise Funds</b>				<b>Total Non-major Enterprise Funds</b>
	<b>Sandy Springs Contractual services fund</b>	<b>Milton Contractual services fund</b>	<b>Johns Creek Contractual services fund</b>	<b>Airport fund</b>	
Operating revenues:					
Charges for services	\$ —	—	—	1,189	1,189
Total operating revenues	—	—	—	1,189	1,189
Operating expenses:					
Administrative and general	—	—	—	269	269
Depreciation and amortization	—	—	—	178	178
Personal services	—	—	—	650	650
Contractual services	—	—	—	—	—
Total operating expenses	—	—	—	1,097	1,097
Operating income (loss)	—	—	—	92	92
Income (loss) before contributions	—	—	—	92	92
Change in net assets	—	—	—	92	92
Net assets at beginning of year	—	—	—	30,131	30,131
Net assets at end of year	\$ —	—	—	30,223	30,223

**FULTON COUNTY, GEORGIA**

Combining Statement of Cash Flows  
Non-major Enterprise funds

For the year ended December 31, 2010

(In thousands of dollars)

	<b>Business Type Activities - Enterprise Funds</b>				<b>Total Non-major Enterprise Funds</b>
	<b>Sandy Springs Contractual services fund</b>	<b>Milton Contractual services fund</b>	<b>Johns Creek Contractual services fund</b>	<b>Airport fund</b>	
Cash flows from operating activities:					
Receipts from customers and users	\$ —	—	—	1,189	1,189
Payments to suppliers	—	—	—	(273)	(273)
Payments to employees	—	—	—	(650)	(650)
Net cash provided by (used in ) operating activities	<u>—</u>	<u>—</u>	<u>—</u>	<u>266</u>	<u>266</u>
Cash flows from capital and related financing activities:					
Additions to property, plant, and equipment	—	—	—	(19)	(19)
Net cash used by capital and related financing activities	<u>—</u>	<u>—</u>	<u>—</u>	<u>(19)</u>	<u>(19)</u>
(Decrease) increase in cash and cash equivalents	—	—	—	247	247
Cash and cash equivalents at beginning of year	—	—	—	872	872
Cash and cash equivalents at end of year	<u>\$ —</u>	<u>—</u>	<u>—</u>	<u>1,119</u>	<u>1,119</u>
Reconciliation of operating income (loss) to net cash provided by (used in ) operating activities:					
Operating income (loss)	\$ —	—	—	92	92
Adjustments to reconcile operating (loss) income to net cash provided by (used in) operating activities:					
Depreciation and amortization	—	—	—	178	178
Changes in assets and liabilities:					
Accounts and claims payable	—	—	—	(4)	(4)
Net cash provided by (used in) operating activities	<u>\$ —</u>	<u>—</u>	<u>—</u>	<u>266</u>	<u>266</u>

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# **DESCRIPTION OF INTERNAL SERVICE FUNDS**

**Internal service funds are used to account for the financing of goods or services provided by one department to other departments on a cost reimbursement basis. The objective is not to make a profit but rather to recover the total cost of providing the goods or services over a period of time.**

**The Internal Service funds include the following:**

**Facilities Services Fund - used to account for purchase of gasoline, vehicle maintenance parts, printing supplies, postage, central supplies, and computer equipment. These items are purchased in bulk and then charged back to the user departments.**

**Insurance Stabilization Fund - used to account for the payment of health, dental, vision claims and life insurance premiums on behalf of County employees and retirees. County contributions and employee premiums are paid into the fund based on estimated annual costs.**

**Risk Management Fund - used to account for resources to insure for general, employee and vehicle liability and vehicle physical damage.**

**Owner Controlled Insurance Fund - used to account for County provided insurance for contractors performing capital project activities.**

**FULTON COUNTY, GEORGIA**

Combining Statement of Net Assets  
Internal Service Funds

December 31, 2010

(in thousands of dollars)

<b>Assets</b>	<b>Facilities Services fund</b>	<b>Insurance Stabilization fund</b>	<b>Risk Management fund</b>	<b>Owner Controlled Insurance fund</b>	<b>Total Internal Service Funds</b>
Current assets:					
Cash and cash equivalents	\$ —	19,903	14,226	157	34,286
Other current assets	94	6,166	—	—	6,260
Total assets	<u>94</u>	<u>26,069</u>	<u>14,226</u>	<u>157</u>	<u>40,546</u>
 <b>Liabilities and Net Assets</b>					
Current liabilities:					
Accounts payable	94	207	91	—	392
Claims payable	—	8,330	2,000	—	10,330
Total liabilities	<u>94</u>	<u>8,537</u>	<u>2,091</u>	<u>—</u>	<u>10,722</u>
Net assets:					
Unrestricted	<u>—</u>	<u>17,532</u>	<u>12,135</u>	<u>157</u>	<u>29,824</u>
Total net assets	<u>\$ —</u>	<u>17,532</u>	<u>12,135</u>	<u>157</u>	<u>29,824</u>

**FULTON COUNTY, GEORGIA**

Combining Statement of Revenues, Expenses,  
and Changes in Fund Net Assets

Internal Service Funds

For the year ended December 31, 2010

(in thousands of dollars)

	<b>Facilities Services fund</b>	<b>Insurance Stabilization fund</b>	<b>Risk Management fund</b>	<b>Owner Controlled Insurance fund</b>	<b>Total Internal Service Funds</b>
Operating revenues - charges for services	\$ 6,860	72,897	12,192	—	91,949
Operating expenses:					
Contractual services	—	80,256	—	—	80,256
Administrative and general	6,860	—	12,392	—	19,252
Total operating expenses	6,860	80,256	12,392	—	99,508
Operating income (loss)	—	(7,359)	(200)	—	(7,559)
Net assets at beginning of year	—	24,891	12,335	157	37,383
Net assets at end of year	\$ —	17,532	12,135	157	29,824

FULTON COUNTY, GEORGIA

Combining Statement of Cash Flows  
Internal Service Funds

For the year ended December 31, 2010

(In thousands of dollars)

	<u>Facilities Services fund</u>	<u>Insurance Stabilization fund</u>	<u>Risk Management fund</u>	<u>Owner Controlled Insurance fund</u>	<u>Total Internal Service Funds</u>
Cash flows from operating activities:					
Receipts from customers and users	\$ 8,017	76,425	12,192	—	96,634
Payments to suppliers	(8,017)	(77,976)	(12,481)	—	(98,474)
Net cash provided by (used in) operating activities	—	(1,551)	(289)	—	(1,840)
Increase (decrease) in cash and cash equivalents	—	(1,551)	(289)	—	(1,840)
Cash and cash equivalents at beginning of year	—	21,454	14,515	157	36,126
Cash and cash equivalents at end of year	\$ —	19,903	14,226	157	34,286
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:					
Operating income (loss)	\$ —	(7,359)	(200)	—	(7,559)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:					
Changes in assets and liabilities:					
Other current assets	1,157	3,528	—	—	4,685
Accounts and claims payable	(1,157)	2,280	(89)	—	1,034
Net cash provided by (used in) operating activities	\$ —	(1,551)	(289)	—	(1,840)

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# **DESCRIPTION OF AGENCY FUNDS**

**Agency Funds account for monies and property received and held by the County as trustee, custodian, or agent for other governmental entities, individuals or non-profit organizations and consist of the following:**

**Tax Commissioner - to account for all real, personal, intangible, and intangible recording taxes collected and forwarded to the County and other governmental units.**

**The following agency funds are used to account for fines, fees and other monies collected by the courts and remitted to other parties in accordance with court orders and state law:**

**Superior Court  
State Court  
Juvenile Court  
Probate Court  
Sheriff and Criminal Court  
District Attorney**

**FULTON COUNTY, GEORGIA**

Combining Statement of Fiduciary Net Assets  
Fiduciary Funds  
Agency Funds

December 31, 2010

(In thousands of dollars)

Assets	Tax Commissioner	Superior Court	State Court	Juvenile Court	Probate Court	Sheriff and Criminal Court	District Attorney	Total Agency Funds
Cash and cash equivalents	\$ 10,991	12,847	17,142	93	182	22,984	1,900	66,139
Taxes receivable	67,157	—	—	—	—	—	—	67,157
Total assets	\$ 78,148	12,847	17,142	93	182	22,984	1,900	133,296
<b>Liabilities</b>								
Due to other taxing districts	\$ 78,148	—	—	—	—	—	—	78,148
Due to others	—	12,847	17,142	93	182	22,984	1,900	55,148
Total liabilities	\$ 78,148	12,847	17,142	93	182	22,984	1,900	133,296

**FULTON COUNTY, GEORGIA**

Statement of Changes in Assets and Liabilities

Fiduciary Funds  
Agency Funds

For the year ended December 31, 2010

(In thousands of dollars)

	<u>Balance January 1, 2010</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance December 31, 2010</u>
<b>Tax Commissioner:</b>				
<b>Assets</b>				
Cash and cash equivalents	\$ 61,028	2,333,028	2,383,065	10,991
Taxes receivable	193,507	1,302,943	1,429,293	67,157
	<u>\$ 254,535</u>	<u>3,635,971</u>	<u>3,812,358</u>	<u>78,148</u>
<b>Liabilities</b>				
Due to other taxing districts	\$ <u>254,535</u>	<u>3,635,971</u>	<u>3,812,358</u>	<u>78,148</u>
 <b>Superior Court:</b>				
<b>Assets</b>				
Cash and cash equivalents	\$ <u>22,513</u>	<u>62,203</u>	<u>71,869</u>	<u>12,847</u>
<b>Liabilities</b>				
Due to others	\$ <u>22,513</u>	<u>62,203</u>	<u>71,869</u>	<u>12,847</u>
 <b>State Court:</b>				
<b>Assets</b>				
Cash and cash equivalents	\$ <u>13,412</u>	<u>58,147</u>	<u>54,417</u>	<u>17,142</u>
<b>Liabilities</b>				
Due to others	\$ <u>13,412</u>	<u>58,147</u>	<u>54,417</u>	<u>17,142</u>

(Continued)

**FULTON COUNTY, GEORGIA**

Statement of Changes in Assets and Liabilities

Fiduciary Funds  
Agency Funds

For the year ended December 31, 2010

(In thousands of dollars)

	<u>Balance January 1, 2010</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance December 31, 2010</u>
<b>Juvenile Court:</b>				
<b>Assets</b>				
Cash and cash equivalents	\$ 87	95	89	93
<b>Liabilities</b>				
Due to others	\$ 87	95	89	93
 <b>Probate Court:</b>				
<b>Assets</b>				
Cash and cash equivalents	\$ 180	2	—	182
<b>Liabilities</b>				
Due to others	\$ 180	2	—	182
 <b>Sheriff and Criminal Court:</b>				
<b>Assets</b>				
Cash and cash equivalents	\$ 21,656	26,949	25,621	22,984
Investments	3,194	5,280	8,474	—
Cash and cash equivalents	\$ 24,850	32,229	34,095	22,984
<b>Liabilities</b>				
Due to others	\$ 24,850	32,229	34,095	22,984
 <b>District Attorney:</b>				
<b>Assets</b>				
Cash and cash equivalents	\$ 2,209	1,719	2,028	1,900
<b>Liabilities</b>				
Due to others	\$ 2,209	1,719	2,028	1,900

(Continued)

**FULTON COUNTY, GEORGIA**

Statement of Changes in Assets and Liabilities

Fiduciary Funds  
Agency Funds

For the year ended December 31, 2010

(In thousands of dollars)

	<u>Balance January 1, 2010</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance December 31, 2010</u>
<b>Total - All Agency Funds:</b>				
<b>Assets</b>				
Cash and cash equivalents	\$ 124,279	2,482,143	2,537,089	66,139
Investments	—	5,280	8,474	—
Taxes receivable	<u>193,507</u>	<u>1,302,943</u>	<u>1,429,293</u>	<u>67,157</u>
	\$ <u><u>317,786</u></u>	<u><u>3,790,366</u></u>	<u><u>3,974,856</u></u>	<u><u>133,296</u></u>
<b>Liabilities</b>				
Due to other taxing districts	\$ 254,535	3,635,971	3,812,358	78,148
Due to others	<u>63,251</u>	<u>154,395</u>	<u>162,498</u>	<u>55,148</u>
	\$ <u><u>317,786</u></u>	<u><u>3,790,366</u></u>	<u><u>3,974,856</u></u>	<u><u>133,296</u></u>

# **OTHER SCHEDULES**

**Summary of Debt Service Requirements to Maturity**

**Debt Service Requirements to Maturity - General Obligation  
Bonds**

**Debt Service Requirements to Maturity – Fulton County  
Building Authority Revenue Bonds**

**Debt Service Requirements to Maturity - Water and Sewerage  
Revenue Bonds**

**Hotel/Motel Tax Collections and Expenditures**

**FULTON COUNTY, GEORGIA**

Other Schedules  
Summary of Debt Service Requirements to Maturity

December 31, 2010

(In thousands of dollars)

Calendar year	Annual principal and interest requirements			Totals
	General obligation bonds	Building Authority bonds	Fulton County water and sewerage revenue bonds	
2011	\$ 13,065	7,855	38,814	59,734
2012	11,211	7,880	38,814	57,905
2013	11,257	7,909	38,815	57,981
2014	11,272	7,934	38,817	58,023
2015	11,271	—	38,816	50,087
2016	11,268	—	38,814	50,082
2017	11,005	—	38,815	49,820
2018	11,005	—	38,813	49,818
2019	10,995	—	38,818	49,813
2020	10,931	—	38,818	49,749
2021	10,863	—	38,816	49,679
2022	10,791	—	38,816	49,607
2023	10,715	—	38,815	49,530
2024	10,639	—	38,817	49,456
2025	10,555	—	38,813	49,368
2026	10,447	—	38,813	49,260
2027	10,345	—	38,812	49,157
2028	10,244	—	38,814	49,058
2029	10,133	—	38,813	48,946
2030	10,022	—	38,814	48,836
2031	9,900	—	38,817	48,717
2032	9,776	—	38,812	48,588
2033	9,645	—	38,817	48,462
2034	9,512	—	38,816	48,328
2035	9,377	—	—	9,377
2036	9,234	—	—	9,234
2037	9,089	—	—	—
2038	8,939	—	—	8,939
2039	8,781	—	—	8,781
	<u>\$ 302,287</u>	<u>31,578</u>	<u>931,559</u>	<u>1,256,335</u>

**FULTON COUNTY, GEORGIA**

Other Schedules  
Debt Service Requirements to Maturity  
General Obligation Bonds  
(2010 Library bonds)

December 31, 2010

(In thousands of dollars)

<u>Calendar year</u>	<u>Principal</u>	<u>Interest</u>	<u>Totals</u>
2011	\$ 3,735	9,330	13,065
2012	3,885	7,326	11,211
2013	4,040	7,217	11,257
2014	4,200	7,072	11,272
2015	4,370	6,901	11,271
2016	4,545	6,723	11,268
2017	4,440	6,565	11,005
2018	4,575	6,430	11,005
2019	4,715	6,280	10,995
2020	4,820	6,111	10,931
2021	4,930	5,933	10,863
2022	5,050	5,741	10,791
2023	5,180	5,535	10,715
2024	5,320	5,319	10,639
2025	5,465	5,090	10,555
2026	5,615	4,832	10,447
2027	5,795	4,550	10,345
2028	5,985	4,259	10,244
2029	6,175	3,958	10,133
2030	6,375	3,647	10,022
2031	6,580	3,320	9,900
2032	6,800	2,976	9,776
2033	7,025	2,620	9,645
2034	7,260	2,252	9,512
2035	7,505	1,872	9,377
2036	7,755	1,479	9,234
2037	8,015	1,074	9,089
2038	8,285	654	8,939
2039	<u>8,560</u>	<u>221</u>	<u>8,781</u>
	\$ 167,000	135,287	302,287
Unamortized premium at December 31, 2010	<u>2,469</u>	<u>(2,469)</u>	<u>—</u>
	<u>\$ 169,469</u>	<u>132,818</u>	<u>302,287</u>

**FULTON COUNTY, GEORGIA**

Other Schedules  
Debt Service Requirements to Maturity  
Fulton County Building Authority Revenue Bonds

December 31, 2010

(In thousands of dollars)

<u>Calendar year</u>	<u>Principal</u>	<u>Interest</u>	<u>Totals</u>
2011	\$ 6,085	1,770	7,855
2012	6,800	1,080	7,880
2013	7,170	739	7,909
2014	<u>7,555</u>	<u>379</u>	<u>7,934</u>
	27,610	3,968	31,578
Unamortized deferred charges (net) at December 31, 2010	<u>155</u>	<u>(155)</u>	<u>—</u>
	<u>\$ 27,765</u>	<u>3,813</u>	<u>31,578</u>

**FULTON COUNTY, GEORGIA**

Other Schedules  
Debt Service Requirements to Maturity  
Water and Sewerage Revenue Bonds  
Series 1998 and 2004

December 31, 2010

(In thousands of dollars)

<u>Calendar year</u>	<u>Principal</u>	<u>Interest</u>	<u>Totals</u>
2011	\$ 12,160	26,654	38,814
2012	12,795	26,019	38,814
2013	13,465	25,350	38,815
2014	14,160	24,657	38,817
2015	14,835	23,981	38,816
2016	15,575	23,239	38,814
2017	16,355	22,460	38,815
2018	17,170	21,643	38,813
2019	18,000	20,818	38,818
2020	18,865	19,953	38,818
2021	19,770	19,046	38,816
2022	20,720	18,096	38,816
2023	21,715	17,100	38,815
2024	22,760	16,057	38,817
2025	23,850	14,963	38,813
2026	24,995	13,818	38,813
2027	26,195	12,617	38,812
2028	27,455	11,359	38,814
2029	28,825	9,988	38,813
2030	30,265	8,549	38,814
2031	31,815	7,002	38,817
2032	33,435	5,377	38,812
2033	35,145	3,672	38,817
2034	36,935	1,881	38,816
	<u>537,260</u>	<u>394,299</u>	<u>931,559</u>
Unamortized discount at December 31, 2010	<u>1,696</u>	<u>(1,696)</u>	<u>—</u>
	<u>\$ 538,956</u>	<u>392,603</u>	<u>931,559</u>

**FULTON COUNTY, GEORGIA**  
 Other Schedules  
 Hotel/Motel Tax Collections and Expenditures  
 Year ended December 31, 2010

Collection Period from January 1st to December 31st					
Collection Rate	Hotel/Motel Tax <u>Collected</u>	<u>Expenditures and Obligations</u>			Expended or Obligated as a Percentage of Collected
		<u>Hotel/Motel Tax Expended</u>	<u>Hotel/Motel Tax Obligated</u>	<u>Hotel/Motel Tax Expended or Obligated</u>	
7%	\$149,948	149,948	—	149,948	100.00%

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# **STATISTICAL SECTION**

**(Unaudited)**

## **Statistical Section**

This part of the Fulton County Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the County's overall financial health.

### **Contents**

Pages

#### **Financial Trends**

These schedules contain trend information to help the reader understand how the County's financial performance and well-being have changed over time.

98-101

#### **Revenue Capacity**

These schedules contain information to help the reader assess the factors affecting the County's ability to generate its property and sales taxes.

102-107

#### **Debt Capacity**

These schedules present information to help the reader assess the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt in the future.

108-112

#### **Demographic and Economic Information**

These schedules offer demographic and economic indicators to help the reader understand the environment within which the County's financial activities take place and to help make comparisons over time and with other governments.

113-114

#### **Operating Information**

These schedules contain information about the County's operations and resources to help the reader understand how the County's financial information relates to the services the County provides and the activities it performs

115-117

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. The County implemented GASB 34 in 2002; schedules presenting government-wide information include information beginning in that year.

FULTON COUNTY, GEORGIA

Net Assets by Component  
Last Nine Fiscal Years

(accrual basis of accounting, in thousands)

	Fiscal Year								
	2010	2009	2008	2007	2006	2005	2004	2003	2002
<b>Governmental activities</b>									
Invested in capital assets, net of related debt	\$ 633,358	645,956	647,458	656,111	652,890	733,571	932,446	896,321	284,509
Restricted	33,487	20,165	21,774	23,378	33,581	57,364	78,932	129,112	109,325
Unrestricted	35,366	82,669	139,273	225,015	341,604	260,036	232,808	169,295	202,593
Total governmental activities net assets	\$ 702,211	748,790	808,505	904,504	1,028,075	1,050,971	1,244,186	1,194,728	596,427
<b>Business-type activities</b>									
Invested in capital assets, net of related debt	\$ 778,505	799,958	667,975	576,528	687,192	667,370	607,009	622,140	374,181
Restricted	39,078	46,015	45,833	43,973	42,899	40,911	41,809	31,795	25,615
Unrestricted	232,070	216,790	369,659	380,390	292,828	277,702	247,382	227,944	211,676
Total business-type activities net assets	\$ 1,049,653	1,062,763	1,083,467	1,000,891	1,022,919	985,983	896,200	881,879	611,472
<b>Primary government</b>									
Invested in capital assets, net of related debt	\$ 1,411,863	1,445,914	1,315,433	1,232,639	1,340,082	1,400,941	1,539,455	1,518,461	658,690
Restricted	72,565	66,180	67,607	67,351	76,480	98,275	120,741	160,907	134,940
Unrestricted	267,436	299,459	508,932	605,405	634,432	537,738	480,190	397,239	414,269
Total primary government net assets	\$ 1,751,864	1,811,553	1,891,972	1,905,395	2,050,994	2,036,954	2,140,386	2,076,607	1,207,899

Note: The County began to report accrual information when it implemented GASB Statement 34 in fiscal 2002.

**FULTON COUNTY, GEORGIA**  
**Changes in Net Assets**  
**Last Nine Fiscal Years**  
(accrual basis of accounting, in thousands)

	Fiscal Year								
	2010	2009	2008	2007	2006	2005	2004	2003	2002
<b>Expenses</b>									
<b>Governmental activities</b>									
Administration	\$ 103,734	105,089	115,606	107,926	102,619	97,780	100,089	101,552	113,431
Public Safety	172,972	179,965	182,435	179,690	183,189	194,271	177,082	174,471	163,333
Legal	135,775	146,809	139,901	141,646	12,643	115,217	112,916	107,698	98,941
Infrastructure and facilities	56,037	71,554	74,237	49,225	73,431	81,466	67,431	61,116	56,126
Social services	116,913	116,906	125,031	127,604	113,521	106,794	111,306	118,008	108,019
Health services	129,931	163,408	168,845	184,066	160,904	160,770	158,414	158,087	159,504
Interest and other debt related costs	10,980	12,756	16,561	17,450	17,767	17,053	18,277	19,161	20,245
<b>Total governmental activities expenses</b>	<b>726,342</b>	<b>796,487</b>	<b>822,616</b>	<b>807,607</b>	<b>664,074</b>	<b>773,351</b>	<b>745,515</b>	<b>740,093</b>	<b>719,599</b>
<b>Business-type activities</b>									
Water and sewerage services	132,711	128,430	123,175	170,210	116,826	116,583	99,571	89,262	81,118
Contractual services	—	—	6,901	6,944	14,430	—	—	—	—
Airport services	1,097	1,040	1,098	1,008	1,187	875	965	806	755
<b>Total business-type activities expenses</b>	<b>133,808</b>	<b>129,470</b>	<b>131,174</b>	<b>178,162</b>	<b>132,443</b>	<b>117,458</b>	<b>100,536</b>	<b>90,068</b>	<b>81,873</b>
<b>Total primary government expenses</b>	<b>\$ 860,150</b>	<b>925,957</b>	<b>953,790</b>	<b>985,769</b>	<b>796,517</b>	<b>890,809</b>	<b>846,051</b>	<b>830,161</b>	<b>801,472</b>
<b>Program Revenues</b>									
<b>Governmental activities</b>									
Charges for services									
Public and Mental health fees	\$ 8,225	8,130	6,258	8,030	8,094	9,375	10,433	12,073	9,363
Emergency communication fees	3,891	6,941	8,033	7,572	6,978	8,449	5,295	5,317	5,464
Legal and adjudication	39,597	38,425	33,541	31,535	33,803	27,080	30,139	21,724	22,775
License and permits	5,707	6,134	7,850	7,850	16,286	28,852	23,927	19,387	22,391
Other	8,882	8,590	7,703	4,726	9,362	8,036	11,674	10,089	11,470
<b>Total Charges for Services</b>	<b>66,302</b>	<b>68,220</b>	<b>63,385</b>	<b>59,713</b>	<b>74,523</b>	<b>81,792</b>	<b>81,468</b>	<b>68,590</b>	<b>71,463</b>
Operating grants and contributions	66,991	57,184	54,152	46,460	55,454	61,850	57,732	58,855	63,220
Capital grants and contributions	983	5,879	7,842	6,225	21,056	50,871	25,205	48,123	—
<b>Total governmental activities program revenues</b>	<b>134,276</b>	<b>131,283</b>	<b>125,379</b>	<b>112,398</b>	<b>151,033</b>	<b>194,513</b>	<b>164,405</b>	<b>175,568</b>	<b>134,683</b>
<b>Business-type activities</b>									
Charges for services	121,506	108,472	114,501	102,918	138,491	134,464	119,138	97,823	97,820
Capital grants and contributions	—	438	19,475	—	6,211	60,455	8,954	12,969	—
<b>Total business-type activities program revenues</b>	<b>121,506</b>	<b>108,910</b>	<b>133,976</b>	<b>102,918</b>	<b>144,702</b>	<b>194,919</b>	<b>128,092</b>	<b>110,792</b>	<b>97,820</b>
<b>Total primary government program revenues</b>	<b>\$ 255,782</b>	<b>240,193</b>	<b>259,355</b>	<b>215,316</b>	<b>295,735</b>	<b>389,432</b>	<b>292,497</b>	<b>286,360</b>	<b>232,503</b>
<b>Net (Expense) Revenue</b>									
Governmental activities	\$ (592,066)	(665,204)	(697,237)	(695,209)	(626,831)	(578,838)	(581,110)	(564,525)	(584,916)
Business-type activities	(12,302)	(20,560)	2,802	(75,244)	12,259	77,461	27,556	20,724	15,947
<b>Total primary government net expense</b>	<b>\$ (604,368)</b>	<b>(685,764)</b>	<b>(694,435)</b>	<b>(770,453)</b>	<b>(614,572)</b>	<b>(501,377)</b>	<b>(553,554)</b>	<b>(543,801)</b>	<b>(568,969)</b>
<b>General Revenues and Other Changes in Net Assets</b>									
<b>Governmental activities:</b>									
Property taxes	\$ 482,346	527,018	525,265	486,521	523,418	491,448	493,829	502,930	449,104
Sales taxes	30,543	32,382	35,374	39,761	60,671	74,930	68,949	62,911	65,520
Other taxes	4,430	4,466	4,393	8,046	13,299	15,639	14,897	13,589	52,697
Intergovernmental unrestricted revenues	—	11,469	—	12,948	15,105	15,917	15,475	15,790	15,544
Commissions on tax collections	17,181	16,588	15,131	15,043	14,471	12,928	12,204	12,707	9,460
Use of money and property	5,779	9,348	17,098	23,654	27,488	22,585	16,439	13,837	16,618
Miscellaneous	5,207	4,219	8,688	4,953	2,810	5,603	8,775	4,074	3,111
Special and extraordinary items	—	—	(22,788)	(16,422)	1,418	—	—	(2,317)	—
<b>Total governmental activities</b>	<b>545,486</b>	<b>605,490</b>	<b>583,161</b>	<b>574,504</b>	<b>658,680</b>	<b>639,050</b>	<b>630,568</b>	<b>623,521</b>	<b>612,054</b>
<b>Business-type activities</b>									
Use of money and property	1,277	1,651	13,971	9,693	26,223	13,000	3,826	6,538	16,075
Miscellaneous	(2,085)	(1,795)	467	—	(1,546)	(678)	714	—	—
<b>Total business-type activities</b>	<b>(808)</b>	<b>(144)</b>	<b>14,438</b>	<b>9,693</b>	<b>24,677</b>	<b>12,322</b>	<b>4,540</b>	<b>6,538</b>	<b>16,075</b>
<b>Total primary government</b>	<b>\$ 544,678</b>	<b>605,346</b>	<b>597,599</b>	<b>584,197</b>	<b>683,357</b>	<b>651,372</b>	<b>635,108</b>	<b>630,059</b>	<b>628,129</b>
<b>Change in Net Assets</b>									
Governmental activities	\$ (46,580)	(59,714)	(114,076)	(128,390)	31,849	60,212	49,458	58,996	27,138
Business-type activities	(13,110)	(20,704)	17,240	(65,508)	36,936	89,783	32,096	27,262	32,022
<b>Total primary government</b>	<b>\$ (59,690)</b>	<b>(80,418)</b>	<b>(96,836)</b>	<b>(193,898)</b>	<b>68,785</b>	<b>149,995</b>	<b>81,554</b>	<b>86,258</b>	<b>59,160</b>

Note: The County began to report accrual information when it implemented GASB Statement 34 in fiscal 2002.

**FULTON COUNTY, GEORGIA**  
 Fund Balances, Governmental funds  
 Last Nine Fiscal Years  
 (modified accrual basis of accounting, in thousands)

	Fiscal Year								
	2010	2009	2008	2007	2006	2005	2004	2003	2002
General fund									
Unreserved	150,230	95,041	76,233	97,362	136,195	100,208	106,444	89,370	100,414
Total general fund	\$ 150,230	95,041	76,233	97,362	136,195	100,208	106,444	89,370	100,414
Special Service District Fund									
Unreserved	3,596	1,924	16,033	16,015	38,171	44,646	21,419	13,740	19,401
Total Special District fund	\$ 3,596	1,924	16,033	16,015	38,171	44,646	21,419	13,740	19,401
All Other Governmental Funds									
Reserved	\$ 7,129	18,917	21,347	24,997	47,198	45,054	49,830	58,384	77,515
Unreserved, reported in:									
Special revenue funds	25,613	33,931	24,752	27,072	31,160	25,191	34,655	30,178	31,069
Capital projects funds	235,321	50,357	57,546	76,157	76,818	77,388	87,267	92,540	81,572
Total all other governmental funds	\$ 268,063	103,205	103,645	128,226	155,176	147,633	171,752	181,102	190,156
Total governmental funds	\$ 421,889	200,170	195,911	241,603	329,542	292,487	299,615	284,212	309,971

Note: The County began to report accrual information when it implemented GASB Statement 34 in fiscal 2002

**FULTON COUNTY, GEORGIA**  
 Changes in Fund Balances, Governmental funds  
 Last Nine Fiscal Years  
 (modified accrual basis of accounting, in thousands)

	Fiscal Year								
	2010	2009	2008	2007	2006	2005	2004	2003	2002
<b>Revenues</b>									
Taxes	\$ 541,331	567,601	544,346	531,613	592,175	574,336	577,885	577,952	569,608
Intergovernmental	67,974	74,124	55,178	64,867	70,739	78,208	74,870	76,493	78,764
Charges for services	52,532	53,283	45,688	43,256	48,001	44,991	41,165	41,499	39,554
Courts and law enforcement	25,244	25,391	24,978	23,650	24,707	20,877	28,580	20,411	18,978
Use of money and property	5,704	9,213	16,994	23,821	27,430	22,524	16,476	13,979	17,043
Licenses and permits	5,707	6,134	7,850	7,850	16,286	28,852	23,927	19,387	22,391
Miscellaneous	5,207	4,219	8,688	4,953	2,810	5,603	8,775	4,074	3,111
Net (depreciation) appreciation in investments	75	135	104	(167)	58	61	(37)	(142)	(425)
Total revenues	<u>703,774</u>	<u>740,100</u>	<u>703,826</u>	<u>699,843</u>	<u>782,206</u>	<u>775,452</u>	<u>771,641</u>	<u>753,653</u>	<u>749,024</u>
<b>Expenditures</b>									
Current:									
Administration	89,169	87,074	95,103	88,427	91,616	90,431	93,091	86,013	87,900
Public safety	146,236	147,228	149,384	144,237	162,390	179,396	163,883	163,390	156,387
Legal	113,323	111,785	113,551	112,361	107,920	104,157	102,370	97,835	92,061
Infrastructure and facilities	36,044	45,284	52,339	34,823	48,413	44,139	41,172	36,336	39,544
Social services	98,800	95,152	101,907	100,303	97,951	102,165	107,226	100,588	97,182
Health services	119,825	151,312	156,443	170,972	155,351	156,037	154,614	156,810	159,754
Other nonagency	35,671	54,713	52,458	50,781	48,287	32,023	28,819	37,251	34,247
Capital outlay	13,984	10,679	17,685	41,643	61,583	28,105	30,122	47,970	87,577
Debt service:									
Principal retirement	17,864	22,629	27,965	29,861	29,457	31,004	29,462	27,617	27,412
Interest	9,113	10,006	14,143	15,222	15,704	15,123	15,932	17,020	17,055
Total expenditures	<u>680,029</u>	<u>735,862</u>	<u>780,978</u>	<u>788,630</u>	<u>818,672</u>	<u>782,580</u>	<u>766,691</u>	<u>770,830</u>	<u>799,119</u>
Excess of revenues over (under) expenditures	23,745	4,238	(77,152)	(88,787)	(36,466)	(7,128)	4,950	(17,177)	(50,095)
<b>Other Financing Sources (Uses)</b>									
Capital lease refunding obligations	49,544	—	4,883	—	54,712	—	—	6,239	—
Proceeds from sale of bonds	193,441	110,885	—	—	—	—	—	—	87,535
Premium received on bonds	2,469	9,298	—	—	—	—	—	—	4,959
Payments to escrow agent	(47,480)	(120,162)	—	—	—	—	—	—	(93,120)
Transfers in	79,271	73,614	73,614	99,815	102,723	125,163	95,561	111,076	128,667
Transfers out	(79,271)	(73,614)	(73,614)	(100,272)	(102,724)	(125,163)	(95,561)	(112,076)	(128,667)
Total other financing sources (uses)	<u>197,974</u>	<u>21</u>	<u>4,883</u>	<u>(457)</u>	<u>54,711</u>	<u>—</u>	<u>—</u>	<u>5,239</u>	<u>(626)</u>
Special item: Proceeds from sale of capital assets	—	—	—	3,762	18,810	—	—	—	—
Net changes in fund balances	<u>\$ 221,719</u>	<u>4,259</u>	<u>(72,269)</u>	<u>(85,482)</u>	<u>37,055</u>	<u>(7,128)</u>	<u>4,950</u>	<u>(11,938)</u>	<u>(50,721)</u>
Debt service as a percentage of noncapital expenditures	4.0	4.5	5.5	5.9	6.0	6.1	6.2	6.2	6.2 %

**FULTON COUNTY, GEORGIA**  
Assessed and Estimated Actual Value of Taxable Property  
Last Ten Fiscal Years  
(in thousands)

<u>Fiscal Year</u>	<u>Real Property</u>	<u>Public Utilities</u>	<u>Personal and Business</u>	<u>Total assessed value</u>	<u>Total direct tax rate</u>	<u>Estimated actual value</u>
2001	\$ 26,741,670	1,474,252	6,912,927	35,128,849	40%	87,822,123
2002	30,279,444	1,088,710	6,748,080	38,116,234	40%	95,290,585
2003	33,087,369	1,006,182	6,584,144	40,677,695	40%	101,694,238
2004	35,294,429	1,105,766	6,356,263	42,756,458	40%	106,891,145
2005	36,850,956	1,216,577	6,418,193	44,485,726	40%	111,214,315
2006	40,777,348	1,091,205	6,716,879	48,585,432	40%	121,463,580
2007	46,380,413	1,090,830	6,991,764	54,463,007	40%	136,157,518
2008	49,883,106	1,108,038	7,256,388	58,247,532	40%	145,618,831
2009	50,156,181	1,119,093	7,403,437	58,678,711	40%	146,696,778
2010	48,744,695	1,028,473	7,039,937	56,813,105	40%	142,032,763

Note: The above assessed values may be reduced somewhat due to the following exemptions:

- (1) A special full value homestead exemption is allowed on owner-occupied residences of persons who are age 70 or over who meet certain income requirements. This exemption applies only to Fulton County taxes. State and school taxes are not exempt.
- (2) A regular homestead exemption is allowed on all owner-occupied homes, except for purposes of school and bond tax levies.
- (3) An exemption is allowed on qualifying real property devoted to agricultural or historic purposes.
- (4) A 100% Freeport exemption exists on applicable business inventories.
- (5) Assessed values are established by the Fulton County Board of Tax Assessors on January 1 of each year.
- (6) An exemption is allowed for property used in or which is a part of any facility for the primary purpose of eliminating or reducing air or water pollution if the facilities have been certified by the Georgia Department of Natural Resources.
- (7) The 2008 and 2009 values have been updated due to the receipt of certified digests.
- (8) the 2010 values are representative of the values used for the initial tax billing. A certified 2010 tax digest had not been obtained at the time of the completion of this information.

FULTON COUNTY, GEORGIA

Property Tax Rates - Direct and Overlapping Governments  
Last Ten Fiscal Years  
Operating and Bond Levies  
(Rate per \$1,000 Assessed Value)

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
<b>Fulton County direct:</b>										
General & bond	13.34	12.81	12.32	11.65	11.65	11.47	10.28	10.28	10.28	10.28
School	19.02	18.77	18.06	17.61	18.11	18.11	18.09	17.50	17.50	18.50
Special Services district	4.70	4.47	4.31	4.73	4.73	4.61	3.87	3.87	—	—
South Fulton tax district	—	—	—	—	—	5.73	5.66	5.66	8.16	8.16
<b>Total direct</b>	<b>37.06</b>	<b>36.05</b>	<b>34.69</b>	<b>33.99</b>	<b>34.49</b>	<b>39.92</b>	<b>37.90</b>	<b>37.31</b>	<b>35.94</b>	<b>36.94</b>
State of Georgia	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
<b>Municipalities:</b>										
City of Atlanta	7.37	10.86	10.51	10.02	9.57	9.44	8.92	8.80	11.94	11.94
Downtown Development district	2.22	2.50	3.60	4.20	5.00	5.00	5.00	5.00	5.00	5.00
City of Atlanta school district	22.06	21.78	21.57	20.98	20.52	22.70	22.69	21.69	21.69	21.69
Atlanta-DeKalb library	1.86	1.47	—	—	—	—	—	—	—	—
City of Alpharetta	7.48	7.23	7.00	7.00	7.00	6.60	6.25	5.75	5.75	5.75
City of College Park	6.61	9.56	9.56	9.56	9.56	9.56	9.56	9.56	9.56	11.56
City of East Point	9.00	15.00	12.50	12.37	12.37	12.37	14.75	14.75	14.75	14.75
City of Fairburn	4.50	6.00	6.00	5.75	5.45	5.45	5.00	5.00	5.00	7.50
City of Hapeville	9.61	9.61	9.61	12.61	12.61	12.61	16.61	16.61	16.61	16.61
City of Mountain Park	6.80	5.76	7.00	6.95	9.92	9.89	11.78	11.78	11.78	11.78
City of Palmetto	4.50	4.50	4.50	4.50	4.50	4.50	4.50	8.50	8.45	8.45
City of Roswell	5.43	5.43	5.17	6.09	6.09	6.09	5.66	5.46	5.46	5.46
City of Union city	7.50	7.50	7.50	7.50	7.50	7.50	9.50	9.50	9.50	9.50
City of Sandy Springs	—	—	—	—	—	4.73	4.73	4.73	4.73	4.73
City of Milton	—	—	—	—	—	—	4.73	4.73	4.73	4.73
City of John's Creek	—	—	—	—	—	—	4.61	4.61	4.61	4.61
City of Chattahoochee Hills	—	—	—	—	—	—	—	—	10.96	10.96

**FULTON COUNTY, GEORGIA**  
Principal Taxpayers  
Current Year and Nine Years Ago

	<u>Assessment</u>	<u>Percentage of total assessed value</u>	<u>Taxes</u>
Ten major taxpayers of 2010*:			
Development Authority of Fulton County	\$ 864,964,916	1.52%	\$ 8,886,421
Georgia Power	355,267,690	0.63%	3,407,864
BellSouth Telecommunications	288,336,703	0.51%	2,774,329
Coca Cola	239,494,269	0.42%	2,462,241
AT&T	233,061,383	0.41%	2,364,547
Delta Airlines	144,071,482	0.25%	1,481,199
BF ATL, LLC	135,349,360	0.24%	1,391,527
Post Apartment Homes	129,959,779	0.23%	1,336,116
SunTrust Plaza Associates LLC	103,532,500	0.18%	1,064,418
IEP Peachtree LLC	93,279,610	0.16%	959,008
Total ten major taxpayers	<u>\$ 2,587,317,692</u>	4.55%	<u>\$ 26,127,670</u>
(1) Total County gross assessed value	<u>\$ 56,813,105,014</u>		

\*Taxes and assessments based on values at time of presentment with Temporary Collection Order still in place.

	<u>Assessment</u>	<u>Percentage of total assessed value</u>	<u>Taxes</u>
Ten major taxpayers of 2001:			
BellSouth Telecommunications	\$ 466,573,480	1.33%	10,531,232
Coca Cola Company	299,400,870	0.85%	\$ 6,606,296
American Telephone & Telegraph	161,662,492	0.46%	5,238,149
Delta Airlines	134,358,460	0.38%	4,903,365
Post Apartment Homes	131,297,090	0.37%	4,130,096
International Business Machines	129,997,050	0.37%	3,914,638
Ford Motor Company	108,107,980	0.31%	2,770,104
Concourse V	67,440,700	0.19%	2,651,094
Georgia Power	66,027,066	0.19%	2,321,298
Hodges MD	50,434,930	0.14%	1,842,472
Total ten major taxpayers	<u>\$ 1,615,300,118</u>	4.60%	<u>\$ 44,908,744</u>
(1) Total County gross assessed value	<u>\$ 35,128,849,000</u>		

Source: Fulton County Tax Commissioner.

**FULTON COUNTY, GEORGIA**  
 General Fund Property Tax Levy and Collections  
 Last Ten Fiscal Years  
 (in thousands)

Fiscal Year	Total current year tax levy	Current tax collected	Percent of levy collected	Delinquent tax collected	Total tax collected	Total collections as percentage of current levy	Outstanding delinquent taxes	Outstanding delinquent taxes as percentage of current levy
2001	\$ 341,734	\$ 324,657	95.0 %	\$ 14,587	\$ 339,244	99.3 %	\$ 25,912	7.6%
2002	358,570	351,745	98.1	15,921	367,666	102.5	9,424	2.6
2003	371,005	365,365	98.5	8,415	373,780	100.7	8,637	2.3
2004	377,362	361,132	95.7	23,045	384,177	101.8	7,375	2.0
2005	384,454	366,850	95.4	18,657	385,507	100.3	8,102	2.1
2006	414,871	391,563	94.4	19,183	410,746	99.0	8,290	2.0
2007	414,657	385,257	92.9	17,709	402,966	97.2	16,179	3.9
2008 (1)	451,295	409,951	90.8	24,407	434,358	96.2	19,966	4.4
2009 (2)	463,906	406,758	87.7	43,475	450,233	97.1	24,634	5.3
2010 (3)	422,255	411,352	97.4	56,896	468,248	110.9	17,076	4.0

**Debt Service Fund Property Tax Levy and Collections**  
 Last Ten Fiscal Years  
 (in thousands)

Fiscal Year	Total current year tax levy	Current tax collected	Percent of levy collected	Delinquent tax collected	Total tax collected	Total collections as percentage of current levy	Outstanding delinquent taxes	Outstanding delinquent taxes as percentage of current levy
2001	\$ 8,754	\$ 8,328	95.1 %	\$ 521	\$ 8,849	101.1 %	\$ 838	9.6%
2002	8,994	8,830	98.2	428	9,258	102.9	366	4.1
2003	9,302	9,164	98.5	221	9,385	100.9	288	3.1
2004	2,402	2,301	95.8	177	2,478	103.2	206	8.6
2005	2,482	2,374	95.6	154	2,528	101.9	169	6.8
2006	2,663	2,497	93.8	155	2,652	99.6	118	4.4
2007	—	—	—	115	115	—	148	—
2008 (1)	—	—	—	36	36	—	85	—
2009 (2)	—	—	—	11	11	—	47	—
2010 (3)	—	—	—	9	9	—	18	—

Source: Fulton County Tax Commissioner's office

(1) 2008 due date October 31 as opposed to normal due date of October 15

(2) 2009 due date December 15 as opposed to normal due date of October 15

(3) 2010 due date October 31 as opposed to normal due date of October 15

FULTON COUNTY, GEORGIA

Special Service District Fund Property Tax Levy and Collections  
Last Ten Fiscal Years  
(in thousands)

Fiscal Year	Total current year tax levy	Current tax collected	Percent of levy collected	Delinquent tax collected	Total tax collected	Total collections as percentage of current levy	Outstanding delinquent taxes	Outstanding delinquent taxes as percentage of current levy
2001	\$ 45,421	\$ 43,489	95.7 %	\$ 1,689	\$ 45,178	99.5 %	\$ 2,725	6.0%
2002	45,744	45,022	98.4	1,797	46,819	102.4	885	1.9
2003	47,425	46,985	99.1	1,116	48,101	101.4	614	1.3
2004	54,974	53,040	96.5	597	53,637	97.6	677	1.2
2005	56,615	54,206	95.7	2,121	56,327	99.5	735	1.3
2006	—	—	—	2,200	2,200	—	1,302	—
2007	—	—	—	307	307	—	1,054	—
2008	—	—	—	561	561	—	419	—
2009	—	—	—	6	6	—	307	—
2010	—	—	—	9	9	—	191	—

\* State law required the Special Service district to bill and collect by geographic areas of unincorporated Fulton County since 2006, see Schedule 8-C.

Source: Fulton County Tax Commissioner's office

**FULTON COUNTY, GEORGIA**

Northwest Special Service Sub-District Fund Property Tax Levy and Collections  
Last Five Fiscal Years  
(in thousands)

Fiscal Year	Total current year tax levy	Current tax collected	Percent of levy collected	Delinquent tax collected	Total tax collected	collections as percentage of current levy	Outstanding delinquent taxes	Outstanding delinquent taxes as percentage of current levy
2006	\$ 14,198	\$ 13,601	95.8 %	\$ N/A	\$ 13,601	95.8 %	\$ N/A	N/A
2007	80	67	83.8	375	442	552.5	139	173.8%
2008	1	1	100.0	93	94	9,400.0	56	5600.0%
2009	—	—	—	25	25	—	25	—
2010	—	—	—	4	4	—	18	—

**FULTON COUNTY, GEORGIA**

Northwest Special Service Sub-District Fund Property Tax Levy and Collections  
Last Five Fiscal Years  
(in thousands)

Fiscal Year	Total current year tax levy	Current tax collected	Percent of levy collected	Delinquent tax collected	Total tax collected	collections as percentage of current levy	Outstanding delinquent taxes	Outstanding delinquent taxes as percentage of current levy
2006	\$ 7,077	\$ 6,723	95.0 %	\$ N/A	\$ 6,723	95.0 %	\$ N/A	N/A
2007	—	—	—	222	222	—	98	—
2008	—	—	—	62	62	—	41	—
2009	—	—	—	8	8	—	28	—
2010	—	—	—	19	19	—	12	—

**FULTON COUNTY, GEORGIA**

South Fulton Special Service District Fund Property Tax Levy and Collections  
Last Five Fiscal Years  
(in thousands)

Fiscal Year	Total current year tax levy	Current tax collected	Percent of levy collected	Delinquent tax collected	Total tax collected	collections as percentage of current levy	Outstanding delinquent taxes	Outstanding delinquent taxes as percentage of current levy
2006	\$ 18,141	\$ 16,659	91.8 %	\$ N/A	\$ 16,659	91.8 %	\$ N/A	N/A
2007	18,542	16,704	90.1	1,085	17,789	95.9	529	2.9%
2008	18,896	16,487	87.3	1,185	17,672	93.5	867	4.6
2009	27,279	22,657	83.1	2,577	25,234	92.5	864	3.2
2010	22,964	21,905	95.4	4,044	25,949	113.0	1,169	5.1

Source: Fulton County Tax Commissioner's office

- (1) 2008 due date October 31 as opposed to normal due date of October 15
- (2) 2009 due date December 15 as opposed to normal due date of October 15
- (3) 2010 due date October 31 as opposed to normal due date of October 15

**FULTON COUNTY, GEORGIA**  
 Computation of Direct and Overlapping Debt  
 as of December 31, 2010

Name of governmental unit	Amount outstanding	Percentage applicable	Amount applicable
Direct and overlapping direct debt:			
Fulton County Library bonds	\$ 167,469,098	100	167,469,098
Fulton County School District	149,760,000	100	149,760,000
Municipalities:			
Alpharetta	34,270,000	100	34,270,000
Atlanta (including School District)	244,965,000	97	237,616,050
Hapeville	10,425,000	100	10,425,000
Union City	11,765,000	100	11,765,000
Roswell	27,345,000	100	27,345,000
	<u>\$ 645,999,098</u>		<u>638,650,148</u>
Contractual obligations and overlapping contractual obligations:			
Building Authority of Fulton County	\$ 27,765,124	100 %	27,765,124
Fulton County Urban Redevelopment Agency	26,441,000	100	26,441,000
College Park Business and Industrial Development Authority	3,010,000	100	3,010,000
The Fulton-DeKalb Hospital Authority*:			
Revenue Refunding Certificates			
Series 2003	170,100,000	68.109	115,853,409
Series 2010	15,330,000	100	15,330,000
City of Atlanta and Fulton County Recreation Authority:			
Arena Series 2010	124,515,000	98	122,024,700
Zoo Series 2007	19,105,000	98	18,722,900
East Point Building Authority	77,275,000	100	77,275,000
	<u>\$ 463,541,124</u>		<u>406,422,133</u>
Total direct and overlapping debt and contractual obligations and overlapping contractual obligations	<u>\$ 1,109,540,222</u>		<u>1,045,072,281</u>

\* Debt service is a contractual obligation for which the County has financial responsibility determined in part on the basis of its utilization percentage.

**FULTON COUNTY, GEORGIA**  
 Ratios of Outstanding Debt by Type  
 Last Ten Fiscal Years  
 (in thousands)

Fiscal Year	Governmental Activities										Business-type activities						Total Debt Primary Government
	General Obligation bonds	Fulton County Building Authority bonds	Fulton County Facilities Corporation bonds	Other long-term capital leases	Total Governmental activities	% of Personal Income	Per Capita debt (not in thousands)	Water & Sewerage Revenue Bonds	Water & Sewerage Note payable	Total Business-type activities	Estimated Water/Sewer connections	Debt per estimated connection					
2001	\$ 49,465	118,990	145,550	44,067	358,072	0.93%	423.41	325,918	1,439	327,357	86,358	3,791	685,429				
2002	41,469	110,439	140,606	37,207	329,721	0.84%	382.21	319,369	1,322	320,691	88,841	3,610	650,412				
2003	35,473	102,370	136,190	39,840	313,873	0.79%	356.47	312,371	1,198	313,569	91,323	3,434	627,442				
2004	24,077	95,132	131,547	35,914	286,670	0.67%	316.48	598,371	1,065	599,436	91,823	6,528	886,106				
2005	14,381	84,644	126,688	31,648	257,361	0.56%	275.48	589,949	923	590,872	101,001	5,850	848,233				
2006	9,428	72,545	121,597	80,895	284,465	0.57%	294.89	581,003	771	581,774	101,840	5,713	866,239				
2007	4,581	61,674	116,254	74,135	256,644	0.50%	258.68	571,458	609	572,067	102,000	5,609	828,711				
2008	1,760	51,186	110,639	72,231	235,816	0.46%	237.68	561,277	435	561,712	102,000	5,507	797,528				
2009	—	39,913	118,678	64,342	222,933	0.41%	219.65	550,422	250	550,672	102,000	5,399	773,605				
2010	169,469	27,765	117,788	61,882	376,904	0.80%	409.42	538,956	52	539,008	102,500	5,259	915,912				

Note: Details regarding the County's outstanding debt can be found in the notes to the financial statements

Sources:

Personal Income and Population data from Schedule 15 - Demographic statistics

The Fulton County Water and Sewerage System provides services to a substantially different population base than governmental activities debt, therefore per capita and personal income data are calculated only on governmental activity debt, Water and Sewerage debt is allocated to estimated total connections

**Schedule 11**

**FULTON COUNTY, GEORGIA**  
Ratios of General Obligation Debt Outstanding  
Last Ten Fiscal Years  
(in thousands)

Fiscal Year	General Obligation bonds*	Less debt service funds	Net bonded debt	Assessed value for bond purposes	Percentage of actual taxable value	Net bonded debt per capita (not in thousands)
2001	\$ 49,465	29,751	19,714	33,580,823	0.06 %	\$23.31
2002	41,469	29,927	11,542	36,474,277	0.03	13.38
2003	35,473	30,443	5,030	38,902,270	0.01	5.71
2004	24,077	20,808	3,269	40,910,888	0.01	3.61
2005	14,381	13,086	1,295	42,496,898	—	1.39
2006	9,428	11,045	—	46,570,435	—	—
2007	4,581	6,600	—	51,893,006	—	—
2008	1,760	3,429	—	55,482,952	—	—
2009	—	—	—	55,717,671	—	—
2010	167,000	—	167,000	53,981,561	0.31	181.41

Note: Details regarding the County's outstanding debt can be found in the notes to the financial statements

Sources:

Population data from Schedule 15 - Demographic statistics

**FULTON COUNTY, GEORGIA**  
 Schedule of Revenue Bond Coverage  
 Fulton County Water and Sewerage System  
 Last Ten Fiscal Years  
 (in thousands)

Fiscal Year	Operating revenues*	Operating expenses*	Net earnings	Principal	Interest	Total	Coverage
2001	\$ 105,844	48,648	57,196	6,790	17,448	24,238	2.36
2002	100,720	45,015	55,705	7,590	16,653	24,243	2.30
2003	100,046	50,480	49,566	8,040	16,198	24,238	2.04
2004	123,676	56,703	66,973	8,655	30,163	38,818	1.73
2005	121,032	60,540	60,492	9,180	29,636	38,816	1.56
2006	122,378	63,288	59,090	9,740	29,077	38,817	1.52
2007	(1) 167,245	70,221	97,024	10,335	29,077	39,412	2.46
2008	110,949	66,929	44,020	10,965	27,851	38,816	1.13
2009	119,875	76,779	43,096	11,555	27,262	38,817	1.11
2010	121,562	75,381	46,181	12,160	26,654	38,814	1.19

\* As defined in the Fulton County, Georgia Water and Sewerage Bond Resolutions.

(1) 2007 includes one-time revenues of approximately \$32 million for sale of future wastewater treatment capacity to other municipalities.

**Schedule 13**

**FULTON COUNTY, GEORGIA**  
**Legal Debt Margin Information**  
**Last Ten Fiscal Years**  
(in thousands)

Assessed value		\$	56,813,105
Less:			
Applicable property tax exemptions			(2,831,544)
Assessed value for bond purposes			<u>53,981,561</u>
Debt limit 10% of assessed value			5,398,156
Less amounts of debt applicable to the limit:			
General Obligation debt outstanding			167,000
less available debt service funds			—
Total amount applicable to debt limit			<u>167,000</u>
Legal Debt Margin		\$	<u>5,231,156</u>

	Debt Limit	Total net bonded debt applicable to limit	Legal Debt Margin	Total net debt applicable to the limit as a % of debt limit
2000	2,950,767	27,333	2,923,434	0.93%
2001	3,358,082	19,714	3,338,368	0.59%
2002	3,647,427	11,542	3,635,885	0.32%
2003	3,890,227	5,030	3,885,197	0.13%
2004	4,091,088	3,269	4,087,819	0.08%
2005	4,249,689	1,295	4,248,394	0.03%
2006	4,657,046	—	4,657,046	0.00%
2007	5,189,301	—	5,189,301	0.00%
2008	5,548,295	—	5,548,295	0.00%
2009	5,571,767	—	5,571,767	0.00%
2010	5,398,156	167,000	5,231,156	3.09%

**Schedule 14**

**FULTON COUNTY, GEORGIA**  
Demographic Information  
Last Ten Fiscal Years

<u>Fiscal Year</u>	<u>Fulton County Population</u>	<u>Per capita personal Income</u>	<u>Fulton County Personal Income (in thousands)</u>	<u>Unemployment Rate</u>	
2001	845,688	\$ 45,628	\$ 38,587,395	4.3	%
2002	862,679	45,733	39,452,835	4.9	
2003	880,514	45,202	39,800,989	5.8	
2004	905,802	47,163	42,720,319	5.5	
2005	934,242	49,291	46,049,314	5.9	
2006	964,649	51,476	49,656,730	5.1	
2007	992,137	51,552	51,146,432	4.9	
2008	1,014,932	53,579	54,379,042	6.4	
2009	1,033,756	50,474	(1) 52,177,800	9.9	
2010	920,581	51,181	(1) 47,115,921	(2) 10.6	

Population data from U.S. Census Bureau midyear population estimates

Income data from U.S. Bureau of Economic Analysis

- (1) 2010 was not available at time of print, 2009's total was revised to reflect Bureau of Economic Analysis data. 2010's estimate is based on an assumption of Georgia's 2010 projected GDP growth of 1.4% from Bureau of Economic Analysis.
- (2) Annual unemployment rates from the Georgia Department of Labor

**FULTON COUNTY, GEORGIA**  
Principal Employers  
Current Year and Nine Years Ago

	<u>Employees*</u>	<u>Percentage of County employment**</u>
Ten major employers-within Atlanta Metro Statistical area - 2008 (latest data available):		
Delta Airlines	22,257	4.95%
AT&T	21,915	4.87%
Cox Enterprises	13,583	3.02%
Bellsouth Corp	15,500	3.45%
United Parcel Service	10,745	2.39%
United States Postal Service	14,000	3.11%
Fulton County School system	12,777	2.84%
Atlanta City Municipal Government	7,934	1.76%
Georgia Institute of Technology	7,342	1.63%
IBM Corporation	7,500	1.67%

\* From the Metro Atlanta Chamber of Commerce publication "Metro Atlanta Overview"  
these statistics could include employees working in other areas outside Fulton County.

Ten major employers of 2001:

- AT&T Technologies
- BellSouth Corporation
- Cobb County School System
- Dekalb County School System
- Delta Airlines
- Emory University and Hospitals
- Gwinnett County School System
- Wal-Mart Stores
- The Kroger Company
- Publix Supermarkets

\* From the Metro Atlanta Chamber of Commerce, these statistics categorized employers  
based on size and did not include specific employee counts

**FULTON COUNTY, GEORGIA**  
Full-time County Employees by Function/Program  
Last Ten Fiscal Years  
(in thousands)

<u>Fiscal Year</u>	<u>General Government</u>	<u>Police</u>	<u>Fire</u>	<u>Emergency Services (911)</u>	<u>Water &amp; Sewerage</u>	<u>All Other</u>	<u>Total Government</u>
2001	4,255	359	447	108	334	1,142	6,645
2002	4,343	359	447	108	333	1,055	6,645
2003	4,370	339	448	111	312	1,049	6,629
2004	4,348	339	448	111	321	1,041	6,608
2005	4,281	367	447	115	315	985	6,510
2006	4,368	298	345	114	326	931	6,382
2007	4,356	230	* 223	* 109	344	811	6,073
2008	4,561	198	* 186	* 109	345	816	6,215
2009	4,475	160	153	97	322	625	5,832
2010	4,249	154	142	74	302	530	5,451

Sources: Fulton County Budget Book

\* Does not include Police and Fire employees providing contractual services to municipalities

## FULTON COUNTY, GEORGIA

Operating Indicators by Function/Program  
Last Ten Fiscal Years

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Atlanta/Fulton County Library										
Circulation-checked out	2,994,202	3,054,633	3,115,000	2,844,584	3,117,535	3,234,537	3,306,002	3,470,279	4,203,681	4,007,431
New library cards issued	64,446	79,559	84,000	183,232	211,621	68,975	75,900	-	-	-
Database inquiries (hits)						475,237	1,075,941	Unavailable	Unavailable	Unavailable
Human Services:										
Meals - Older Americans Act	495,986	520,330	530,330	553,336	582,184	603,222	444,435	406,051	1027*	1451*
*No of people served										
Health and Wellness:										
Total Nursing services visits	118,603	120,500	121,500	118,231	118,211	105,308	208,216	230,715	84,170 <sup>(2)</sup>	79,900 <sup>(2)</sup>
Food service inspections	6,611	6,161	6,470	6,885	7,230	6,653	7,318	7,703	5,572	5,380
<sup>(2)</sup> clients receiving services										
Transportation: Roadway miles paved	12	35	20	30	30	30	—	36	Unavailable	Unavailable
911 Emergency Communications calls:	451,991	457,831	465,411	407,629	440,707	562,338	649,890	481,916	782,896	546,518
Water and Sewerage fund:										
Wastewater average flows										
in millions of gallons per day:										
Camp Creek	14.07	13.11	13.50	12.45	14.53	15.25	14.13	14.41	14.96	16.24
John's Creek	6.04	6.08	6.50	5.04	5.05	5.80	4.18	3.61	8.17	4.45
Big Creek	22.13	20.90	21.50	22.11	23.23	23.98	20.08	19.99	22.80	19.91
Little River	0.72	0.78	0.85	0.86	0.84	1.09	0.69	0.68	0.92	0.94

\*not available

Source: Fulton County Budget book

FULTON COUNTY, GEORGIA

Capital Asset Statistics by Function/Program  
Last Ten Fiscal Years

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Atlanta/Fulton County Library Branches, including main facility	33	33	33	34	34	34	34	34	34	34
Health and Wellness: Health centers	17	16	14	12	12	12	12	12	12	12
Jail and detention centers	3	3	3	3	3	3	3	3	3	3
Fire Stations	19	21	21	21	21	19	15*	15*	15*	15*
Water and Sewerage fund: Wastewater treatment plants	4	4	4	4	4	4	4	4	4	4
Water treatment plant - (joint venture)	1	1	1	1	1	1	1	1	1	1
County owned roadways (in miles)	1,794	1,794	1,794	1,794	1,794	1,386	736	556	684	684

\*Three stations leased by municipalities

**Report on Internal Control  
over Financial Reporting and on  
Compliance and Other Matters  
Based on an Audit of  
Financial Statements  
Performed in Accordance  
with  
Government Auditing Standards**

**Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards***

To the Members of the Board of Commissioners  
Fulton County, Georgia:

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of Fulton County, Georgia (“the County”) as of and for the year ended December 31, 2010, which collectively comprise the County’s basic financial statements and have issued our report thereon dated June 30, 2011. Our report includes a reference to other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Other auditors audited the financial statements of the Fulton-Dekalb Hospital Authority, as described in our report on the County’s basic financial statements. This report does not include the results of the other auditors’ testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the County’s internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the County’s internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the County’s internal control over financial reporting.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the County’s financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the County's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

This report is intended solely for the information and use of management, the Board of Commissioners, others within the County, and federal and state awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

*PJC Group, LLC*

Atlanta, Georgia  
June 30, 2011

# **FULTON COUNTY, GEORGIA**



## **SINGLE AUDIT REPORT**

**DECEMBER 31, 2010**

**(Prepared under Auditor's Thereon)**

**FULTON COUNTY, GEORGIA**

**Single Audit – OMB Circular A-133 Compliance Reports  
(With Independent Auditors' Report Thereon)**

**December 31, 2010**

**FULTON COUNTY, GEORGIA**

**SINGLE AUDIT – OMB A-133 COMPLIANCE REPORTS**

DECEMBER 31, 2010

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**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS  
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN  
ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

**Report on Internal Control over Financial Reporting and on Compliance and Other  
Matters Based on an Audit of Financial Statements Performed in Accordance with  
*Government Auditing Standards***

To the Members of the Board of Commissioners  
Fulton County, Georgia:

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Fulton County, Georgia (“the County”) as of and for the year ended December 31, 2010, which collectively comprise the County’s basic financial statements and have issued our report thereon dated June 30, 2011. Our report includes a reference to other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Other auditors audited the financial statements of the Fulton-Dekalb Hospital Authority, as described in our report on the County’s basic financial statements. This report does not include the results of the other auditors’ testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors.

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This report is intended solely for the information and use of management, the Board of Commissioners, others within the County, and federal and state awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

*PJC Group, LLC*

June 30, 2011

**SCHEDULE OF EXPENDITURES OF FEDERAL, STATE AND OTHER LOCAL  
GRANT AWARDS**

FULTON COUNTY, GEORGIA

SCHEDULE OF EXPENDITURES OF FEDERAL, STATE AND OTHER LOCAL GRANT AWARDS

YEAR ENDED DECEMBER 31, 2010

<u>Grantor/Program Title</u>	<u>CFDA Number</u>	<u>Grant Number</u>	<u>Grant Expenditures</u>
U.S. Department of Health and Human Services			
Direct Assistance:			
HIV-Minority AIDS Initiative	93.914	H89HA00007-20-02	12,612
HIV	93.914	H89HA00007-20-02	8,968,017
HIV-Minority AIDS Initiative	93.914	5H3MHA08420-03-00	1,357,833
HIV	93.914	6H89HA00007-19-01	9,170,762
			<u>19,509,224</u>
Passed through the Department of Human Resources:			
Children 1st Initiative	93.778	FY 2010	120,532
Children 1st Initiative	93.778	FY 2011	90,597
EPSDT	93.778	FY2010	81,376
EPSDT	93.778	427-93-09090060-88	91,269
			<u>383,774</u>
H1N1 Phase I Focus Area 1 - Planning and Preparation (ARRA)	93.069	FY2010	42,150
H1N1 Phase III - Mass Vaccine implementation	93.069	FY2010	336,133
H1N1 Phase I Focus Area 1 - Epidemiology (ARRA)	93.069	FY2010	9,985
H1N1 Phase I Focus Area 1 - Planning and Preparation (ARRA)	93.069	FY2010	12,130
			<u>400,398</u>
TB Incentives & Enablers	93.116	FY2010	5,633
			<u>5,633</u>
Children Medical	93.994	FY2010	288,364
Children Medical	93.994	FY2011	247,567
			<u>535,931</u>
Therapeutic Summer Program	93.558	42700-040-0000004086	63,068
Mental Health, Developmental Disabilities, and Addictive Diseases-TANF	93.558	427-93-933062	5,082
Mental Health, Developmental Disabilities, and Addictive Diseases-TANF	93.558	441-93-1033069	18,401
Family Planning Enhancement	93.558	FY2010	220,718
Family Planning Enhancement	93.558	FY2011	204,282
Family Planning	93.558	FY2010	271,507
Family Planning	93.558	FY2011	244,060
Teen Initiative	93.558	FY2010	121,512
Teen Initiative	93.558	FY2011	147,365
Youth Development	93.558	FY2010	32,456
Youth Development	93.558	FY2011	35,646
Teen Pregnancy Prevention	93.558	FY2010	192,684
Teen Pregnancy Prevention	93.558	FY2011	175,718
			<u>1,732,499</u>
Immunization	93.268	FY2010	81,433
Immunization	93.268	FY2011	68,532
			<u>149,965</u>
Comprehensive HIV/STD	93.940	FY2010	200,531
Comprehensive HIV/STD	93.940	FY2011	174,263
HIV Prevention Initiative	93.940	FY2010	97,294
HIV Prevention Initiative	93.940	FY2011	60,487
			<u>532,575</u>

FULTON COUNTY, GEORGIA

SCHEDULE OF EXPENDITURES OF FEDERAL, STATE AND OTHER LOCAL GRANT AWARDS

YEAR ENDED DECEMBER 31, 2010

<u>Grantor/Program Title</u>	<u>CFDA Number</u>	<u>Grant Number</u>	<u>Grant Expenditures</u>
Mental Health, Developmental Disabilities, and Addictive Diseases	93 958	427-93-737053	32,525
Mental Health, Developmental Disabilities, and Addictive Diseases	93 958	441-93-1033068	6,881
			<u>39,406</u>
Clubhouse and Youth Community and Substance Abuse Treatment	93 959	441-93-1033068	59,015
Clubhouse and Youth Community and Substance Abuse Treatment	93 959	441-93-1133053	100,598
MH/DD/AD-Community Substance Abuse Services-Adult	93 959	441-93-1133053	108,131
MH/DD/AD-Community Substance Abuse Services-Adult	93 959	441-93-1033068	99,781
HIV Early Intervention	93 959	441-93-1033063	140,699
HIV Early Intervention	93 959	441-93-1133052	156,984
			<u>665,208</u>
Child Support Recovery	93 563	42700-401-3000	127,948
Child Support Recovery	93 563	42700-401-4829	111,077
Child Support Enforcement	93 563	42700-401-4835	49,117
Child Support Enforcement	93 563	42700-401-3036	43,037
Child Support Enforcement	93 563	42700-401-4796	4,351
Child Support Enforcement	93 563	42700-401-3208	40,272
			<u>375,802</u>
MH/DD/AD-MR Community Services	93 667	427-93-933058	8,579
MH/DD/AD-MR Community Services	93 667	441-93-1033068	23,898
			<u>32,477</u>
Passed through the Department of Human Resources and Atlanta Regional Commission:			
Older Americans Act-ARRA	93.045 *	AG0940	198,415
Older Americans Act	93.045 *	AG1116	521,398
Older Americans Act	93.045 *	AG1009	1,760,503
			<u>2,480,316</u>
Passed through the Department of Human Resources:			
BT Emergency Preparedness	93 283	FY2010	260,950
BT Emergency Preparedness	93 283	427-93-09090060-88	110,683
Bioterrorism Preparedness Response	93 283	FY2010	33,000
Bioterrorism Preparedness Response	93 283	427-93-09090060-88	12,646
Brcastest and More	93 283	FY2010	52,291
Brcastest and More	93 283	427-93-09090060-88	14,967
			<u>484,537</u>
Passed through the Centers for Disease Control and Prevention:			
Morehouse School of Medicine-SUCCEED Project	93 283	1-U58-DP-000984-02	897
Morehouse School of Medicine-SUCCEED Project	93 283		47,875
			<u>48,772</u>
			<u>533,309</u>
Passed through the Georgia Department of Labor:			
ARRA-TANF Summer Youth Program	93 714	20-10-TY-03-136	766,446
Passed through the Georgia Administrative Office of the Courts:			
Committee on Justice for Children - Deprivation Mediation Program	93 586	18206	48,811
Total U.S. Department of Health and Human Services			<u>28,191,774</u>

FULTON COUNTY, GEORGIA

SCHEDULE OF EXPENDITURES OF FEDERAL, STATE AND OTHER LOCAL GRANT AWARDS

YEAR ENDED DECEMBER 31, 2010

<u>Grantor/Program Title</u>	<u>CFDA Number</u>	<u>Grant Number</u>	<u>Grant Expenditures</u>
U.S. Department of Housing and Urban Development			
Direct Assistance:			
CDBG Cluster Programs:			
ARRA-Community Development Block Grant	14.253 *	B-09-UY-13-0003	<u>442,478</u>
HERA-Neighborhood Stabilization Program (NSP1)	14.218 *	B-08-UN-13-0004	8,374,783
Community Development Block Grant	14.218 *	B03UC130003	51,453
Community Development Block Grant	14.218 *	B04UC130003	53,757
Community Development Block Grant	14.218 *	B05UC130003	24,488
Community Development Block Grant	14.218 *	B06UC130003	279,447
Community Development Block Grant	14.218 *	B07UC130003	323,007
Community Development Block Grant	14.218 *	B08UC130003	693,878
Community Development Block Grant	14.218 *	B09UC130003	1,069,135
Community Development Block Grant	14.218 *	B10UC130003	1,325,616
Community Development Block Grant	14.218 *	N/A	<u>104,769</u>
			<u>12,300,333</u>
Total CDBG Cluster Programs			<u>12,742,811</u>
Homeless Management Information System (HMIS)	14.235 *	GA001B4B000800	149,369
Transitional Housing-Administration	14.235 *	GA0020B4B000801	6,196
Transitional Housing-Supportive Services	14.235 *	GA0020B4B000801	352,601
Transitional Housing-Operating Services	14.235 *	GA0020B4B000801	257,439
Transitional Housing-Administration	14.235 *	GA0020B4B000802	45
Transitional Housing-Supportive Services	14.235 *	GA0020B4B000802	175,687
Transitional Housing-Operating Services	14.235 *	GA0020B4B000802	55,368
Supportive Housing-Administration	14.235 *	GA0019B4B000802	9
Supportive Housing	14.235 *	GA0019B4B000802	163,882
Supportive Housing-Administration	14.235 *	GA0019B4B000801	3,467
Supportive Housing	14.235 *	GA0019B4B000801	<u>611,963</u>
			<u>1,776,026</u>
HOME 03	14.239	M-03-DC-13-0202	40,034
HOME 04	14.239	M-04-DC-13-0202	415,189
HOME 05	14.239	M-05-DC-13-0202	26,799
HOME 06	14.239	M-06-DC-13-0202	19,552
HOME 07	14.239	M-07-DC-13-0202	170,400
HOME 08 -Program Income	14.239	M-08-DC-13-0202	32,728
HOME 10	14.239	M-10-DC-13-0202	<u>48,328</u>
			<u>753,030</u>
Emergency Shelter Cluster Programs:			
Direct Assistance:			
ARRA-Homelessness Prevention and Rapid Re-Housing Program	14.257	S-09-UY-13-0010	<u>266,380</u>
Passed through Department of Community Affairs:			
Emergency Shelter	14.231	2009-09E-E0-09C303	28,860
Emergency Shelter	14.231	S-09-UC-13-0010	<u>36,950</u>
			<u>65,810</u>
Total Emergency Shelter Cluster Programs			<u>332,190</u>
Passed through Department of Community Affairs:			
HERA-Neighborhood Stabilization Program (NSP1)	14.228	08-NS-5051	<u>490,280</u>
Total U.S. Department of Housing and Urban Development			<u>16,094,337</u>

FULTON COUNTY, GEORGIA

SCHEDULE OF EXPENDITURES OF FEDERAL, STATE AND OTHER LOCAL GRANT AWARDS

YEAR ENDED DECEMBER 31, 2010

<u>Grantor/Program Title</u>	<u>CFDA Number</u>	<u>Grant Number</u>	<u>Grant Expenditures</u>
U.S. Department of Justice			
Direct Assistance:			
ARRA- FY 2009 Recovery Act JAG-Backlog Elimination Program	16.804	2009-SB-B9-1100	901,823
ARRA- FY 2009 Recovery Act JAG -Information Network System	16.804	2009-SB-B9-1100	6,534
			<u>908,357</u>
ARRA-COPS Hiring Recovery Program	16.710	2009-RK-WX-0280	<u>226,493</u>
Justice Assistance Grant	16.738	2007-DJ-BX-0307	105,848
Justice Assistance Grant	16.738	2008-DJ-BX-0363	68,258
Justice Assistance Grant	16.738	2009-DJ-BX-0422	95,615
			<u>269,721</u>
Juvenile Delinquency Prevention - Drug Court	16.585	2009-DC-BX-0105	<u>40,742</u>
Bullet Proof Vest Program	16.607	2009BOBX09046518	<u>50,936</u>
Passed through the Georgia Criminal Justice Coordinating Council:			
ARRA-2009 JAG Grant-Electronic Warrants System	16.803	B82-8-249	51,500
ARRA-2009 JAG Grant-Burglary Task Force	16.803	B82-8-247	105,530
			<u>157,030</u>
Victim Witness Assistance	16.575	C10-8-082	29,902
Victim Witness Assistance	16.575	C09-8-065	142,560
			<u>172,462</u>
ARRA -Violence Against Women	16.588	W82-8-023	<u>73,271</u>
Project Safe Neighborhood	16.579	P07-8-004	<u>3,045</u>
Passed through the Governor's Office for Children and Families:			
GED Preparatory Program	16.523	JB-07FM-005	10,341
Disproportionate Minority Contact	16.523	JB-07CM-0006	24,583
Disproportionate Minority Contact	16.523	JB-08CM-001	92,292
Juvenile Offenders Program	16.523	07B-ST-0001	7,500
			<u>134,716</u>
Total U.S. Department of Justice			<u>2,036,773</u>
U.S. Department of Agriculture			
Passed through the Georgia Department of Human Resources:			
WIC	10.557	FY2010	1,583,744
WIC	10.557	FY2011	1,367,121
Total U.S. Department of Agriculture			<u>2,950,865</u>
U.S. Department of Education			
Passed through the Georgia Department of Human Resources:			
Early Intervention Coordinator	84.181	FY2010	191,755
Early Intervention Coordinator	84.181	427-93-09090060-88	80,915
Early Intervention Family Support	84.181	FY2010	328,139
Early Intervention Family Support	84.181	427-93-09090060-88	408,054
Early Intervention Case Management	84.181	FY2010	363,232

FULTON COUNTY, GEORGIA

SCHEDULE OF EXPENDITURES OF FEDERAL, STATE AND OTHER LOCAL GRANT AWARDS

YEAR ENDED DECEMBER 31, 2010

<u>Grantor/Program Title</u>	<u>CFDA Number</u>	<u>Grant Number</u>	<u>Grant Expenditures</u>
Early Intervention Case Management	84.181	427-93-09090060-88	330,837
Early Intervention Evaluation and Assessment	84.181	FY2010	90,318
Early Intervention Evaluation and Assessment	84.181	427-93-09090060-88	146,210
			<u>1,939,460</u>
Babies Can't Wait (ARRA)	84.939	FY2011	<u>29,453</u>
Total Department of Education			<u>1,968,913</u>
U.S. Department of Transportation			
Direct Assistance:			
Rehab Taxiways	20.106	3-13-0007-022	255,243
Runway Rehab 8-26 Phase I	20.106	3-13-0007-021	94,613
			<u>349,856</u>
Passed through the State of Georgia Department of Transportation			
State LAR Resurfacing	20.205	LAR06-S008-00 (932)	274
State LAR Resurfacing	20.205	SO12154-LAR	124,339
Birmingham Highway Sidewalks	20.205	RW-STP00-00BK (051)	15,042
Will Lee Road	20.205	STP-0000-00 (189)	824,553
			<u>964,208</u>
Total Department of Transportation			<u>1,314,064</u>
U.S. Environmental Protection Agency			
Direct Assistance:			
Congressionally Mandated Projects	66.202	XP-96441405-1	75,346
Total Environmental Protection Agency			<u>75,346</u>
U.S. Department of Labor			
Passed through the State of Georgia Department of Labor			
WIA Cluster Programs:			
ARRA-Workforce Investment Act-Adult FY 2009	17.258 *	32-09-11-03-006	179,354
Workforce Investment Act-Adult PY 2009	17.258 *	10-09-11-03-006	10,189
Workforce Investment Act-Adult FY 2010	17.258 *	11-10-11-03-006	245,041
Workforce Investment Act-Adult PY 2010	17.258 *	10-10-11-03-006	76,242
			<u>510,826</u>
ARRA-Workforce Investment Act-Youth FY 2009	17.259 *	33-09-11-03-006	117,022
Workforce Investment Act-Youth PY 2008	17.259 *	15-08-11-03-006	6,630
Workforce Investment Act-Youth PY 2009	17.259 *	15-09-11-03-006	340,900
Workforce Investment Act-Youth PY 2010	17.259 *	15-10-11-03-006	174,239
			<u>638,791</u>
ARRA-Workforce Investment Act-Dislocated Worker FY 2009	17.260 *	34-09-11-03-006	1,104,124
ARRA- Rapid Response Program-Dislocated Worker FY 2010	17.260 *	35-10-09-03-006	106,369
Workforce Investment Act-Dislocated Worker FY 2009	17.260 *	31-09-11-03-006	2,390
Workforce Investment Act-Dislocated Worker PY 2009	17.260 *	30-09-11-03-006	120,908
Workforce Investment Act-Dislocated Worker FY 2010	17.260 *	31-10-11-03-006	598,773
Workforce Investment Act-Dislocated Worker PY 2010	17.260 *	30-10-11-03-006	351,671
Workforce Investment Act-Dislocated Worker FY 2011	17.260 *	31-11-11-03-006	34,370
			<u>2,318,605</u>
Total WIA Cluster Programs			<u>3,468,222</u>
Total Department of Labor			<u>3,468,222</u>

FULTON COUNTY, GEORGIA

SCHEDULE OF EXPENDITURES OF FEDERAL, STATE AND OTHER LOCAL GRANT AWARDS

YEAR ENDED DECEMBER 31, 2010

<u>Grantor/Program Title</u>	<u>CFDA Number</u>	<u>Grant Number</u>	<u>Grant Expenditures</u>
National Endowment for the Humanities			
Direct Assistance:			
Margaret Mitchell Collection	45.149	PG-50454-09	<u>205</u>
Total National Endowment for the Humanities			<u>205</u>
National Endowment for the Arts			
Direct Assistance:			
ARRA - Preservation of Jobs in the Arts	45.024	09-6288-7040	<u>246,600</u>
Total National Endowment for the Arts			<u>246,600</u>
Institute of Museum and Library Services			
Passed through the Georgia Office of Public Library Services			
ARRA-Prime Time Reading Program	45.310	13100-61000-120-753107	6,799
LSTA Mini-Grant ALSC National Institute	45.310	13100-61000-120-753107	1,000
Summer Vacation Reading Program	45.310	13100-61000-120-753107	<u>16,499</u>
Total Institute of Museum and Library Services			<u>24,298</u>
Department of Homeland Security			
Direct Assistance:			
ARRA-Fire and Emergency Response Hiring Program (SAFER)	97.083	EMW-2009-FH-01178	<u>460,448</u>
Emergency Food and Shelter Program	97.024	174000-069	<u>22,499</u>
Passed through the Georgia Emergency Management Agency:			
Law Enforcement Terrorism Prevention Program	97.067 *	2007-GE-T7-0054	869
Urban Area Security Initiative	97.067 *	2007-GE-T7-0054	1,008,897
Urban Area Security Initiative	97.067 *	2006-GE-T6-0066	<u>2,207,118</u>
			<u>3,216,884</u>
Total Department of Homeland Security			<u>3,699,831</u>
Department of Energy			
Direct Assistance:			
ARRA-Energy Efficiency and Conservation Block Grant Program	81.128	DE-SC0002562	<u>317,070</u>
Total Department of Energy			<u>317,070</u>
National Archives and Records Administration			
Direct Assistance:			
Digitizing Historic African American Education	89.009	NAR10-RD-10037-10	<u>6,417</u>
Total National Archives and Records Administration			<u>6,417</u>
Total Federal Expenditures			<u>60,394,715</u>
State of Georgia			
Department of Human Resources:			
Public Health	-	FY 2010	12,515,015
Public Health	-	FY 2011	14,170,467
EPI Capacity	-	FY 2010	49,325
EPI Capacity	-	FY 2011	29,226
STD Data Entry	-	FY 2010	4,962
STD Data Entry	-	FY 2011	5,624
High-Risk Maternal	-	FY 2010	18,760
District Cadre	-	FY 2010	171,480
District Cadre	-	FY 2011	190,798
Infant Vitality	-	FY 2010	296,174

FULTON COUNTY, GEORGIA

SCHEDULE OF EXPENDITURES OF FEDERAL, STATE AND OTHER LOCAL GRANT AWARDS

YEAR ENDED DECEMBER 31, 2010

<u>Grantor/Program Title</u>	<u>CFDA Number</u>	<u>Grant Number</u>	<u>Grant Expenditures</u>
Infant Vitality	-	FY 2011	311,368
Directly Observed Therapy	-	FY 2010	32,904
Directly Observed Therapy	-	FY 2011	30,965
TB Case Management	-	FY 2010	88,345
TB Case Management	-	FY 2011	46,944
Children's 1st-Develop	-	FY 2010	16,141
Children's 1st-Develop	-	FY 2011	24,870
Breast/Cervical Cancer	-	FY 2010	36,380
Breast/Cervical Cancer	-	FY 2011	70
Dental Supplies	-	FY 2010	6,076
Chronic Disease Prevention	-	FY 2010	143,621
Chronic Disease Prevention	-	FY 2011	14,529
Hearing Screening Equipment	-	FY 2010	5,222
Hearing Screening Equipment	-	FY 2011	893
State Cervical Cancer	-	FY 2010	47,068
State Cervical Cancer	-	FY 2011	2,321
Children First Care Support	-	FY 2010	27,969
Children First Care Support	-	FY 2011	52,393
TB Fulton Co Outbreak Response	-	FY 2010	81,938
FC House Ballroom Community	-	FY 2010	4,435
Komen-Breast Cancer	-	FY 2010	9,995
Komen-Breast Cancer	-	FY 2011	5,918
Community Substance Abuse	-	427-93-933070	43,090
			<u>28,485,286</u>
Georgia Board of Public Safety:			
Public Safety Training Center	-	-	<u>199,072</u>
Office of Planning and Budget:			
Pass through the Georgia Council for the Arts:			
Grassroots Art Program	-	FY09-41-2434	17,539
Organizational Program	-	FY10-41-2583	47,208
			<u>64,747</u>
Department of Technical and Adult Education:			
Library-GED Testing	-	GED23687	1,154
Library-GED Testing	-	GED26526	18,364
Library-GED Testing	-	GED29349	11,145
			<u>30,663</u>
Office of Public Library Services			
Operational Support	NA	-	<u>1,018,799</u>
Department of Transportation			
Airport Engineering Assistance	-	AP100-9134-25 (121)	<u>78,720</u>
Miscellaneous Grants:			
Atlanta-Fulton County Emergency Management Agency (2009 Flood)	-	NA	1,003,890
Georgia Council of Superior Court Judges	-	N/A	13,844
Judicial Council of Georgia-Drug Court Implementation	-	N/A	19,870
Judicial Council of Georgia-Family Drug Court Operatons	-	24305	7,868
Judicial Council of Georgia-Drug Court Operatons	-	N/A	3,792
Administrative Office of the Courts-Drug Court Enhancement	-	N/A	1,507
Administrative Office of the Courts-Adult Felony Enhancement Grant	-	N/A	54,189
Administrative Office of the Courts-Juvenile Court Judges	-	N/A	189,332
Admnistrative Office of the Courts-Superior Court Judges	-	N/A	813,519

FULTON COUNTY, GEORGIA

SCHEDULE OF EXPENDITURES OF FEDERAL, STATE AND OTHER LOCAL GRANT AWARDS

YEAR ENDED DECEMBER 31, 2010

<u>Grantor/Program Title</u>	<u>CFDA Number</u>	<u>Grant Number</u>	<u>Grant Expenditures</u>
Office of the Secretary of State - Help America Vote Program	-	2008-03	1,488
State Justice Institute	-	SJI-10-T-151	55,000
State Justice Institute	-	N/A	45,000
			<u>2,209,299</u>
Total State Expenditures			<u>32,086,586</u>
Other Local Grants			
Friends of Benson, Inc.	-	N/A	3,337
FBI-Joint Terrace Task Force	-	315MAT-C83995	14,525
U.S. Marshall-Fugitive Task Force-Police	-	FATF-10-0011	8,739
U.S. Marshall-Fugitive Task Force-Marshall	-	N/A	47,881
U.S. Marshall-Fugitive Task Force-Marshall	-	FATF-10-0153	11,051
U.S. Marshall-Fugitive Task Force-Marshall	-	FATF-10-0153	3,888
GBI-High Intensity Drug Area Task Force	-	N/A	17,904
Atlanta-Fulton Library Foundation	-	N/A	22,047
American Cancer Society	-	N/A	504
Factory Mutual Insurance Company	-	N/A	2,474
Criminal History Reports	-	N/A	11,664
U.S. Marshal MOU	-	N/A	7,856
Mayor's Office Weed and Seed	-	N/A	31,847
Total Other Local Grants			<u>183,717</u>
Total Federal, State, and Other Local Grant Expenditures			<u>92,665,018</u>

\* Denotes major program.

**NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL, STATE AND  
OTHER LOCAL GRANT AWARDS**

**FULTON COUNTY, GEORGIA**

**NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL, STATE AND OTHER  
LOCAL GRANT AWARDS**

DECEMBER 31, 2010

**NOTE 1 - BASIS OF PRESENTATION AND ACCOUNTING**

The accompanying schedule of expenditures of federal, state and other local grant awards includes the federal and state grant activity of Fulton County, Georgia (the "County") and is presented on the cash basis of accounting and is not intended to present the results of grant activity in conformity with accounting principles generally accepted in the United States of America. Under the cash basis of accounting, revenues are recognized when received and expenditures are recorded when paid. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Federal awards received directly from federal agencies and federal assistance passed through other government agencies are included on the schedule. However, federal financial assistance received by component units who engaged other auditors to perform an audit in accordance with the Single Audit Act are not included on the schedule.

In instances where the grant agreement requires the County to match grant awards with County funds, such matching funds are included in the Schedule of Expenditures.

Grant programs, which did not have 2010 transactions have not been presented herein. The majority of these programs has completed their program activities but may not have been officially closed out. Grant revenues and expenditures incurred prior to 2010 under these grants remain subject to audit by either the grantor agency or its representatives within the limitations of the Single Audit Act of 1996.

Federal grant programs that are administered through State agencies (pass-through awards) have been included in this report. These programs are operated according to Federal regulations promulgated by the Federal agency providing the funding.

**NOTE 2 - STATE OF GEORGIA DEPARTMENT OF HUMAN RESOURCES GRANTS**

Several Federal Health grant funds received by the County are pass-through awards from the State of Georgia. Grant revenue received from the State is a combination of both Federal and State Mental Health grant funds. The State is not always able to distinguish the portion of Federal and State funding related to these receipts; however, in some instances, estimates of the allocation between Federal and State funds have been provided to the County. Because the information may not be exact, the Schedule of Expenditures reflects the combination of both Federal and State revenues related to Mental Health, Developmental Disabilities, and Addictive Diseases grants.

**NOTE 3 - ECONOMIC DEVELOPMENT AGENCY REVOLVING LOAN PROGRAM**

Economic Development Agency ("EDA") Program provides loans to promote the development and expansion of small businesses in Fulton County, Georgia. There were no disbursements of loans during 2010. The outstanding balance of these revolving loans at December 31, 2010 was \$472,732.

**FULTON COUNTY, GEORGIA**

NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL, STATE AND OTHER  
LOCAL GRANT AWARDS

DECEMBER 31, 2010

**NOTE 4 - SUBRECIPIENTS**

The total amount provided to subrecipients by the County is as follows:

<u>Program</u>	<u>Amount</u>
<b>Community Development Block Grant - CFDA # 14.218</b>	
City of Alpharetta	\$ 105,936
City of College Park	20,000
City of East Point	110,968
City of Fairburn	170,000
City of Hapeville	137,360
City of Mountain Park	21,498
City of Palmetto	75,000
City of Roswell	979,903
City of Union City	64,400
Africa's Children Fund	20,000
Atlanta Legal Aid	80,000
Atlanta Self Sufficiency Center	18,300
Child Development Association	30,000
Council on Aging	20,000
Drake House	65,000
Economic Development Corp of Fulton County	271,556
Families First	15,000
Find A Way Home (aka AHMEN Housing)	34,832
Fulton County Library	19,302
Fulton County Parks and Recreation	99,658
Fulton county Rehabilitation	387,224
Hope Through Divine Intervention	10,000
Housing Initiatives	84,309
Marcus Jewish Center	15,366
Metro Fair Housing	98,863
North Fulton Charities	75,000
North Fulton Child Development Center	30,000
North Fulton Community Charities	25,000
Partnership Against Domestic Violence	20,000
Quality Living Services	8,539
Senior Services North Fulton	10,000
Tapestry Youth Ministry	23,400
Teens at Work	18,300
Traveler's Aid	66,000

**FULTON COUNTY, GEORGIA**

NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL, STATE AND OTHER  
LOCAL GRANT AWARDS

DECEMBER 31, 2010

**NOTE 4 - SUBRECIPIENTS (continued)**

<b>Program</b>	<b>Amount</b>
Young Adult Guidance Center (YAGC)	10,744
Young Men Christian Association (YMCA)	30,000
Total Community Development Block Grant - CFDA #14.218	<u>\$ 3,271,458</u>

**HIV- Ryan White Program - CFDA # 93.914**

Grady Hospital	8,152,160
DeKalb Board of Health	824,952
Fulton County Health Department	2,289,793
Crawford Long-Ryan White Care	601,958
AID Atlanta	2,251,141
Project Open Hand	1,104,681
Positive Impact, Inc.	802,914
St. Joseph's Mercy Care	703,010
Atlanta Legal Aid	83,322
Cobb Board of Health	461,310
AID Gwinnett	603,120
Southern Crescent HIV Center	104,644
Emory Quality Management	325,029
Clarke County Board of Health	49,489
Aids Alliance for Faith and Health, Inc.	65,729
HOPE through divine Intervention	65,037
Integrated Life Center	93,141
Aniz, Inc.	81,875
Our common Welfare (Here's to Life, Inc.)	44,091
Total Ryan White Program - CFDA #93.914	<u>\$ 18,707,396</u>

**Older Americans - CFDA # 93.045**

South Fulton Senior Services	\$ 472,911
Senior Services North Fulton	416,940
State of Georgia Department of Human Resources	546,946
Senior Citizens Services of Metro Atlanta	78,742
Visions Adult Day Health, Inc.	153,547
Fulton County Senior Collaborative	657,327
Project Open Hand/Atlanta, Inc.	1,028,082
Alpha Nursing Services	375,352
	<u>\$ 3,729,847</u>

**INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH  
REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL EFFECT  
ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER  
COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133**

**Report on Compliance with Requirements That Could Have a Direct and Material Effect  
on Each Major Program and on Internal Control Over  
Compliance in Accordance With OMB Circular A-133**

To the Members of the Board of Commissioners  
Fulton County, Georgia:

Compliance

We have audited Fulton County, Georgia's ("the County") compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Circular A-133 Compliance Supplement* that could have a direct and material effect on each of the County's major federal programs for the year ended December 31, 2010. The County's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of the County's management. Our responsibility is to express an opinion on the County's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and *OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the County's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the County's compliance with those requirements.

In our opinion, the County complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended December 31, 2010. However, the results of our auditing procedures disclosed instances of noncompliance with

those requirements, which are required to be reported in accordance with OMB Circular A-133 and which are described in the accompanying schedule of findings and questioned costs as item 2010-01.

#### Internal Control Over Compliance

The Management of the County is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the County's internal control over compliance with the requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in the internal control over compliance that we consider to be material weaknesses, as defined above. However, we identified certain deficiencies in internal control over compliance that we consider to be significant deficiencies as described in the accompanying schedule of findings and questioned costs as item 2010-01. A significant deficiency in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Schedule of Expenditures of Federal, State and Other Local Grant Awards

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the County as of and for the year ended December 31, 2010, and have issued our report thereon dated June 30, 2011. Our audit was performed for the purpose of forming our opinions on the financial statements that collectively comprise the County's basic financial statements.

The accompanying schedule of expenditures of federal, state and other local grant awards is presented for purposes of additional analysis as required by OMB Circular A-133 and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

The County's response to the findings identified in our audit is described in the accompanying schedule of findings and questioned costs. We did not audit the County's response, and accordingly, we express no opinion on the responses.

This report is intended solely for the information and use of management, the Board of Commissioners, and federal and state awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

*PJC Group, LLC*

June 30, 2011

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS**

**FULTON COUNTY, GEORGIA**  
**SCHEDULE OF FINDINGS AND QUESTIONED COSTS**  
**YEAR ENDED DECEMBER 31, 2010**

**I. SUMMARY OF AUDITOR'S RESULTS**

**Financial Statements**

Type of auditors' report issued:	Unqualified
Internal control over financial reporting:	
• Material weakness (es) identified?	No
• Significant deficiency(ies) identified that are not considered to be material weaknesses?	None reported
Noncompliance material to financial statements noted?	No

**Federal Awards**

Internal control over major programs:	
• Material weakness (es) identified?	No
• Significant deficiency(ies) identified that are not considered to be material weaknesses?	Yes
Type of auditors' report issued on compliance for major programs:	Unqualified
Any audit findings disclosed that are required to be reported in accordance with section 510(a) of Circular A-133?	Yes

Identification of major programs:

- 14.253 – ARRA-Community Development Block Grant
- 14.218 – Community Development Block Grant/Neighborhood Stabilization Program I
- 14.235 – Transitional Housing/Supportive Housing
- 17.258 – Workforce Investment Act (Cluster - Adult Program)
- 17.259 – Workforce Investment Act (Cluster - Youth Program)
- 17.260 – Workforce Investment Act (Cluster - Dislocated Worker Program)
- 93.045 – Special Programs for the Aging – Older Americans Act
- 97.067 – Department of Homeland Security (Urban Area Security Initiative)

Dollar threshold used to distinguish between type A and type B programs:	\$1,811,841
Auditee qualified as low-risk auditee?	Yes

**II. FINANCIAL STATEMENT FINDINGS**

No Financial Statement findings noted.

**FULTON COUNTY, GEORGIA**  
**SCHEDULE OF FINDINGS AND QUESTIONED COSTS**  
**YEAR ENDED DECEMBER 31, 2010**

**III. FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

*Finding No. 2010-1*

**Reporting**

**WIA Adult Program Grant – CFDA 17.258**  
**WIA Youth Activities Grant – CFDA 17.259**  
**WIA Dislocated Workers Grant – CFDA 17.260**

**Criterion:**

Financial Status Reports (FSR) for the WIA program are due by the 20<sup>th</sup> of each month.

**Condition:**

Two out of five monthly Financial Status Reports examined were not submitted timely.

**Cause:**

Finance-Grant Division did not ensure that the data needed from the Housing and Human Services Department was received in order to submit reports timely.

**Questioned Cost:**

None.

**Recommendation:**

We recommend that the County strengthen its procedures for monitoring the submission of the Financial Status Reports to ensure that the reports are submitted timely.

**Management Response:**

Management concurs with audit finding.



**DEPARTMENT OF FINANCE**

SUITE 7001 141 PRYOR ST., S.W.  
ATLANTA, GEORGIA 30303  
TELEPHONE (404) 730-7600  
FAX (404) 730-7711

**2010 OMB CIRCULAR A-133  
SINGLE AUDIT**

**CORRECTIVE ACTION PLAN**

**2010-1  
WIA Cluster Programs – CFDA 17.258, 17.259, 17.260**

**Finding**

The monthly Financial Status Reports (FSR) for 2 of the 5 reports examined was not submitted by the 20<sup>th</sup> of the month as required by the grantor.

**Corrective Action**

Effective immediately, the Housing and Human Services Department's financial staff will submit the required supplementary data to the Finance-Grants Division Accountant by the 10<sup>th</sup> of each month to allow timely compilation, review, and submission of the FSR by the required deadline.

**STATUS OF PRIOR YEAR FINDINGS**

**2009-1  
Community Development Block Grant (CDBG) – CFDA 14.218**

**Finding**

The auditors noted calculations used to determine the percentage of planning and administration costs on the HUD C04PR26 Financial Summary Report was not accurate.

**Current Status**

The auditors noted corrective actions were taken during the year.

**STATUS OF PRIOR YEAR FINDINGS, cont.**

**2009-2**

**Community Development Block Grant (CDBG) – CFDA 14.218**

**Finding**

The auditors noted that program income reported in the Loan Management System (LMS) did not agree with the amount recorded on the AMS financial system.

**Current Status**

The auditors noted this finding was still applicable for 2010. Although, Fulton County hired a contract employee to assist with the reconciliation of the LMS, data cleanup in IDIS for HUD program compliance, and financial systems to determine the correct amount of program income, monthly reconciliations had not been performed. Housing and Human Services management will implement procedures by the end of the fiscal year.

**2009-3**

**Older Americans Act-Special Programs for the Aging – CFDA 93.045**

**Finding**

The County did not perform regular monitoring of sub-recipients to ensure awards are administered in compliance with federal regulations.

**Current Status**

The auditors noted corrective actions were taken during the year.

**2009-4**

**Nutrition Program for Women, Infants and Children (WIC) – CFDA 10.557**

**Finding**

The auditors noted equipment on-site at various WIC locations was not included on the inventory listing reported to the State of Georgia's WIC office. Additionally, one item on hand had a different tag number than what was listed on the inventory listing and one item was not at the assigned location.

**Current Status**

The auditors noted corrective actions were taken during the year.

**Page Three**

**STATUS OF PRIOR YEAR FINDINGS, cont.**

**2009-5**

**Transitional/Supportive Housing – CFDA 14.235**

**Finding**

The auditors noted the County did not maintain proper supporting documentation for 45 out of 70 expenditures and/or purchasing card transactions tested. Additionally, they noted instances where no evidence of receipt of goods, items shipped to non-County sites, and altered invoices.

**Current Status**

The auditors noted corrective actions were taken during the year.

**Contact Person:**

Angela Ash, Grants Administrator  
Fulton County Government  
Department of Finance  
(404) 612-7384  
(404) 224-1483 e-fax  
[Angela.Ash@FultonCountyGA.gov](mailto:Angela.Ash@FultonCountyGA.gov)